



EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

NATO ALLIANCE

Dilemma of a united Germany

Page 25

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Tuesday February 27 1990

D 8523A

World News

Soviets consider presidential system

The Soviet Parliament is considering plans for a full-scale presidential system, with direct and contested elections by secret ballot. Supporters of Mr Mikhail Gorbachev, the Soviet leader, are pushing for an emergency session of the country's Congress of People's Deputies - the supreme constitutional authority - to approve the plan, revealed yesterday in a draft law, as a matter of urgency. Page 26

Gibraltar accord

Britain is to draw Gibraltar into two bilateral agreements it has with Spain in an effort to clamp down on drug smuggling and money laundering from the colony. Page 26

Poland joins Eutelsat

Poland will this week join Eutelsat, pan-European satellite operator, in the latest sign of European readiness to boost the transfer of technology to the east bloc. Page 2

UK dumping plan

UK Government is trying to weaken significantly an agreement on North Sea waste dumping which ministers of nine European countries are due to conclude next week. Page 26

Havel in Moscow

First trainloads of Soviet soldiers began leaving Czechoslovakia as President Vaclav Havel arrived in Moscow to finalise the agreement for withdrawal of all 75,000 troops by July 1 next year. Page 3

Storms kill 16

At least 16 people died as 80 mph gales buffeted Northern Europe, disrupting rail and ferry services. Page 10

Korean N-station

North Korea admitted yesterday it was building a nuclear power station but denied reports it was trying to develop nuclear weapons. Page 10

UN role in Cambodia

Australia's peace plan for Cambodia calls for an enhanced role for the United Nations and outlines a "minimum timetable" for elections in April, 1991. Page 4

Unification discord

Mr Hans-Dietrich Genscher, West German Foreign Minister, contradicted British Prime Minister Mrs Margaret Thatcher's claim that East Germany could not automatically step into the EC as part of a united Germany. Page 3

Indians vote today

More than 200m people, over a third of Indian voters, vote today in state assembly elections expected to confirm the rise of the radical Hindu BJP party as a force in Indian politics. Page 4

Carlsson returns

Sweden's parliament reappointed Social Democratic leader Ingvar Carlsson as Prime Minister only 11 days after his minority government resigned. Page 2

Finns to buy jets

Politically neutral Finland is to ask for bids from four fighter aircraft-makers from France, the US, Sweden and the Soviet Union to renew its ageing fleet of 80 Mig-21 and Swedish J-35 Draken interceptors. Page 8

Burmese poll rules

Burma's military government laid down stringent rules for the country's first elections in 20 years, including regulations requiring parties to obtain permission for political meetings. Page 2

SA hunger strike

Over 300 prisoners at Robben Island jail off Cape Town, where Nelson Mandela spent most of his prison term, went on hunger strike. Page 2

Business Summary

Perrier sets scene for million-dollar relaunch

PERRIER, the French bubbly mineral water, is to be relaunched with a worldwide multi-million dollar advertising campaign in a bid to wash away memories of the discovery of benzene traces in some of its production. Page 26

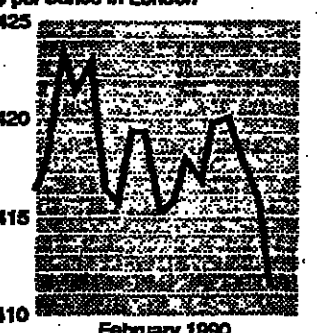
TRADE: Tensions between EC and US over telecommunications

Trade tensions between EC and US over telecommunications trade deepened with Brussels accusing Washington of using its domestic legislation as a bargaining counter in the present Uruguay Round of GATT talks. Page 26

GOLD: Bullion price drifted down steadily in London

Gold price

\$ per ounce in London



close at \$411.25 a troy ounce, \$4.75 below Friday's closing level. Heavy selling by producers, who seem to believe that gold will not go much higher in the medium term, was triggered when the price reached the \$420-\$425 range. Page 36

SAAB-SCANIA, the Swedish automotive and aerospace group, halved its pre-tax profit to SKr1.6bn (\$32m) last year from SKr2.2bn. This was mainly due to a loss of SKr2.1bn in the company's car division compared with the SKr11m pre-tax profit in 1988. Page 27

GATT: Multilateral talks on liberalising global trade could soon be jeopardised if the developed countries fail to negotiate seriously on crucial Third World interests, the developing countries warned yesterday. Page 8

RWE, West Germany's biggest energy company, is set to take over its ageing fleet of 30 MIG-21s and Swedish J-35 Draken interceptors by 1996, at an estimated cost of FM100m (\$250m). Page 8

SCINDIA Steam Navigation Company, India's oldest private sector shipping company, which three years ago was on the verge of bankruptcy, has set sail again with the aid of a government relief package and helped by a revival in the international freight market. Page 29

SASOL, the South African oil-from-coal company, has seen its synthetic fuels production hit in the half year to December 23 1989, in the aftermath of a fire. Further production shortfalls are expected this financial year. Page 29

PLUNGE BLAMED ON COMPUTER-DRIVEN DEALING • GOVERNMENT BOND MARKET TURMOIL • MINISTRY HOLDS TALKS

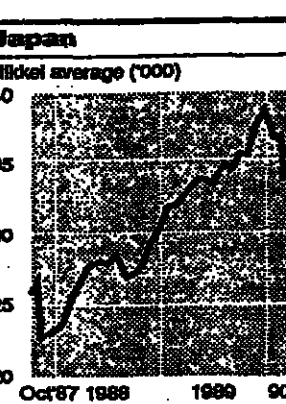
Tokyo curbs arbitrage trading

By Michio Nakamoto and Stefan Wagstyl in Tokyo

RESTRICTIONS on arbitrage trading were imposed yesterday by the Tokyo Stock Exchange after claims that computerised programme trading between the futures and cash markets had contributed to the biggest fall in Tokyo equities since the crash of October 1987.

The Japanese stock market plunge, which pushed share values down by 4.5 per cent yesterday for a loss of 11.5 per cent over the past week, is likely to lead to an investigation of the role of computer-driven programme equity trading linked to stock index futures which was introduced to Japan in 1988.

As investors sold equities in response to a sharp drop in the Japanese yen and turmoil in



the Tokyo government bond market, there were reports that the Ministry of Finance had

summoned large institutional investors and leading brokers to discuss ways to support the market. However, there was no sign of any buying resulting from such discussions.

Early bouts of computer-driven selling pushed the Nikkei index, the key market indicator, down by more than 2,400 points, or 6.9 per cent at the start of the week's trading, before a recovery later left it closing down 1,569.1 at 33,381.87.

The recent sharp decline in the market has shattered the confidence which had set Tokyo apart from New York and London in the past two years. Mr Paul Muller at Schroders Securities in Tokyo, said: "The market is a can-

dron of fears and problems."

However, once again the steep fall in Tokyo failed to spill over to equity markets in London and New York. Although London's FT-SE Share 100 index opened 28.2 lower in very nervous trading, equities rose steadily during yesterday's session and the index closed at 2,949.3, up 12.6. London's performance was buoyed by New York where by early afternoon the Dow Jones Industrial Average was quoted above 2,980.

Both the Bank of Japan and the Federal Reserve Bank of New York tried to prop up the yen during yesterday by selling dollars. The Japanese central bank bought yen worth \$2bn in the market, but in

Tokyo the Japanese currency closed ¥218 lower against the dollar at ¥148.85.

The Japanese Ministry of Finance was more successful in supporting government bond prices by buying an estimated ¥100bn, for the third time in a week. This brought the yield on the benchmark 119th issue bond down from its high of the day of 7.61 per cent to 6.86 per cent at the close, against 6.895 per cent on Friday.

The central bank and the ministry are still at loggerheads over the bank's desire to raise the official discount rate. Markets crisis in Tokyo, Page 4; Lex, Page 26; Market reports, Second Section

Sure-fire winner takes a nosedive

By Robert Thomson in Tokyo

IN the land of the door-to-door stock salesman and of investment advice that has the ring of the racing tip, the sure thing that was the Tokyo Stock Exchange has suddenly become a loser or, at best, a 50-50 chance.

Each day, small investors crowd into Tokyo's 3,000 stock shops, firm in the belief that even a bad investment will make money and that a good investment will make more money.

Yesterday, as the market nosedived, it was a return to the belief that money shouldn't come easy, for older Japanese, who have known a humiliating poverty.

Three times a day, five days a week, Mr Toshimitsu Fukaya, 79, sits passively in a stockbroker's office tracing the fate of his more-than-modest share holdings on an electronic scoreboard that was yesterday flashing unwelcome signals.

Like most Japanese punters, Mr Fukaya, a semi-retired consultant for a cement company, has presumed that the Tokyo market goes only one way: up. Yet he saw a certain justice in the sharp falls of the past week and the plunge yesterday.

The boom of the past five years has become a big bubble. It has not come from the strength of Japanese industry. It has come from a lot of speculation. The level of about five years ago was the real level," said Mr Fukaya, who has about ¥20m (\$137,000) invested in stocks.

After the Second World War, when US occupation forces dismantled the "zaibatsu", the huge industrial combines, individuals held 69 per cent of stock. But as corporate cross-holdings have again buffered the ownership of the great conglomerates, the small investor has been crowded out.

Individuals now hold about 22.4 per cent of shares by volume on Japanese exchanges, with financial institutions and general companies taking 73 per cent and foreigners 4.6 per cent. Some small investors blame the exchange's new-found volatility on the declining influence of the individual.

A 60-year-old man - "call me Mr Yamada" - watching the boards at another broker's office, said Japanese companies had been "making too



Mrs Chamorro and vice-president elect Virginia Goday (right) celebrate the alliance's election win.

A woman to rewrite history

By Robert Graham, Latin America Editor

LATIN America knows few female heroes and only two previous women as national leaders. Mrs Violeta Chamorro is set to change history: she will be the first female president in Central America.

However, she owes this to what she stands for rather than her own career. Mrs Chamorro was chosen as a compromise candidate to head the 11-party opposition coalition, National Opposition Union (UNO), last year because of her late husband, Pedro Joaquin Chamorro. A prominent conservative figure and editor of the family newspaper, La Prensa, Pedro Joaquin was

gunned down by the henchmen of the Somoza dictatorship in January 1978.

The assassination of such a prominent person seeking a decent democratic alternative to Somoza elevated Pedro Joaquin to virtual martyrdom.

Having always been in his shadow, Mrs Chamorro assumed his mantle in her widowhood. "My life began with my husband. My life with him was my university and my knowledge to be where I am today in Nicaragua," she told the Financial Times in an interview after agreeing to run for the presidency.

The Chamorro mantle is a formidable one, the family being the best-known name in Nicaragua associated with the country's at almost every turn since they arrived in the New World from Seville in the 1730s.

One of her sons is a former Contra leader; another is editor of the Sandinista newspaper, Barrios; while her brother-in-law left La Prensa over a disagreement after the Revolution to edit the pro-government, Nuevo Diario.

The 61-year-old Mrs Chamorro's first venture into politics was in 1979 when she

Continued on Page 26

Continued on Page 26

Bush may lead world drive to aid Nicaragua

By Tim Coone in Managua and Lionel Barber in Washington

US PRESIDENT George Bush yesterday welcomed the surprise landslide victory of Mrs Violeta-Barrios de Chamorro, candidate of UNO, the US-backed opposition alliance, in Nicaragua's presidential elections.

Mr Bush signalled that the US was prepared to lift economic sanctions against Nicaragua in the wake of the alliance's victory in the congressional elections which ends 11 years of rule by the left-wing Sandinista party (FSLN).

During the past decade of bitter animosity between Washington and Managua, the US backed the anti-Sandinista Contras in a proxy war aimed at unseating the left-wing government.

President Daniel Ortega yesterday conceded defeat to Mrs Chamorro, saying: "The results show a tendency which cannot be ignored... I want to say to the people of Nicaragua and the world that the President and Government of Nicaragua will respect the popular mandate expressed in these elections."

With more than 75 per cent of the vote in, Mrs Chamorro was winning 55 per cent, against 41.5 per cent for President Ortega in the presidential

race.

The new government will take office on April 25. The results indicate that the FSLN vote suffered as much as a 20 per cent swing to the opposition in comparison to the elections held in 1984, and that voter turnout was more than 90 per cent.

It will not be clear until the final results are announced, whether UNO will hold the two-thirds majority in the Assembly necessary to allow it make the constitutional changes UNO leaders have said they want to carry out.

Mrs Chamorro's victory caught the Bush Administration off guard and officials were yesterday scrambling to produce new plans for a large aid package for Nicaragua where the economy has been devastated by a 10-year civil war.

Mr Bush called for a peaceful transition to democratic rule and said there was no reason for further fighting between Contra rebels and the Sandinista Government.

In the US Congress yesterday, support for large US assistance mounted. Continued on Page 26

Rover agrees two-hour cut in working week for manual staff

By Michael Smith, Labour Correspondent, in London

ROVER GROUP yesterday became the first volume car producer in the UK to agree a 57-hour working week for manual employees. The move comes as the company faces significant pressure on other UK engineering employers, particularly those in the motor industry, to concede a shorter working week.

Yesterday's offer came as talks for hours cut at the Preston and Chester plants of British Aerospace, Rover's parent company, moved closer to agreement.

Rover's offer to 30,000 manual employees stems from its desire to become the first UK car producer to introduce round-the-clock shift working on assembly lines. The unions had made clear that they would not agree to this before next November's pay talks, unless cuts in hours were made.

Both BAE's and Rover's factories have been closed by strikes for 17 weeks, severely curtailing production at Airbus Industrie, the aircraft consortium of which BAE is a part.

BAE, already facing demands to compensate its consortium partners, is under intense pressure to reach outline agreements with the unions before next Friday's Airbus supervisory board meeting.

At Preston, union representatives agreed to recommend a revised offer for a 37-hour week. A mass meeting is likely later this week or early next week. The Chester negotiators are also thought to be close to a deal.

Since UK engineering unions began a national strikes campaign for shorter working weeks last October, less than 50 companies have agreed to hours cuts. Both Ford and Vauxhall, the General Motors subsidiary, resisted union calls for shorter working weeks in recent pay negotiations.

Union leaders at Ford yesterday called for immediate talks on the issue, emphasising that the company's reasoning for resisting an hours reduction was that a cut would put it out of step with competitors.

Ford and Vauxhall have both agreed to talks on a shorter

working week. However, unions at Vauxhall said yesterday that they would be pressing for hours cuts before the company's target date of next January.

Mr Bill Jordan, president of the AEU engineering union, said yesterday that the Rover deal would have implications for thousands of motor component suppliers.

Mr Norman Haslam, Rover's personnel director, said a 37-hour week was coming anyway throughout British industry. However, the company insisted the cut must be achieved without affecting capacity and without increasing unit labour costs.

Detailed arrangements of how the cuts will be financed will be discussed next month before being taken to national negotiators. A one-hour cut will be implemented when any agreement is signed and a further hour reduction will follow a year later.

At BAE's Preston plant, the revised offer is thought to include a one-off payment of £850 to white collar workers.

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Kopp affair forces Swiss to swallow some home truths

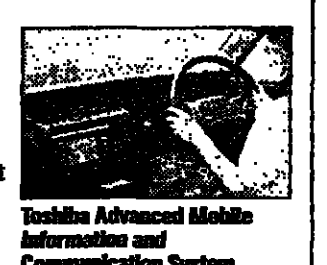
The trial of Elisabeth Kopp, the former Swiss Vice Minister acquitted last week of breaking official secrecy laws, is set to generate the biggest shake-up to Swiss establishment for generations. Page 2

MARKETS

STERLING	NEW YORK	STOCK INDICES
New York lunchtime: \$1.6225	New York lunchtime: DM1.6225	FT-SE 100: 2,949.3 (+12.6)
London: \$1.633 (1.709)	London: SF1.4915	FT 100: 1,778.1 (+13.8)
DM2.88 (2.8575)	London: DM1.69 (1.678)	FT-AI Share: 1,118.85 (+0.4%)
FR0.98 (0.7129)	FRF0.72 (0.682)	New York lunchtime: DJ Ind. Av. 2,585.74 (+20.95)
SP2.5175 (2.525)	SP1.4885 (1.477)	3-month Interbank: closing 15.31 (same)
Y222 (231.25)	Y148.8 (148.85)	Little long aft future: 8511 (85.4)
£ Index 90.1 (90.2)	£ Index 67.5 (67.1)	
GOLD	US Lumbethine Rates	
New York: Comex Apr \$410.8	328.66 (+2.51)	
London: \$411.25 (416)	US Lumbethine Rates	
IN SEA OIL (Argus)	Fed Funds 8 1/4 %	
Brent 15-day Apr \$19.4 (+0.125)	3-mo Treasury Bill: yield: 7.955%	
Chief price changes yesterday: Page 27	Long Bond: 98 1/2	
	yield: 8.52%	

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EUROPEAN NEWS

Kopp affair forces Swiss to swallow some unpalatable truths

William Dullforce on a case which is set to generate a big shake-up in the country's political and business establishment

THE TRIAL of Mrs Elisabeth Kopp, the former Justice Minister acquitted last week of breaking official secrecy laws by supreme court judges, mirrors more than the moral and political tragedy of Switzerland's first woman cabinet minister.

The "Kopp affair" is set to generate the biggest shake-up in the Swiss political and business establishment for several generations.

It has revealed the dark underbelly of the democratic, economically liberal system which enabled a small confederation of 26 cantons to make its hard-working citizens the most prosperous in Europe in the post-war era. Future historians are likely to couple it with the national referendum last November, in which more than 35 per cent of the Swiss voted to abolish their militia army, as signposting a break with the past in Swiss political life.

Mrs Kopp's acquittal has divided public and political opinion. Her judges gave her the benefit of the doubt. They found that the prosecution had not proved that, when she warned her husband by telephone of a money laundering probe, she had known that the information given to her originated within her ministry.

Many Swiss bankers, businessmen

and centre and right-wing politicians feel that Mrs Kopp's political downfall - she was forced to resign in January last year - was punishment enough for a relatively venal fault. For others, including Mr Helmut Hubacher, leader of the Socialist Party which forms part of the governing coalition, the judges' verdict, condemning Mrs Kopp's personal assistant but without imposing any penalty, showed that not every Swiss was equal before the law.

However, most Swiss are much more concerned about the disclosures which the Kopp affair has brought to light of how their confederation has been run. These disclosures follow three interwoven strands.

First there is the laundering through Swiss bank and companies of "dirty money" from the international drugs traffic. The Kopp affair originated with the seizure of a Turkish lorry carrying heroin by police in the canton of Ticino. The investigating magistrate arrested two brothers who, he charged, had been regularly laundering money for the drugs mafia in Switzerland. The investigator's attention focused on a company in Zurich, of which Mrs Kopp's husband was vice-president.

Many Swiss are seriously concerned about the disclosures which the Kopp affair has brought to light about how their confederation has been run

Swiss bankers and officials claim that Switzerland is not exceptional as a centre for money laundering. But not a few Swiss learnt for the first time how easy it is to bring banknotes into Switzerland for conversion into other currencies or for deposit.

The second strand in the skein is the secrecy underpinning Swiss administrative, banking and commercial practice. By Swiss law, based on an individual's right to privacy, a breach of secrecy is a criminal act. This has for long been an important advantage for Swiss banking in attracting foreign wealth.

But the Kopp case has uncovered an aspect of Swiss secrecy which has disconcerted many of its own citizens. The parliamentary commission of inquiry prompted by the affair revealed in its report that the federal police - attached to the federal pub-

lic prosecutor's office - held 900,000 secret security files, covering some 200,000 Swiss citizens as well as foreigners and various organisations.

More secret files were uncovered after the commission had written its report. These were concerned with so-called extremists; potential saboteurs; federal officials deemed to be untrustworthy; terrorists; people who had militated in favour of a separate canton of Jura in the 1960s and 1970s; and a list of Swiss citizens that travelled to eastern Europe or had contacts there.

As the Kopp trial was about to start, the personal enquiries of a Socialist party member led to the discovery of further files in the Defence Ministry on potential traitors and saboteurs within the militia army and a security register which Mr Kaspar Villiger, the Defence Minister, acknowledged contained 200,000 files of "sensitive" data on individuals.

Some files date back to the 1930s and have not been kept up to date for 10 years or more. They were started in an anti-Communist cold-war climate quite alien to that now prevailing in Europe. But all were unknown to the public, the parliament and to the Government - at least to its present members.

The third strand in the skein is the revelation of the existence of a body of army and civil administrative officials which has apparently been able to collect information for and maintain the secret files without any democratic control.

People have been shocked rather than appalled by disclosures from federal cabinet ministers that they knew of the existence of the files. Mr Arnold Koller, current President of the Confederation and Mrs Kopp's successor in the Justice Ministry, confessed that he did not know whether to laugh or cry, as one disclosure followed another.

Public and media reaction has been extremely fierce by normal Swiss standards. "Big Brother in the landscape of Heidi" one commentator wrote. Some political groups have formed a committee "to get rid of the snooper-state".

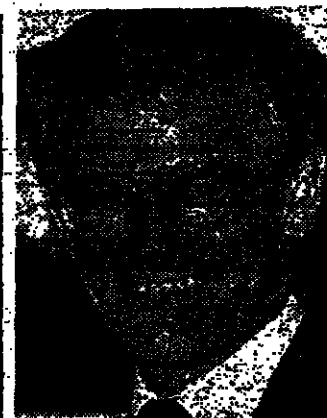
The three bourgeois political parties - Radicals (conservative), Christian Democrats, and Swiss People's Party (liberal) - which have formed the ruling coalition with the Socialists for the past 40 years are leading but not breaking beneath the storm.

Changes are inevitable. The federal prosecutor was dismissed soon after Mrs Kopp resigned. The federal

police chief, who also acted as head of army security, was sent on leave this month. Most of the files are being opened to public scrutiny. A bill against money laundering should pass parliament by the summer. Plans are under way to streamline the militia. The Government promises legislation to restrict and ensure parliamentary control over the activities of the security police.

These measures come as Switzerland is gradually responding to external pressures, notably from the creation of the European Community's single market, which are forcing it to revise fiscal controls and central arrangements, open company shares to foreign investors and possibly - depending on the final deal struck between the EC and the six countries in the European Free Trade Association - trim the jealousy guarded powers of its cantons.

Swiss bankers and businessmen, fully aware of the damage being done abroad to the confederation's image for stability, badly want public confidence to be restored and are looking to the federal Government for decisive action. But most of them acknowledge that Switzerland is inexorably moving towards more open political and corporate structures.



Carlsson: revised plan

Carlsson back as premier

SWEDEN'S Parliament re-appointed Mr Ingvar Carlsson, the Social Democratic leader, as Prime Minister yesterday, only 11 days after his minority Government resigned over a controversial economic package. Reuter reports from Stockholm.

The vote was 175 in favour of Mr Carlsson, with 101 against and 89 abstentions. Fourteen of the assembly's 349 members were absent.

Mr Carlsson's own party and its traditional Communist ally supported the acting Prime Minister. The opposition Conservative and Liberal parties voted against him, while the Centre and Green parties abstained.

Mr Carlsson, 55, who became Prime Minister after Mr Olof Palme was assassinated in February 1986, will head a new minority Government and is due to present his cabinet today.

Mr Carlsson resigned earlier after the Communist Party joined the centre-right opposition in rejecting a proposed ban on strikes and wage rises - parts of an economic package designed to tackle labour unrest and spiralling wages.

The proposals were dropped in a revised plan announced last week which included a freeze on prices and rents and appointment of a national mediator between unions and employers who will try to hammer out restrained wage rises for this year and next.

"We are satisfied that the Government has scrapped its anti-union proposals," Mr Lars Werner, the Communist Party leader, told parliament.

Poland to join European satellite organisation

By William Dawkins in Paris

POLAND WILL this week join Eutelsat, the pan-European satellite operator, the first nation to join since its foundation in its present form by 26 countries in 1985.

The deal is the latest sign of European readiness to boost the transfer of technology to the east bloc. It comes 10 days after western allies reached a separate agreement in principle - subject to a final accord on details - to ease strategic trade curbs on sales of telecommunications equipment, microcomputers and sophisticated machine tools, to the east bloc and China.

Warsaw is planning to lease transponders on two of Eutelsat's four satellites to provide better telephone links with 18 European countries. The Polish earth station required is expected to open next year.

Other eastern European countries are also queuing to join. The Paris-based organisation aims to decide its response

to an application from Romania in May or June, while Hungary and Czechoslovakia are expected to apply shortly, say Eutelsat officials. Bulgaria is also understood to be considering an application.

Mr Jean Guenier, Eutelsat's director general, said the accord, to be signed at the satellite organisation's headquarters on Thursday, was its first response to the sweeping changes taking place in eastern Europe.

Poland will be the second

east European member of the

organisation, which has always

been open to any member of the

European Broadcasting Union. Yugoslavia has been in

Eutelsat since 1985.

To cope with the growing

demands on its capacity, Eutelsat

plans to launch two more

satellites this year, barring

delays caused by the inquiry

into the recent explosion of an

Ariane rocket, Eutelsat's main

launch vehicle.

Jobs to go in Norwegian banks merger

TWO NORWEGIAN banks, merging from April to form Norway's biggest financial institution, said yesterday they were reducing their combined workforce of 8,000 by 1,100-1,200 as part of a cost-cutting drive, Reuter reports from Oslo.

Den Norske Creditbank and Bergen Bank, which will become Den Norske Bank, reported improved results for 1989 last week even though they both showed heavier losses on bad loans than in the previous year.

The banks said they would cut 700 staff in Norway and 400-500 abroad as part of their drive to trim costs by Nkr500m-Nkr750m (\$45.5m-268.2m) by 1991.

Several banks in Scandinavia have announced mergers in recent months, partly to prepare for stiff competition from the European Community as Nordic nations reduce barriers to financial trading.

EC treat in store for Dutch retailers

By Maggie Urry

DUTCH RETAILERS are best placed to benefit from the single European market. The Portuguese retail market is one of the most backward in Western Europe, but is becoming more dynamic. West Germany could be the most profitable retail market in Europe.

These are some of the findings of a series of 15 country-by-country reports on retailing in Western Europe, written by Corporate Intelligence Group, the UK-based research firm.

Corporate Intelligence found there was a need for more information about European retail markets as retailers are now looking to expand overseas, some of them feeling hemmed in by the maturity of their domestic markets.

In response it produced the 15 reports, which cover the social, economic and political background to each country's retail market, examine the structure of retailing and profile the leading stores groups.

They look at existing cross-border investments and assess the prospects for more.

French retailers, for instance, are at the forefront of foreign retailers taking advantage of Spain's buoyant retail market. But Greece might be difficult for outside stores groups to penetrate, since "Greek retailing remains resolutely un-European", the report on Greece says.

The total West European market has 3.4m shops serving

350m consumers. Switzerland has the highest sales per head, Italy has the most shops, and Greece the fewest number of people per shop.

Retailing in Europe, 15 country reports, £295 for all; £120 each for France, West Germany, Italy, Spain, UK; £55 each for remaining countries, Belgium and Luxembourg in one volume. From Corporate Intelligence Group Research Publications, 51 Doughty Street, London WC1N 2LS.

Finnish bank strike close to settlement

By Enrique Tessieri in Helsinki

FINLAND'S four-week-old bank strike looked close to resolution yesterday as Mr Paoli Salmio, chairman of the Finnish Banking Employees' Union (FBEU), said his union was ready to reduce its wage demand to 8.5 per cent.

The 30,000-strong union on Sunday rejected a 7.2 per cent

offer from Mr Jorma Reini, the national mediator.

However, Mr Salmio said, the FBEU's chief negotiator, said: "We believe that the bank strike won't last more than two weeks longer and could even be resolved in a week."

The strike has put strains on state-owned Postipankki, the

only Finnish bank to keep its doors open during the dispute. Because of long queues, its branch offices have been forced to close their doors for one or two hours a day.

A week ago Postipankki refused to open new accounts, which have risen by 40,000 during the strike. It has also

refused to make pension payments for non-clients.

Analysts believe that the strike has not affected large corporations, since most of them had long-standing accounts with Postipankki. However, numerous small Finnish companies have been facing liquidity problems.



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Moscow tells Havel troops will go by July next year

By Our Foreign Staff

THE FIRST trainloads of Soviet soldiers began leaving Czechoslovakia yesterday as President Vaclav Havel arrived in Moscow and finalised arrangements for their complete withdrawal.

The Soviet Union had agreed formally to pull all its 78,500 troops out of Czechoslovakia by July 1 next year, he said yesterday.

Mr Havel, a former dissident playwright who was persecuted by Communist authorities after the 1968 Warsaw Pact invasion and denounced only last year by the official Soviet media as an enemy of socialism, was greeted with honours by Mr Anatoly Lukyanov, the Soviet Vice President.

After a wreath-laying ceremony he went on to talk with President Mikhail Gorbachev. Mr Havel, who met US Pres-

ident George Bush in Washington last week, reached agreement on a deal for the final withdrawal of Soviet troops from Czechoslovakia in three stages by the middle of next year.

Under the agreement, initially by deputy foreign ministers last week, most of the troops will leave by the end of next May.

The first two trainloads of units from the 31st Tank Division left Frenstat, near the Polish border, yesterday.

A Soviet band played as the trains pulled out, but only small groups of locals watched the beginning of the end of 22 years of Soviet military presence.

The withdrawal had long been planned as part of Mr Gorbachev's offer to remove troops from eastern Europe,

but was brought forward to coincide with Mr Havel's Moscow visit.

The second phase of the pull-out will last until December, and the third will complete the operation by July 1991.

Czechoslovakia's coalition Government originally demanded that all troops leave by the end of this year, but Mr Havel told the US Congress last week that the most important thing was that as many as possible leave before the elections in June.

The official Soviet media, reflecting Soviet concern to maintain good relations with government, which have recently replaced old-style Communist administrations, have given Mr Havel's visit the build-up reserved for any visiting leader.

Western companies urged to join ventures in East Germany

By David Goodhart in Bonn

WEST German companies should invite other West European companies to participate in joint ventures in East Germany to help reduce fears of an over-mighty German economy, according to one of West Germany's most internationally respected business leaders.

Mr Detlev Rohwedder, head of the steel group Hoesch and a former Social Democratic state secretary in the Economics Ministry, said that it was important for West Germans not to monopolise the opening up of East Germany which could lead to mistrust especially in France and Britain.

Some East German business leaders, fearful of being gobbled up by West Germany, have also stressed their special interest in alliances with other Western countries. As well as access to the East German

market, such alliances can often provide access to other Eastern European or Soviet markets, say East German bosses.

Dortmund-based Hoesch is planning to increase its business with East Germany by about 25 per cent in the current year, and has opened joint venture talks with Eisenhuetten-Kombinat. Last year it did business valued at Dm200m (\$119m).

Mr Rohwedder has also added his voice to those warning against an over-hasty currency union between the two German states.

He said that such a move could hasten, rather than prevent, the much feared collapse of the East German economy as most businesses would immediately become uncompetitive.

He proposes instead a fixed exchange rate between the West and East German marks which could act as a "protective shield" for the East German economy as it reforms. He points to the example of the fixed conversion rate between the D-Mark and the US dollar for many years after the West German currency reform of 1948.

Mr Heinz Warrzecha, the head of one of East Germany's best-known machine tool companies, the October 7 Kombinat based in East Berlin, has said that he may liquidate his own job as he breaks up the Kombinat into its 16 constituent businesses over the year.

West Germany's national airline Lufthansa said yesterday it was discussing taking a minority stake in Interflug, East Germany's state carrier.

Brussels to study effects of Volvo, Renault alliance

By Lucy Kellaway in Brussels

THE European Commission is to examine the competitive effects of the tie-up between Volvo and Renault, and expects to receive full details of the alliance from both companies later this week.

Its investigation will focus on the truck market, where both companies are strongly placed. The potential effects on the European car market, of which Volvo has only 2 per cent, are thought to be negligible.

According to industry figures, the combined output of Volvo and Renault in heavy trucks would be the biggest in Western Europe, leaving Daimler-Benz second. In 1988, Volvo produced 34,000 trucks of more than 16 tonnes, and Renault 27,000. Daimler made 49,000.

The two companies together account for 21 per cent of the 1988 turnover in the light truck market (more than 3.5 tonnes) in second place to Mercedes-Benz, which had 24.8 per cent.

The inquiry will further complicate the dispute between the Commission and Renault over FF12bn (\$1.2bn) of allegedly illegal state aid granted to the company in 1988. The Commission is studying a proposal by Renault, in which the company suggests that about a quarter of the aid be repaid.

The Commission has argued that the two conditions under which the aid was originally granted - that the company change its "régie" status, and cut capacity - have not been met. Even though there are no signs that the Volvo/Renault deal will result in any cut in capacity, the deal will require the company to change - so it is not longer automatically protected from bankruptcy.

An official said yesterday that the Commission would seek to keep the two inquiries separate, as the Renault investigation related to actions in the past, and was therefore not changed by the Volvo alliance. Talks with the French government were continuing, and a decision could be expected by end-March.

The new inquiry will add to the work-load of the car experts in the competition department, thought to be about two weeks away from a decision on aid granted to British Aerospace for the purchase of Rover.

Although the two cases are separate, there is a powerful political link between them, and the Commission will want to be seen to be even-handed in its judgments.

Genscher takes issue with Thatcher on unification

By David Goodhart in Bonn

THE BONN Government yesterday disagreed forcefully with Mrs Margaret Thatcher over the process of reunification when Mr Hans-Dietrich Genscher, the foreign minister, contradicted the British prime minister's claim that East Germany would not automatically step into the EC as part of a united Germany.

Mr Genscher said no alteration to the EC treaty would be needed after unification of the two German states and claimed that Mr Jacques Delors, the EC president, supported this view.

Meanwhile, pressure is growing on Chancellor Helmut Kohl to accept once and for all the current German-Polish border.

There had been some expectation that he would finally put to rest all fears over German claims on Polish territory during his weekend visit to the US.

His failure to do so has released a wave of international criticism. Poland yesterday expressed disappointment at Mr Kohl's failure to go further on the border issue.

Mr Kohl maintains that West Germany has no territorial claims but that he is not legally entitled to speak for a united Germany. Some observers believe that Mr Kohl also fears losing right-wing voters through premature confirmation of the existing borders under international pressure.

Opposition tops Hungarian poll

THE CAMPAIGN for next month's Hungarian elections gets underway this week with the radical opposition Alliance of Free Democrats surging ahead in the latest opinion poll, writes Nicholas Denton.

With the support of 25 per cent of decided voters, the Free Democrats have overtaken their main rivals, the conservative Hungarian Democratic Forum, with 20 per cent.

Also running strongly is a Free Democrats ally, the Smallholders Party, particularly popular in the countryside. On present showings these three parties will dominate parliament.

The ruling Socialist Party is already resigned to a poor result on March 25. Yesterday's poll showed its likely vote at around 10 per cent.

EC approves food wrap rules

By Tim Dickson in Brussels

NEW rules designed to guarantee the safety of plastics used in the preparation and packaging of food products have been approved by the European Community.

The directive, seen in Brussels as an important step to a single market in food, is based on the "positive list" principle and means that those materials not admitted to it by January 1 1993, will effectively be banned for commercial use thereafter.

All plastics which come into contact with food products are covered by the legislation, including packaging such as drinks containers and cling-film. Kitchen utensils such as pots and plates, and production equipment like siphons.

To win EC authorisation, manufacturers must first provide relevant toxicological and technological data to the independent Scientific Committee for Food (SCF) as assess if the material poses any risk to human health, particularly long-term.

A Commission official pointed out last night that as matters stand, well over half the plastics materials currently permitted by national authorities have not yet been vetted by this committee - and that information provided has often been "insufficient" for a final decision. Industry was therefore under growing time pressure to submit supplementary data to meet the 1993 deadline.

The Commission stressed yesterday that "in the 1990s the European consumer

increasingly requires food products that are of good quality and safe." The new EC legislation is a so-called application directive stemming from a "framework" directive on materials and objects coming into contact with food, first proposed by Brussels in the 1985 Internal Market White Paper and approved by member states last year.

The new rules on plastics follow close consultation with industrial and consumer organisations and have been approved by member state representatives in the EC's Standing Committee on Foodstuffs. It is nevertheless notable that this is the first important instance of the Commission using its delegated powers in the food area.

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Little agit and not much prop on the Moscow campaign trail

THERE is no direct Russian translation of "publicity stunt." But Igor Lobzin, an electoral officer in a Moscow suburb, understood the Western concept well enough when the example of Mr Ken Livingstone riding an elephant was put to him.

"We've not got elephants, but, like Mr. Yeltsin, we've hired a motorcade, covered it with pictures of himself and drove around the district advertising himself and his platform," he said disapprovingly.

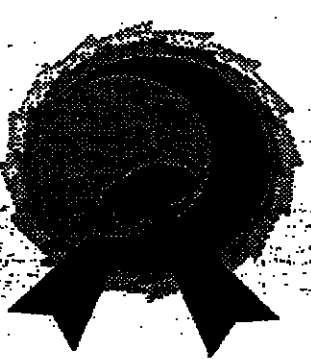
What might be the norm in a British election campaign is virtually an outrage in a Moscow suburb. For most candidates in the elections on March 4 to the district, city and Russian Republic soviets (councils) - voters tick off ballot papers for all three at once - campaigning is achieved on slender means under tight restrictions.

Furthermore, years of untested elections under Communist Party supervision have rather killed the hustings spirit. In the Moscow dormitory suburb of Babushkaya, where 270,000 voters live - almost exclusively in 16-storey apartment buildings - there is not a rosette in sight, not even a red one.

For Mr Alexander Strogolov, a chain-smoking 35-year-old mathematician and non-party candidate for the Moscow city council, his campaign consists entirely of addressing small meetings with constituents who can be bothered to come out on the cold evenings, and trying to disseminate his manifesto, typed neatly on one sheet of A4 paper. It calls for more freedom of information and a greater divorce of powers between the party and state.

Every candidate is obliged to hold at least one meeting, under electoral laws tightly enforced by the region's electoral commission. Most hold as many as they can, since it is virtually their only chance of getting their programme across.

Spreading political leaflets is more difficult, as Mr Strogolov wearily explains. Holding up the thick booklet of election laws, he says they allow him, in theory, to reproduce as



Soviet elections

The state lends a dead hand of assistance to those seeking office in Russian local elections, writes Mark Nicholson

many copies as he wishes. They also say that his support, fellow-workers and those who nominated him to run, are all entitled to "agitate" on his behalf.

But having leaflets printed is almost impossible, since printers are mostly state enterprises, which are forbidden by the law to offer material support for any candidate - on grounds of fairness to all. Nor can enterprises underwrite photocopying expenses. Supporters and fellow workers can agitate all they like, but can offer no material help either.

When he asked the election commission for help, they told him he was free to finance copying or printing himself, but must then also pay for the printing of each of his rivals' manifestos; otherwise he would have an "undemocratic advantage."

"Why on earth should I do that?" Mr Strogolov asks with a sigh.

His case is typical, although some candidates, either through influence or acumen in exploiting legal loopholes, do seem to manage to circulate some leaflets and even primitive felt-tip pen posters.

At the electoral commission, though, Mr Lobzin is unrepentant about this heavy-handedness. The commission exists, he says, to ensure fairness and equal opportunity for all candidates; if all the candidates in a constituency make a united approach, the commission may consent to pay for each of their leaflets to be printed.

Should that not be the norm? "We are still studying these types of things," he explains.

Candidates consider the commission lays a dead hand on an already difficult campaigning process. The only official information it disseminates are standard posters for each constituency, comprising small photographs of each candidate above about 50 lines of biographical detail; marital status,

job, children, and so on. No "agitation or propaganda" - political information - is allowed. The posters went up in Moscow apartment blocks and workplaces just 11 days before polling.

A recent contributor to Moscow News, the weekly newspaper broadcasting the "big appearance" and general unlikelihood of these very posters, complained: "The current election campaign in the Russian Federation is remarkable for the multitude of candidates and the almost total news blackout on them."

Mr Stepan Yemelin, an owl-like 64-year-old Party candidate for the regional council, says he will be lucky if 5 per cent of his ward's 2,000 electorate have heard of him by polling day. To remedy this, he has decided to take the unprecedented step of doorstepping voters each evening.

In part, he says, candidates are themselves to blame for the rudimentary state of campaigning, degraded as they are by long traditions of election by party-managed vote. Even today, he adds, complacent party apparatchiks dislike and where they have influence, quietly discourage activist campaigning.

"There is never any debate during elections," he says. "I would like to challenge my rival candidates directly, and challenge the present council leaders on their policies, but there is nowhere to do it."

There are multi-candidate rallies, he concedes, but says the electoral commission sees them solely as means to "introduce" the candidates, and claims he has seen officials step in to stop exchanges between them.

The press, he adds, is no help. He blames apathy. Journalists on the local paper tell him there is no space for his or other candidates' views. Moscow Pravda, a city-wide newspaper, carries a directory of candidates in every constituency, but it comes in a one-off supplement which costs extra and contains only a few lines of biographical facts.

Moscow's suburbs are not at the cutting edge of the Soviet Union's political turmoil. There is no blood-coursing talk of secession to set campaigns alight as in the Baltics, nor has Moscow seen such anti-party revolts as have toppled leaders elsewhere in the country. In Babushkaya, a "rally" can typically mean 10 people chatting over coffee and biscuits.

But the auguries for any future multi-party democratic system in Babushkaya are not untypical - nor are they specially promising. At the bureaucratic centre, in the shape of the electoral commission, all is well. "A multi-party system will make no difference," says Mr Lobzin. "The same rules will apply."

The thought prompts a guffaw from Mr Vetrovov. "Naturally, there will have to be great changes," he says. "Of course, the rules must change, the voters must change, the candidates must change."

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THE MARKETS CRISIS IN TOKYO

Computers get blame for slip of the anchor

By Stephen Fidler, Euromarkets Correspondent, in Tokyo

WHEN the collapse of Wall Street share prices in October 1987 sent stock markets tumbling worldwide, Tokyo seemed to stand as an anchor of the international financial system. The role of Chicago's futures markets in promoting the drop in prices became the subject of intense political debate in Washington. In Japan, the lack of such markets to facilitate computer program trading was widely cited as a factor helping stability.

Since then, Japan has established stock index futures markets - where baskets of stocks are bought and sold for future settlement - and they are now coming under fire for their supposed role in the collapse.

Of the two types of program trading blamed in 1987 for the US crash, one - known as portfolio insurance - has been largely discredited. Nearly everybody agrees that portfolio insurance, a technique which attempted to limit losses on

share portfolios as the market was falling, did destabilise the market. But there was no such consensus on stock index arbitrage - now the focus of attention in Tokyo.

Those in it - prominent among them, US securities houses such as Salomon Brothers - use computers to follow minute price movements in both the prices of stock index futures and in the underlying shares trading on the Tokyo Stock Exchange. When, as in the last week, futures prices are leading the stock market down, they buy futures contracts and sell the underlying shares. This sometimes makes foreign houses large sellers of shares on the TSE, although they are making counterbalancing buy orders in the futures markets.

Worries about market volatility had seemed likely to produce new proposals from the Ministry of Finance and the TSE for dealing with the issue.

Yesterday, the exchange asked index arbitrageurs from today to execute trades only at the opening of each morning and afternoon session. Like "playing poker with your cards on the table," according to one follower of the market.

The issue is sensitive, partly because some believe that foreigners are being made convenient scapegoats for a Japanese problem: the overvaluation of share prices. The activity of Salomon Brothers Asia in the futures market, in particular last week, has been widely rumoured as a factor in the price collapse.

Mr Daryek Manghan, Salomon Brothers Asia chairman, said yesterday such talk was "ill-informed gossip not supported by the facts." He said his firm had been a seller of Japanese shares on behalf of foreign clients, but it could hardly refuse to execute the orders. Selling for its own book

had not been significant.

Asked about index arbitrage, he said Salomon had sold 7m shares on Friday when market volume was about 450m shares. The firm executed no index arbitrage orders yesterday. "We held back but it didn't make any difference," he said. After last week's 6.9 per cent drop, prices were at one point yesterday 7 per cent down on Friday.

In fact, index arbitrage generally was rendered impossible for much of yesterday by the suspension of trading in the two most important futures contracts because of the sharp price falls. The Osaka Stock Exchange's Nikkei 225 futures contracts - the main vehicle for arbitrage - fell the maximum permissible 1,900 points, but the maximum decline yesterday in the underlying market was double that.

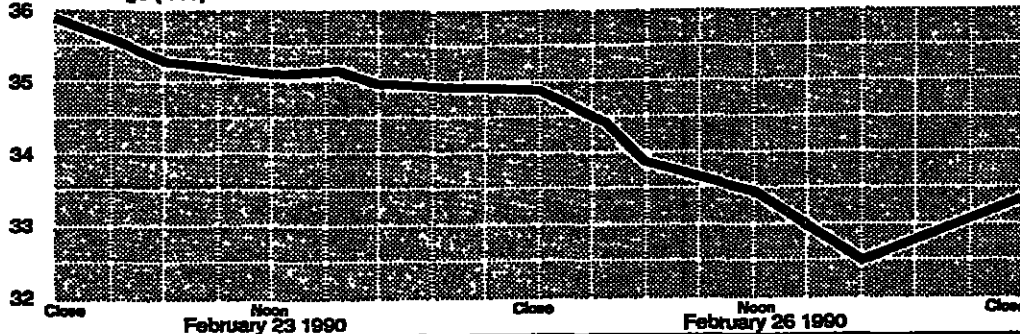
The futures markets have brought a Japanese equivalent of America's "triple witching

hour." In the US, this is when all nearby contracts for stock index futures, stock index options and options in individual stocks stop trading and the resolution of outstanding positions sometimes results in unusual stock market movements. One March 8, there will be the nearest Japanese equivalent, the last trading day for the March contract on just about all Japanese stock index options and futures exchanges. All outstanding contracts will be settled in cash at opening prices on March 9. There is exchange trading in individual stock options.

One question concerns how much of an overhang of positions there remains in the March contracts. Mr Hiroshi Uchida of the equity research department of CS First Boston in Tokyo said he believed 700 per cent of the stocks held for arbitrage purposes had already been liquidated.

Japan

Nikkei Average (1000)



Industry and banks count the cost of slide in prices

By Stefan Wagstyl in Tokyo

THE plunge in the Tokyo stock market yesterday almost reached the point at which a correction becomes a crash.

"For the first time here, there were signs of panic," said Mr Simon Smithson, a manager at Kleinwort Benson International, an affiliate of the British merchant bank.

At one moment, when the Nikkei index of leading shares was over 2,400 points down, some fund managers began to lose their nerve and started trying to sell stock in earnest. But in the absence of buyers they drew back and the Nikkei index recovered to close nearly 900 points above the day's low at 33,321.87.

Nevertheless, the market's inability to stop falling after a week of precipitous decline has shaken investors more than anything since the crash of October 1987. With the distinct possibility in mind that the stock market may have further to fall, brokers and bankers are trying to calculate the consequences for Japanese industry and finance.

● The turmoil is already hitting Japanese companies' plans to raise new equity funds, the main source of capital for industry's recent phenomenal expansion. Matsushita Electric Industrial yesterday postponed a planned \$1bn equity warrant bond issue. Other companies are expected to do the same. "Companies have been taking advantage of high share prices to do equity financings, and that will become more difficult," said Mr Nobuyuki Ueda, an economist at the Long-Term Credit Bank.

But capital spending is not expected to fall, since Japanese industry still wants to invest in research and development, diversification and, above all, labour saving equipment. Companies will instead have to rely more on bank borrow-

ings, thereby raising their costs since loans at 6.7 per cent are more expensive than equity funds at 1 per cent or so.

Nevertheless, their overall equity ratio has fallen greatly from just over 20 per cent in the 1980s to over 30 per cent last year - so they are well placed to take the strain.

● The impact on the economy as a whole is expected to be minimal. The annual rate of GNP growth should stay at around 4 per cent for 1990. Fears that the 1987 crash signalled a severe impact on the US by hitting consumption did not materialise. Japanese individuals have much less of their money invested directly in the stock market than Americans, so the impact on people's savings will be smaller. Consumer spending is therefore not likely to be strongly affected.

As for business confidence, surveys by the Bank of Japan indicated that confidence was already slipping from highs last summer, because of fears of inflation and higher interest rates. The stock market decline, coupled with the simultaneous collapse in bond prices and turnover in the foreign exchange markets, may increase the sense of unease in the short-term but need not have serious long-term consequences, any more than it did in the US.

However, the crisis may increase fears of inflation. Signals from the Bank of Japan that it wanted to raise interest rates helped to precipitate the market's decline. If the central bank is forced to postpone the suggested increase in the Official Discount Rate because of a risk of pushing the stock market down further, then it will be unable to curb money supply growth as it wished. Extra growth in the money supply

increases the danger of inflation.

● The plunge in bonds and stocks will hurt Japanese financial companies. Banks are being squeezed by the rise in interest rates which has increased fund-raising costs, especially as they now have to raise some two-thirds of funds at free market rates, compared with less than one third in the early 1980s. Profits are likely to be well down. As big holders of bonds, banks have also suffered huge unrealised losses on their portfolios, some will disclose them in the financial year ending next month, others will carry them over in the hope that prices will recover in the future.

Securities houses are likely to be doubly hit by a decline in earnings from stockbroking and from underwriting corporate fund-raising. The impact of low turnover on the Tokyo Stock Exchange in the past year has been disguised by bumper revenue from warrant bonds. But the downturn in the market will effect warrant bond issues. So brokers will have to rely more on alternative sources on revenue - notably broking foreign securities to Japanese investors. Fortunately, big Japanese brokers are sufficiently well-capitalised to cope with even a prolonged downturn in business.

● Japanese investment in overseas securities may falter as a result of the shock of the last few days. However, the flow should recover since the proportion of foreign securities in Japanese portfolios is still small - less than 10 per cent of assets for investment trusts, for example. Mr Akira Shimizu, managing director of Nomura Securities Investment Trust Management, said yesterday: "Investors now realise that the yen is not a one-way bet."



A currency dealer shouts out a bid yesterday as the dollar soared

Few clues from Japan's inscrutable brokers

By William Hall in Tokyo

WHEN the Tokyo equity market is rising there is no shortage of Japanese brokerage firms ready to give out their latest bullish message. But when it is falling, the telephone calls suddenly cease, and convincing explanations as to why the market is going down, as opposed to up, are hard to find.

Mr Takatoshi Okuyama, head of investment advice at Daiwa Securities, Japan's second biggest securities firm, was one of the few people to be found yesterday willing to respond to the sorts of questions any normal Western fund manager might want to ask. Momura Securities cancelled a long planned meeting and even Mr Okuyama was in a bit of a hurry to get back to the offices in his office, 10am, and the Nikkei had fallen by over 900 points in the first hour of trading.

"Since the early part of this year we have been a bit nervous," admitted Mr Okuyama. There is no commonly agreed benchmark for valuing the Japanese equity market. Its average yield of 0.5 per cent is minute compared with Wall Street's 3.6 per cent or London's 4.7 per cent, and depending on how one works the figures the market's price earnings multiple is anywhere between 15 and 20.

One of Mr Okuyama's favourite tools for valuing the Japanese stock market is calculated by tracking the relationship between the yield on the long-term bond index and the earnings yield on the Nikkei 225. Daiwa is forecasting that the average Nikkei stock will earn 687 yen in the year to next March,

which gives an earnings yield of a shade below 2 per cent. Meanwhile the yield on the long-term bond index is 6.7 per cent.

Before the October 1987 crash the gap had widened to over 5 percentage points and even after the latest setback the gap is still an above average 4.7 percentage points. However, the figures look less depressing if the earnings yield on the Nikkei is calculated as a percentage of the long bond yield. As long as it is around 30 per cent, as it is now, then Mr Okuyama says he can be reasonably confident that equities are not going lower.

However, for every reasonably optimistic Japanese investment manager it is possible to find half a dozen foreigners who can come up with far more frightening valuation techniques. Mr Stephen Church, head of research at UBS Phillips & Drew's Tokyo office, notes that the average price earnings multiple has almost doubled since 1983. He is not forecasting that they are going to collapse but it is easy to come up with some pretty scary scenarios for the Japanese stock market just by fiddling with the various ratios. By some calculations the current earnings yield ratio of around 4 is well above average and merely by returning to the more normal 2.7 times, and allowing for a further modest rise in bond yields, implies a fall of 39 per cent, or 19,000 points. "Theoretical market valuations are extremely interest rate sensitive," says Kleinwort Benson's Japanese strategist, Mr Peter Talbot.

OVERSEAS NEWS

Australian plan involves big UN role in Cambodia

By John Murray Brown in Jakarta

AUSTRALIA's peace plan for Cambodia calls for an "enhanced role for the United Nations" and outlines a "minimum timetable" which envisages elections in April 1991. The 150-page report - the result of an Australian fact-finding mission to Cambodia this month - will get its first airing when warring factions start talks today in the Indonesian capital Jakarta.

The plan, details of which emerged yesterday, draws widely on the UN's Namibian experience, but goes much further than previous UN operations in devolving executive powers before elections.

The report details the possible costs, which range from \$60m to \$120m for an operation lasting a year with as many as 150,000 UN officials involved. The idea has been endorsed by the five permanent members of the UN Security Council in January, and is likely to be the basis for talks when the Paris International Conference on Cambodia reconvenes, perhaps later this year.

The report addresses the problem of how to run the country pending "free and fair elections." It considers ways to ensure the effectiveness but also impartiality of any interim administration assuming as it says "that almost any aspect could be manipulated to confer some party political advantage."

The plan has still to be agreed by the factions - the Vietnamese-installed government of Mr Hun Sen and the three-party resistance coalition. Mr Nguyen Co Thach, Vietnam's Foreign Minister, yesterday described it as "the basis for negotiations." Presenting the document Mr Gareth Evans, the Australian Foreign Minister, said it would be a breakthrough if the parties agreed.

The plan seeks to avoid the pitfalls of previous talks - the demand of the Khmer Rouge, the largest and most powerful resistance faction, that the Phnom Penh Government be

dismantled as part of any settlement; and Mr Hun Sen's own objections to any Khmer Rouge involvement in an interim administration.

It considers options for UN involvement under six key headings: the structure of the interim government; civil administration; holding of elections; security function; guarantees of Cambodia's sovereignty, independence and neutrality after a settlement; and economic reconstruction.

The plan proposes sovereignty be symbolically vested in a supreme national council. Under one option the council will comprise "prominent Cambodians," rather than representatives of the political parties. Under the other, it will be a "root and branch" plan. UN officials would replace all Cambodian civil servants from ministers to junior staff involving more than 150,000 UN officials.

Referring to the second option - merely to replace the top 500 civil servants the report says "it will be very difficult for the continuity of the government to be ensured without the skills and the local knowledge which this group possess."

Apart from the "prohibitive cost" the Australian document warns it could produce massive disturbance in the Cambodian economy and society. It warns "if the effect of UN involvement in the civilian administration were to reduce the capacity to manage inflation and the foreign exchange situation, then the adverse consequences could not only damage the Cambodian economy but also undermine the credibility of the UN's role."

Australian officials yesterday outlined a plan costing \$1.3bn for an 18-month period including deploying 1,200 UN civil servants, 2,500 police, 2,900 polling officials, 2,000 interpreters and 5,500 security force to verify the withdrawal of foreign forces, ensure the end of external arms supplies and oversee a ceasefire.

Radical Hindus may gain in Indian polls

By David Housego in New Delhi

MORE THAN 200m people, or over a third of Indian voters, go to the polls today in state assembly elections that are expected to confirm the rise of the radical Hindu BJP party as a force in Indian politics.

The BJP is expected to gain control in at least two of the eight states going to the polls. Madhya Pradesh and Himachal Pradesh - and to be a minority partner in new coalition governments in at least two others, Rajasthan and Gujarat.

The expected success of the BJP follows its surge in the November general elections. Then, it boosted its representa-

tion in parliament from two seats to 88 after campaigning strongly on a platform of Hindu fundamentalism.

Though it supports the administration of Prime Minister V P Singh without being a partner in it, it is expected to join the government after the latest polls. It is expected to have increasing influence over policy, particularly on such issues as the Punjab, Kashmir and Pakistan.

In all eight states - which also include Bihar, Maharashtra, Orissa and Arunachal Pradesh - Congress governments have been in power for the last five years.

Congress expects the trend that threw it out of power in November's general election to be repeated in the state elections. The only two possible exceptions are Bihar, the second largest state in the Hindi belt, and Maharashtra on the west coast.

Apart from confirming the BJP's strength, the state elections will also decide the fate of Mr Rajiv Gandhi, the former prime minister, and determine Mr Singh's leeway in broadening his administration.

If Mr Gandhi can improve on the party's November performance in Bihar, he seems likely to retain his posts as

party president and leader of the parliamentary party in spite of recent defections from Congress.

Though Mr Singh has himself increasingly come to dominate the government in its three months in power, his northern-based Janata Dal party is expected to do only moderately well in the polls.

The Janata Dal is the victim of internal feuds and poor organisation. It is likely to capture only one state, Orissa, while forming coalition governments with the BJP in others. The weaker its performance, the greater its likely dependence on the Hindu radical

party and the more prone it will be to further splits.

Much uncertainty remains about the results, however, because of the large number of independent and dissident candidates. In Bihar 6,681 candidates are contesting 324 seats and in Maharashtra, of which Bombay is the capital, 3,764 candidates are contesting 288 seats.

In contrast to the general election, Janata Dal, the BJP and leftist parties have failed in most cases to agree on a common candidate against Congress. The multi-cornered fights are seen as generally favouring Congress.

Foreign debt worries Australia

By Chris Sherwell in Sydney

THE Reserve Bank of Australia, the country's central bank, yesterday acknowledged that it was worried about the country's increasing burden of foreign borrowings.

In his first formal speech on the subject, Mr Bernie Fraser, the new Reserve Bank Governor, said it was a "concern" that, with the non-interest current account in deficit, "this servicing was 'only' achieved through further borrowing, causing the debt to feed on itself."

He was speaking to the Australian Society of Accountants at a time of rising public interest in the debt issue: apart from the current election campaign, in which the economy is the major issue, the Business Council of Australia, a group of chief executives, has convened a "debt summit" for later this week.

Mr Fraser acknowledged it made sense for Australia to fund profitable investment opportunities beyond its own savings capacity through foreign borrowings. But he also said there were also "bad" aspects, related to the country's sheer volume and growth of foreign borrowing and to the quality of the investments this had funded.

He suggested there had been over-investment in some sectors, such as city office space, and that, when it came to Australia's capacity to service its debt, insufficient investment had occurred in the "tradeable" sector and some foreign acquisitions had failed to provide adequate returns.

Progress on such microeconomic reform was being made "but much more needs to be done."

A\$6.9bn in June 1980 to the current A\$110bn level - Mr Fraser said it was hardly surprising that some investments had failed while others had been of poor quality.

"In such cases, borrowers will pay for their mistakes as will some lenders," he said. But that in turn could mean "foreign bankers who had had their fingers badly burned in the process will be more wary (and seek higher risk premiums) before they back any runner from the same stable in future."

The only way Australia could service its foreign liabilities without suffering decreases in living standards, he insisted, was by creating a more productive and competitive economy.

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The Government faced demands for clarification from Mr Elliott, leaders of the opposition Liberal Party and the Business Council of Australia. All are pressing to know whether last week's reports of the investigation are true and, if so, what the relevant allegations are.

Mr Elliott is president of the Liberal Party. The controversy reports about him surfaced in a television programme during the first week of the Liberal campaign to dislodge the ruling Labor Party in the

Labor turns a deaf ear to Liberals' plea over Elliott

By Chris Sherwell

THE Australian Government, in the form of Mr Lionel Bowen, deputy prime minister and attorney-general, refused again yesterday to confirm or deny whether the National Crime Authority was investigating the affairs of Mr John Elliott and his takeover of Elders Ltd.

The Government faced demands for clarification from Mr Elliott, leaders of the opposition Liberal Party and the Business Council of Australia. All are pressing to know whether last week's reports of the investigation are true and, if so, what the relevant allegations are.

Mr Elliott is president of the Liberal Party. The controversy reports about him surfaced in a television programme during the first week of the Liberal campaign to dislodge the ruling Labor Party in the

March 24 general election. According to one of the country's best-known commentators yesterday, to have the words "crime" and "Elliott" in one sentence dominating the media during an election campaign "has to be one of the all-time dirty tricks of Australian politics."

Mr Bowen yesterday adopted the same position as Mr Bob Hawke, the prime minister, who has already refused to confirm or deny the report. The argument is that to do so would break precedent and undermine the National Crime Authority.

Mr Bowen also insisted suggestions that the Authority had in some way overstepped the mark or was not accountable were unjustified.

Mr Elliott has denied any wrongdoing, as have other Elders directors.

Journalist's murder jolts Sri Lanka

By Mervyn De Silva in Colombo

THE unexplained murder of a young journalist, Mr Richard de Zoysa, has changed Sri Lanka's political climate. It has galvanised a dispirited opposition, jolted the English-educated middle class and forced the government on to the defensive on human rights.

The state-owned Daily News surprised its readers yesterday by publishing a front page protest by the International Press Institute to President Ranasinghe Premadasa saying the de Zoysa family "suspected the gunman were members of the security forces."

The newspaper was bowing to public pressure over the affair. Reports have alleged that six men led by a man in police uniform knocked on Mr de Zoysa's door at 3am and dragged him away. His bullet-riddled body was found on a beach the next day.

Mr de Zoysa was not only an able journalist and a radio and television personality but he also wrote on human rights for the foreign press. Perhaps that was his real crime. Mr de Zoysa was a member of the Rome-based Inter Press Service and was to have taken up a Lisbon post next month.

Mr Sunil de Silva, the attorney-general, addressed the UN Human Rights Commission in Geneva last week. Sri Lanka's aid donors, particularly the Scandinavians and the West Europeans, have been pressing the Government for greater concern for human rights. Mr Ranjith Wijeratne, Foreign Minister, has suggested the killing was timed for the Geneva meeting by the Government's opponents.

Japanese banks exact high price for loans to China

JAPANESE banks took a step closer to resuming direct lending to China yesterday, suspended since the massacre in Peking last June 4. Our Foreign Staff reports. However, interest rates are likely to be much higher, reflecting anxiety over China's political and economic stability.

Four leading banks - the Industrial

Bank of Japan, Sumitomo Bank, Sanwa Bank and Dai-ichi Kangyo Bank - have committed themselves to a small syndicated loan of around \$30m to the China International Iron and Steel Investment Corporation (CIS).

The eight-year loan is said to carry an interest rate spread of between 75 to 100 basis points over Libor (London

inter-bank offer rate). While the loan qualifies for tax exemption and the rate will be much lower after that, it compares with 25 to 37.5 basis points on eight-year tax free loans before exemption in 1988 and Libor flat in 1987, according to bankers in the British territory. "It's a really big surge in China's borrowing cost," said one.

The Industrial Bank of Japan was originally arranging the loan, but when discussion was resumed on the loan at the beginning of 1990 the role went to Citic Finance, a joint venture between the Bank of China, China Resources (Holdings), First National Bank of Chicago and Industrial Bank of Japan.

AST: Ten Years Of Achievement

Founded in 1980, AST Research was one of the first companies to offer expansion boards to increase the power and functionality of the IBM PC. One of their first products, SixPakPlus, was to become the largest selling enhancement board in history, and is still one of the most popular products of its kind today. But that was only the opening chapter in AST's rise to becoming one of the world's most respected makers of microcomputers and related products.

The early days of enhancing IBM's open architecture PCs provided a strong foundation for AST to apply its expertise. And in late 1986, they introduced the ultimate enhancement — their first computer, the AST Premium/286. Building on an excellent reputation for hardware and software compatibility, quality and reliability, the Premium/286 was a runaway success with both industry experts and customers.

Able to build on a strong multiple channel distribution strategy put in place for the earlier board-level products, AST computers were soon being marketed through a variety of channels throughout the world including major chains, independent dealers, value added resellers (VARs), large distributors, OEMs and U.S. government (GSA) approved dealers. Now, AST computers are found on desktops in businesses everywhere — from the very small to over 60% of the nation's largest — and in government agencies.

Today, AST offer a full family of computers — one for every performance and price range, for a variety of business and personal applications — from the entry-level Bravo/286 and Bravo/386SX to the high-performance Premium 386 and i486 based systems. They also continue the tradition of enhancing systems by offering award-winning memory, multifunction and graphics products, and provide for customers' connectivity needs with LAN, 5250 and 3270 products.

A cornerstone of AST's technological leadership is the growing popularity of the patent-pending Cupid-32 (Completely Universal Processor, I/O Design) architecture. This technology separates components according to whether or not they are likely to change as microprocessors advance. All hardware that is dependent on the type and speed of the processor, including the microprocessor, cache memory and numeric coprocessor are located on a plug-in, printed circuit board.

As a result, customers can avoid desktop obsolescence by upgrading AST's Cupid-32 Premium computers to the next level of performance by simply replacing a board. Upgrades can be completed in a matter of minutes, and can be accomplished throughout the Premium product line, from 386SX to i486-based products and beyond.

The underlying flexibility of Cupid-32 technology also allows AST to respond to changing market conditions with a very rapid product development cycle. In fact, AST was the first company to announce shipments of ISA i486 computers based upon Intel's production release version microprocessor.

AST's corporate headquarters are in Irvine, California but they are truly a worldwide company, marketing products in more than 77 countries. They also build them around the world, and design them to fit international requirements — AST manufacturing facilities are located in the United States, Hong Kong, Europe and Taiwan and AST support them wherever they are installed with offices established throughout the U.S., Europe and in Canada and wholly owned subsidiaries in the United Kingdom, France, Germany, Switzerland, Italy, Hong Kong, Taiwan, Australia and Japan.



Over 2,000 employees are dedicated to delivering the highest quality desktop computers and related products. It's a commitment that begins long before the products reach the desktop. And it's demonstrated in every area of the company.

AST's engineering and marketing teams work closely together to design innovative products answering the needs of the marketplace. Starting at board level design, AST

uses CAD/CAM and surface mount technology to reduce component size and product cost. ASIC (Application Specific Integrated Circuits) technology is another key strategic asset allowing AST to remain a leader in product development. With ASIC, AST can envisage and create custom products that provide exceptional value and ease of upgradeability.

AST's commitment to quality is second to none, and it allows them to boast one of the lowest return rates in the industry. Thorough examination and testing are prevalent throughout the entire manufacturing process, including a complete burn-in process for every computer. Reliability labs, agency compliance testing (FCC, UL, CSA, VDE, etc.), product safety labs and compatibility labs also ensure quality. A few of their commitments to compatibility include unique enhancements to BUS technology allowing faster operation and selectable CPU speeds for strict software compatibility.

AST are dedicated to their customers. AST's Product Support Centres are staffed by fully trained technical support teams available to answer any question by telephone as well as 24-hour on-line electronic systems which provide a variety of information, including free software upgrades. Should an AST product ever need repair, service centres and optional on-site service is available throughout the world.

With so many great products, dedicated employees and strong resellers, AST's future never looked better.

A LEGACY OF AWARD-WINNING PRODUCTS

1983

▶ AST's first memory/multifunction board, ComboPlus™, earns two first-place titles in the PC "World Class" Competition.

1984

▶ SixPakPlus® ranks No. 1 on the Software Hot List for the first time. It would remain on the hot list for most of the next five years. It becomes the standard against which all multifunction boards are compared.

▶ SixPakPlus named the favourite memory/multifunction by PC World readers in its "World Class" competition. Readers would choose it again for the next five years. SuperDrive chosen top disk emulator.

1985

▶ Rampage!® selected the "Most Significant Product Of 1985" by PC Week.

▶ AST's LAN product ranked among top six by PC World.

1986

▶ Rampage! rated excellent in five categories and earns top score by The Journal of Corporate Computing.

▶ Computer Reseller News names AST top add-in board supplier.

1987

▶ AST Premium/286 awarded Editor's Choice by PC Magazine.

▶ "The Best Of 1987" award is presented to AST for the Premium/286 by PC Magazine.

1988

▶ Premium/286 merits PC Digest's top rating, and is the only system to earn overall rating of excellent.

▶ LAN Magazine recognises the AST Premium Workstation/286 for its sleek design.

▶ Premium/386 named top-ranked 386 system by InfoWorld.

▶ AST picks up Reader's Choice awards in six categories of PC World's "World Class" competition — AST Premium/286, SixPakPlus, Rampage-AT, Advantage® Premium and SixPak-Premium with the Premium/386 voted one of the most promising newcomers.

▶ AST rated number one in technical support in PC Week survey.

1989

▶ RampagePlus 286 voted best EMS 4.0 board and wins "Product Of The Year" award from InfoWorld.

▶ Byte magazine gives AST an award of excellence for its work with EISA.

▶ AST Premium 386/25 earns the highest score for 32-bit memory upgrade in PC Week "Scoreboard."

▶ InfoWorld magazine gives the AST Premium 386/33 its "Best in its Class" distinction.

▶ Government Computer News readers select the AST Premium/286 as their top choice.

▶ PC World selects the AST Premium 386/33 as its "Best Buy".

1990

▶ AST Premium 386SX/16 earns the PC Magazine Editor's Choice award.

▶ The German publication, Computer Persönlich, reviews the AST Premium 386SX/16, ranking it number one.

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OVERSEAS NEWS

ANC leader talks of real prize on S African table

Patti Waldmeir interviews Joe Slovo

ONE OF the most implacable foes of the South African Government, Mr Joe Slovo, a top official of the African National Congress (ANC) and one of its chief economic thinkers, believes Pretoria would concede majority rule tomorrow if it could guarantee that white economic privilege would survive the end of apartheid.

For when common ground has been found on all the political issues which divide the two South Africas – a lengthy process in itself – the hardest bargaining is likely to focus on the economic structure of a post-apartheid South Africa.

The National Party, and some black leaders such as the Zulu Chief Mangosuthu Buthe, will wish to see free enterprise capitalism perpetuated in South Africa; while the ANC makes clear it is seeking a transformation of its economic relations. The most senior ANC official and the lowest teenage guerrilla agree on this point: there can be no political liberation without economic liberation.

In an interview with the Financial Times in Lusaka, the headquarters of the ANC in exile and one of Africa's most economically degenerate capitals, Mr Slovo outlined the twin objectives of the organisation's economic policy: to bring about a redistribution of wealth while ensuring that the economy "serves the purpose of every economy, that it provides for the needs of the people."

"When the transformation comes, we can't just bake slogans, we've got to bake bread," he says.

Mr Slovo, 63, is one of two white members of the 36-member national executive committee of the ANC. As general secretary of the South African Communist Party (a close ANC affiliate) and a former commander of the ANC military wing, Umkhonto we Sizwe (Spear of the Nation), Mr Slovo occupies a powerful position within the ANC hierarchy.

He is at one with other ANC leaders in insisting that the fundamental aim of economic policy must be the redistribution of wealth. "We can't say to our constituency, 'we've battled all this time, and now we're going to leave everything to those who have dominated the whole while,'" says Mr Slovo.

When pressed for specifics on the mechanism of redistribution, Mr Slovo says the movement is still working out its policy. True, the ANC has had 30 years in exile to contemplate the economy of a future South Africa. But the ANC leader pleads that the demands of the liberation struggle have meant "we've had to devote the bulk of our energies to getting there, and not to what we're going to do when we arrive."

Mr Slovo is, however, willing to be categorical on one point: nationalisation is not a fundamental policy of the ANC. "The ANC has made clear its acceptance of the co-existence of different forms of property: state, private, mixed, perhaps collective." It envisages a mixed economy.

That does not mean that no industry will be nationalised, indeed, some probably will, Mr Slovo says. But he is at pains to point out that the 1955 Freedom Charter – the ANC's basic policy document – does not use the word nationalisation. Its formula is that "the mineral wealth beneath the soil, the banks and monopoly industry shall be transferred to the ownership of the people as a whole."

Nationalisation – if that is

defined as the transfer of legal ownership to the state – "does not in itself lead to the kind of transformation we are seeking," argues Mr Slovo.

Mr Slovo seems eager to allay anxiety provoked in business circles about nationalisation. "The narrow issue of nationalisation is a bit of a red herring," he says. "The image conjured up is one of sudden 100 per cent takeover by the state, without the involvement of other sectors of capital."

But what Mr Slovo envisages is, it might be argued, more radical than the nationalisation of a handful of industries.

"To me the more important question is one of control, not ownership," he argues. "The question is whether a particular sector is run purely in the interests of profit, or in the interests of people."

The mines, banks, monopoly industries, other sectors of the economy too "have got to be taken under public control, which I distinguish from state control, which in the socialist world has been a bureaucratic concept which has not led to effective public control," he says.

Public control means "effective participation through democratic mechanisms of democratic representatives of the people, the producers themselves, and other participants."

Asked whether this was not the type of economic system which had been rejected in eastern Europe, Mr Slovo replies that the "right kind" of public control had never been achieved in socialist countries. "The concept of public control cannot be jettisoned merely because there have been bad forms of public control."

The basic economic lesson of eastern Europe, he says, is that "if you are going to build socialism you must go beyond mere state planning and control; you must have democratic participation of producers at all levels."

Building socialism is not, however, the immediate goal of the ANC, Mr Slovo says. "The economy of South Africa the day after the ANC flag flies over the Union Buildings in Pretoria will be exactly the same as the day before," he asserts. "You can't transform it by edict without risking economic collapse."

The transition will be phased, and though social dislocation is inevitable, everything will be done to ensure it is minimised and white skills are retained. Foreign capital will remain crucial to development, and guarantees of stability and security will be offered to ensure investors do not avoid South Africa.

How this can be achieved remains unclear. But Mr Slovo insists the ANC is willing to be flexible. Indeed, the principles he outlines may not even be acceptable within the executive itself, which includes more conservative figures as well as Communist Party members.

But the influence of communists within the executive is none the less strong, and in the townships of South Africa, where capitalism is equated with apartheid and Joe Slovo is a name to conjure with, the battle against economic privilege is not going to be abandoned easily.

Mr Slovo reckons there are thousands of potential Communist Party members in the country. They are not all "fully-fledged Marxist philosophers," he says; but they do seem persuaded of what he argues is the "inherent moral superiority" of socialism. And that, National Party officials say, is what they fear most about black majority rule.

Argentina has adopted a more humble tone as its economy founders while Chile's advances. "Economic integration with Chile is our government's top foreign policy aim," Argentina's ambassador in Santiago, Mr Oscar Spinoza, says.

Mr Aylwin will not sign any economic pacts during his Buenos Aires visit. But he will discuss joint projects, such as a 300-mile gas pipeline from San Rafael, Argentina, to Santiago. Technical studies are ready, and finance and supply contracts are now being discussed.

Argentina would like to develop the port of Caldera, northern Chile, as an outlet for its exports. Chile wants Argentina to cut import tariffs. The trade balance between them is \$300m (\$270m in Argentina's favour).

Mr Aylwin's trip starts a drive to boost Chile's image abroad under the incoming democratic government. Mr Enrique Silva Camaño, Foreign Minister-to-be, says Chile will renew diplomatic relations with eastern European countries – almost certainly with Moscow – on March 11. Diplomatic links with Mexico will be restored soon after.

ANC's declared policy of Anglo-American Corporation of South Africa, met Nelson Mandela at the African National Congress leader's home in Soweto yesterday. After the meeting Mr Rely said there was no need for investors to panic over the

Lady inherits the keys of a tropical ruin

Andrew Marshall assesses the Nicaraguan economy in the electoral aftermath

MRS VIOLETA Barrios de Chamorro, the victor in the Nicaraguan presidential election, inherits a poisoned chalice. The country's economy is in ruins, the product of 10 years of war against the US-backed Contras and a US economic blockade, combined with economic mismanagement.

The idealistic vision of the left-wing Sandinistas, who deposed the Somoza dictatorship in 1979, has had little relation to reality. A study in the New York Times last year painted a bleak picture: consumption has fallen by 70 per cent in the last decade, and annual per capita income is down to just \$300, lower than Haiti, making Nicaragua the poorest country in the western hemisphere, poorer still than Haiti.

The study predicted that GDP, which shrank by 8 per cent in 1988, would fall by at least as much last year. According to the Inter-American Development Bank, per capita income fell by 11.1 per cent in 1988 alone – the second largest fall in Latin America.

Any hope that the Sandinistas could alleviate the poverty suffered by most Nicaraguans is all but gone, and this was a central factor in their electoral downfall.

The war against the US-backed Contras since 1982 has cost an estimated \$12bn. It has disrupted agricultural production, destroyed infrastructure, and necessitated high spending on defence, which accounts for perhaps half of all state expenditure.

US economic sanctions have also cost Nicaragua. The aid was terminated in 1981, and a trade embargo was imposed in May 1985. This resulted in a decline in exports from \$63m in 1984 to \$1.3m in 1987, and imports fell from \$125m to \$3.7m, causing a severe shortage of spare parts for US equipment. The US has also lent on potential Western aid donors.

Other external factors, which have damaged the economies of all third world countries in the 1980s, have also taken their toll, including low commodity prices. The result has been a series of trade deficits.

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The idealistic vision of the left-wing Sandinistas, who deposed the Somoza dictatorship in 1979, has had little relation to reality. A study in the New York Times last year painted a bleak picture: consumption has fallen by 70 per cent in the last decade, and annual per capita income is down to just \$300, lower than Haiti, making Nicaragua the poorest country in the western hemisphere, poorer still than Haiti.

The study predicted that GDP, which shrank by 8 per cent in 1988, would fall by at least as much last year. According to the Inter-American Development Bank, per capita income fell by 11.1 per cent in 1988 alone – the second largest fall in Latin America.

Any hope that the Sandinistas could alleviate the poverty suffered by most Nicaraguans is all but gone, and this was a central factor in their electoral downfall.

The war against the US-backed Contras since 1982 has cost an estimated \$12bn. It has disrupted agricultural production, destroyed infrastructure, and necessitated high spending on defence, which accounts for perhaps half of all state expenditure.

US economic sanctions have also cost Nicaragua. The aid was terminated in 1981, and a trade embargo was imposed in May 1985. This resulted in a decline in exports from \$63m in 1984 to \$1.3m in 1987, and imports fell from \$125m to \$3.7m, causing a severe shortage of spare parts for US equipment. The US has also lent on potential Western aid donors.

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WORLD TRADE NEWS

Developing world says global trade talks in jeopardy

By William Dufforce in Geneva

THE multilateral talks on liberalising global trade could soon be jeopardised if the developed countries fail to negotiate seriously on crucial Third World interests, the developing countries warned yesterday.

In a joint statement issued only nine months before the end of the Uruguay Round negotiations under the aegis of the General Agreement on Tariffs and Trade (GATT), the developing countries called on the big trading powers to recognise the gravity of the situation.

In their complaint, they saw a lack of political will to integrate trade in textiles and farm products fully into GATT.

In tropical products and natural resources, talks on procedure had been substituted for substance, they claimed.

Proposals to allow selective safeguard action against abrupt surges of imports, and enlarge the scope of anti-dumping measures — both part of the European Community's

programme — were coupled with proposals in "new" GATT areas such as services and intellectual property rights.

These together, the developing countries contended, would deprive them of their existing rights. The time had come, they added, for the developed countries to take crucial political decisions, so that a package of trade concessions could be visualised by the summer.

"We need to know where we are by July, if we are to be able to evaluate the outcome and finalise a package at the (trade ministers') meeting in Brussels in December," Mr Leopoldo Tettamanzi, head of the Argentine delegation, declared.

At the same time, Mr Julio Lacarte, Uruguay's ambassador, said vague assurances that everything would come right were not good enough. The developing countries would continue to negotiate in good faith but were making a political statement about their doubts.

Aircraft makers vie for Turkish airline deal worth \$600m

By Jim Bodgen in Ankara

A CONTRACT valued at around \$600m for at least six long-haul, wide-bodied aircraft is expected to be awarded soon by the state flag carrier Turk Hava Yollari (Turkish Airlines — THY) to one of three major manufacturers.

Fiercely competing front-runners for the contract are McDonnell Douglas of the US with its MD-11 and Airbus, the European aircraft consortium, with its A-340 version, while Boeing with its 747-400 follows, say industry sources.

Financing terms will be critical, however, since THY is already carrying a considerable burden from its purchase in the 1980s of 13 Airbus with another to follow next year.

For the last three Airbus, THY has preferred to enter into leasing arrangements, and for the thirteenth a fiscal as opposed to financial lease, which was arranged by Banque Indosuez.

The long-haul aircraft are part of THY's fleet purchasing plans. The airline envisages buying a total of 33 new aircraft by the year 2000, while at the same time selling eight ageing DC-9s and Boeing 737s. They are needed to develop routes to the US and the Far East.

The airline's total seat capacity is expected to increase to 8,654 from the present 5,233 over the period.

Payments on outstanding debt, much of it for the purchase of the Airbus fleet, amounted to \$149m for the year.

THY recorded a net income of TL10.5bn (\$4.6m) on revenues totalling \$460m in 1989. The airline increased the number of its passengers carried by 8.2 per cent to 4.2m during the year compared with 1988, while increasing its available seat capacity by 13.4 per cent.

In addition, it carried 23.3 per cent more cargo, a total of 44,926 tonnes over the period. Concentration on international flights, leaving more internal routes to private feeder airlines is THY's present planning strategy.

Baltic republics look back for inspiration

The economic way forward involves restoring old trade ties, writes John Hiden

COMMERCIAL prospects in the Baltic states should begin to brighten this year as Estonia, Latvia and Lithuania attempt to implement regional self-management schemes — especially in the wake of Lithuania's vote at the weekend for independence.

The remarkable aspect is that both the local Communist parties and nationalist groups have co-operated on this. In general endorsing Baltic plans in November last year for greater economic autonomy, the central government in Moscow is already set to bargain with the Baltic leaders over the details of their proposals.

One issue is the extent to which the republican governments can increase their control over the so-called all-Union (Moscow-run) heavy industries situated on Baltic territory, where the immigrant Russian labour force is mainly employed.

There is also the fraught question of separate Baltic currencies. Moscow's insistence on the Soviet state's monopoly on the issue of money did not prevent Tallinn from reviving the Bank of Estonia and launching a successful competition for a new design for the currency, named after the

pre-war kron. Here, as often, the Baltic republics look to the past for inspiration. No matter that the restored "Bank" of Estonia is more shadow than substance, that its first president, former deputy Prime Minister, Rein Otason, lacks reserves of hard currency and that trade with the Baltic republics still relies heavily on barter. The "command economy" is being slowly chipped away by the changing conduct of economic life. As in the political arena so in the economic, this dynamic will be difficult to arrest.

Indeed, Mr Otason argued in October last year that the Baltic model was "the only one that can get the country (Soviet Union) as a whole out of its crisis".

Estonia's recent devaluation of the rouble for "non-commercial" operations is certainly in keeping with the harsh decisions needed throughout the Soviet economy. Estonians travelling abroad must now exchange 10 times as many roubles for the same amount of dollars. Estonia's commitment to genuine self-management was underlined by its increased tax in January on cigarettes (up 50 per cent) and on beer (up 100 per cent), against Moscow's will.



Also taking place is the slow restoration in the Baltic republics of a long dormant infrastructure supportive of private enterprise. Chambers of commerce in Riga, Tallinn and Vilnius now mediate contacts between western and Baltic companies; specialist agencies, such as Mainorfin in Estonia, offer briefings to foreign business men. Advertisements can be placed, for example in the English version of the Latvian Popular Front newspaper, Atmoda (Awakening), and in Homeland, the supplement to the Estonian weekly Kodumaa. Foreign enterprise could forge links with the Baltic republics in technology infor-

mation and computerisation, food processing, chemical industries, a wide range of light engineering and metal working activities, woolen and textiles as well as in tourism (hotel construction and transport) and the service sector in general.

Western expertise in tackling Baltic heavy industry's appalling pollution problem is also required. The Virumaa region in north-eastern Estonia — damaged by oil-shale mining and huge power stations — has set up a foundation to attract national and foreign help to tackle the problem.

Given the political and environmental constraints surrounding Baltic heavy industry, small and medium-sized concerns are most likely to prosper in the long run. Refurbished and modernised through outside aid, Baltic companies could produce and export more of the sort of quality goods which will bring in hard currency. Until then, even barter can be profitable.

The resuscitation of older trade links with the Baltic could also provide a supportive environment. The greatly increased Finnish-Estonian collaboration in joint ventures during the past few years is one example. Sweden opened a

Tallinn branch of its Leningrad consulate general in November and plans similar offices for Riga and Vilnius. In the same month SAS restored the first regular Stockholm-Tallinn flights since 1940.

West Germany will again play a big role. With Britain, Germany was the major foreign trading partner of the independent Baltic republics. After the Second World War Britain's ties declined but look set to be restored.

The entrepreneurial tradition of the Baltic peoples remains strong — notwithstanding "Sovietisation". During the 1980s, for example, annual average growth of income per person for the Soviet Union as a whole was 2.9 per cent compared with 3.1 per cent in Latvia, 2.47 per cent in Estonia and 4.4 per cent in Lithuania.

At the same time there is no threat to Soviet President Mikhail Gorbachev from a resurgence of Baltic enterprise. The optimum economic scenario for the Baltic republics depends — as in the past — on developing links with the west while maintaining close economic relations with the Soviet Union. Professor Hiden is director of Bradford University's Baltic Research Unit.

Indonesia seeks re-tender on \$300m phone contract

INDONESIA is seeking re-tender on a \$300m (\$176m) telecoms contract — subject of a trade dispute between the US and Japan, John Murray Brown reports from Jakarta.

The move is seen as a bid to avoid more controversy after US complaints over the tendering process. Mr Moerdiono, the State Secretary, said yesterday President Suharto had "decided there is no winner this round. We will have a limited re-tender".

The project, to supply digital switching equipment for public exchanges, is one of the developing world's most important telecoms contracts, and could produce \$2bn in repeat orders. After five bids in September, Indonesia said the field had been narrowed to AT&T of the US, and NEC of Japan. Fujitsu, Alcatel, the European consortium, and L M Ericsson, the Australian unit of the Swedish company, rejoin the race.

This month, President Bush wrote to complain to President Suharto on behalf of the US company. The US fears Japan is using its \$2bn annual aid to Indonesia to back NEC's bid.

OSCD have discussed rules on use of aid to subsidise exports to developing countries. Any such practice is seen to distort trade.

Robert Gibbons reports from Montreal: Canada has told Thailand it no longer insists on an official Thai guarantee for a \$4810m (\$147m) interest-free loan for the \$2.3bn transport system Lavalin and Mitsubishi want to build in Bangkok.

Lavalin said this cleared the way for completing long-term financing talks. "We hope the Thais will now fully commit themselves to our group". The Thai Government is to hold 25 per cent equity in the 27-km system.

Tehran to buy four oil tankers from S Korea

By John Ridding in Seoul

IRAN is to buy four oil tankers from South Korea and has agreed several other substantial deals with Korean companies, as part of its post-war reconstruction, Seoul's Ministry of Energy and Resources says.

The contract for the tankers, to be supplied by Daewoo Shipbuilding and Heavy Machinery, is worth \$390m (\$194m) and is the biggest single deal between the two countries. South Korea, and Iran have also agreed in principle that Daewoo Motor Co will build a car assembly plant in Iran with initial capacity of 20,000 sub-compact cars.

The accord came after the third meeting of the Korea-Iran Joint Economic Commission in Tehran at the end of last week. Other projects agreed include

the second-phase construction of the Kangan Gas Refinery by Daewoo Industrial, the South Korean construction company, worth about \$150m.

Seangyong, also of South Korea, is to be awarded the \$30m contract for building oil storage tanks on Kharg Island. Iran has also promised to allow South Korean contractors to bid to complete a \$7bn petrochemical complex at Bandar Khomeini.

Karen Fossell reports from Oslo: Bergen, Norway's leading bulk shipowner, has placed a \$100m order with Hyundai Heavy Industries to build an ore carrier for delivery in 1992.

The US-based General Ore International Corp, a Bergen-based partner, is to take a 35 per cent stake in the project.

Finns set to buy fighter jets

FINLAND is on the verge of asking for bids from four fighter aircraft-makers in France, the US, Sweden and Japan, the state-owned engineering and paper machinery group, which has a small aircraft division, is expected to profit from the purchase, to be financed on a barter basis.

For a neutral country which has to co-exist with a powerful neighbour — the Soviet Union — the choice of fighters Finland will acquire remains crucial, despite political changes there and in eastern Europe. Though small by European standards, the purchase is important in a foreign policy context.

Mr Tomas Riles, an expert on Finland's armed forces, says Finland's neutrality rests on its military determination to defend itself.

It is also important for Finland to be able to honour its

41-year-old treaty with the Soviet Union, which obliges each country to come to the other's rescue if attacked "by Germany or any state allied with the latter".

Finland has learned no compromise can be made on the sensitive topics of foreign policy and defence. These have become sacrosanct to the Finns, being rarely brought up for serious public debate.

Vice-Admiral Jan Klenberg, from next month the new Commander-in-Chief of the Finnish Defence Forces, said: "Finland has a clear obligation to maintain control of her airspace."

The general political and military situation in Europe is so sensitive that Finland has no reason to reduce the size of its interceptor/fighter fleet. Europe would have to change significantly if Finland would ever embark on such a move.

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384	7973	8489
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1293 and 1299	8104	8579 to 8583 incl.
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1672	8181 to 8182 incl.	8586 to 8593 incl.
1716 and 1717	8181	8594 to 8595 incl.
1786 to 1789 incl.	8241 and 8198	8596 to 8598 incl.
7889	8386	8599 to 8604 incl.
7889	8386 and 8388	8605 to 8619 incl.
7918 and 7919	8414 and 8415	8620 to 8624 incl.
7958 and 7960	8418 to 8425 incl.	8625 to 8647 incl.
		8648 to 8649 incl.

Age Group	1970	1980	1990	2000	2010	2020
0-14	25	22	20	18	15	10
15-24	15	16	17	18	19	20
25-34	10	11	12	13	14	15
35-44	10	11	12	13	14	15
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55-64	10	11	12	13	14	15
65+	10	11	12	13	14	15

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CHASE

UK NEWS

GM unit wins battle over trainee

By Diane Summers, Labour Staff

COMPANIES experiencing skill shortages, high staff turnover and escalating training costs could follow the example of a computing company which yesterday won its battle to make an employee pay back the costs of his training after he left the company.

Electronic Data Systems, the information technology services subsidiary of General Motors, is to receive £4,500 plus interest, from Mr Philip Hubble, a former employee.

Mr Hubble was ordered by the High Court three years ago to repay the money but subsequently won the right to appeal. However, judgement was yesterday entered at the High Court on behalf of EDS.

As a trainee systems engineer, Mr Hubble had signed a "promissory note" agreeing to pay £4,500 if he left the company within three years of receiving training. He left in the first year but refused to pay the sum demanded.

The settlement yesterday makes it less likely that other companies wishing to set up similar schemes would be challenged in the courts. The practice of penalising employees if they leave after training is more common in the US than in the UK.

David Owen foreshadows demise of the SDP

Doubt cast on future of Social Democratic Party

By Philip Stephens, Political Editor

DR DAVID OWEN, the UK's Social Democratic Party leader, yesterday appeared to foreshadow the final demise of his party as a national political force by acknowledging that he may not stand again for parliament at the next general election.

Dr Owen is the last remaining member in parliament of the original "Gang of Four" who led the breakaway from the main opposition Labour Party in 1981 with the aim of "breaking the mould" of British politics.

Since the party's acrimonious break with the former Liberal Party after the 1987 general election, the SDP has seen a slump in its support. He also raised the intriguing possibility that he could step aside as SDP leader before the election if that would pave the way for a deal with the main opposition Labour Party.

Dr Owen said that he still thought that there was "a real chance" that Labour would agree to an electoral pact with other opposition parties.

He said that he remained convinced that Mr Neil Kinnock, the Labour leader could not defeat the Government



David Owen

alone. In those circumstances even the SDP's modest electoral support - currently put at about 4 per cent - could be crucial in tilting the balance against Mrs Margaret Thatcher. The price the SDP would demand was a clear commitment to proportional representation.

Dr Owen told the Financial Times, however, that he recognised that the chances of such a deal at present appeared to be "odds against". If that proved the case he

would have to consider his own political future.

He added: "I think it is high time that this issue is faced... We have the totally ludicrous situation of the opposition parties fighting among themselves and allowing the Conservatives to dominate the 1990s as they dominated the 1980s."

By the same token, if the personal "bitch" directed at him by his former colleagues in the Labour Party was the principal hindrance to a deal between the two parties then he would be ready to consider his position. "If I am the obstacle, then I can step aside", he said.

The SDP leader said he believed that whatever his role he believed that the party would survive in some form.

His admission, however, that his own political future was undecided was seen by opponents at Westminster as a clear acknowledgment that the SDP's future was now in grave doubt.

Its other two remaining MPs - Ms Rosie Barnes in Greenwich and Mr John Cartwright in Woolwich - both face an uphill task to retain their seats in the general election.

Aerospace faces skills shortage

By Paul Betts, Aerospace Correspondent

A GROWING shortage of scientists and engineers as well as skilled technicians is emerging as one of the most pressing problems facing the future of the British aerospace industry.

The skill shortage coupled with the run-down in research and development spending and the erosion of the industry's competitiveness caused by high inflation, high interest rates and the high value of sterling risk undermining the overall export performance of the UK aerospace sector.

A report released yesterday by the FA Consulting Group for the Society of British Aerospace Companies (SBAC) highlights the concerns of an industry which has made a steady contribution to the UK's balance of payments.

The UK aerospace sector is expected to show a trade surplus of £2.5bn last year compared with a trade surplus of £1.7bn in 1988. But Mr Ivan Yates, the SBAC deputy president and head of engineering at British Aerospace, warned that skill shortages, declining R&D and concerns over the general financial environment were casting shadows over prospects.



Blackpool's Promenade, a famous British tourist attraction, is lashed during the gales

Lives lost as storms return

By John Authers and Jimmy Burns

AT LEAST 16 people died yesterday as 80 mph gales buffeted Northern Europe disrupting rail and ferry services, and leaving many homes without power in Britain.

But the storms were not as fierce as the forceful winds of January 25 which took 46 lives, weathermen said. They were caused by another deep depression moving in from the Atlantic, and were by last night moving across Northern Europe.

Deaths were reported in Blackpool, in Lancashire,

at Falsall in the West Midlands, Cowhit, near Spalding, south Lincolnshire, where two were killed, Newbury, Berkshire, Cheriton, Hampshire, Preston, Lancashire, and Wigan, Greater Manchester.

A policeman on patrol was killed in suburban Brussels when a tree crashed on his car, and a worker was killed when the roof of the tourism office collapsed in Danneberg.

In Ireland, a gust blew a motorcyclist off the road and into a wall, killing him.

At Amsterdam's Schiphol

airport, KLM said it suspended 15 international flights as winds approached 75mph. Seven people were injured at a pre-Lenten carnival celebration in the southern town of Beek when a huge tent was blown down.

In the port of Antwerp, a river ship sank after a 15-ton crane dropped on to the vessel, injuring several people. All ships remained in port in Belgium's North Sea harbours.

Flooding hit parts of Devon, Cornwall, Somerset and Blackpool's South Promenade.

GUINNESS TRIAL

Roux accuses top solicitor of telling 'blatant lies'

By Raymond Hughes, Law Courts Correspondent

MR OLIVER ROUX, a former director of Guinness, yesterday accused Sir David Napley, a leading solicitor, of having told him "blatant lies."

Giving evidence in the Guinness trial at Southwark Crown Court, Mr Roux also alleged that Sir David had leaked to the press a "concocted" statement which he had attributed to Mr Roux.

Mr Roux said that Mr Ernest Saunders, then Guinness's chief executive, had asked him to meet Sir David because Mr Saunders wanted to persuade Mr Roux that Sir David's firm, Kingsley Napley, should replace Freshfields as Guinness solicitors.

"I was not in agreement with that," Mr Roux said. He said that at a meeting on December 15 1986, Sir David had told him "some blatant lies."

He alleged that Sir David had told him that Mr Hugh Peppiatt, senior partner at Freshfields, had indicated to Sir David that Freshfields, in reviewing its work for Guinness during the bid for Distillers, had some concerns about advice given and that it was perfectly natural that Freshfields should be replaced.

Mr Roux said that he had subsequently spoken to Mr Peppiatt himself "and that was a lie, a complete lie."

Mr Roux was giving evidence for the fifth day in the trial of Mr Saunders, Mr Gerald Bonson, chairman of the Heron group, Mr Anthony Parnes, a City stockbroker, and Sir Jack Lyons, a financier.

The four men have pleaded not guilty to 24 counts, including conspiracy, false accounting and theft, arising out of the 1986 takeover battle by Guinness for the Distillers group.

Mr Richard Ferguson, QC, for Mr Saunders, suggested that Mr Roux was attacking Sir David Napley because he knew that Sir David's version of events differed materially from his own.

Mr Roux replied that Sir David had leaked a false, concocted statement about what Mr Roux had told him about the circumstances in which Guinness made an £7.6m interest-free deposit with the Henry Ansbacher merchant bank and Mr Saunders' knowledge of that.

Mr Ferguson: "So according to you this eminent solicitor first made up a false statement?"

Mr Roux: "Yes. Part of the statement was invented."

Mr Ferguson: "And then he falsely attributed this statement to you?"

Mr Roux agreed.

Mr Roux: "This is a man who, to your knowledge, was an ex-president of the Law Society?"

Mr Roux: "I know he is a man of eminent standing which is why I was most surprised."

Mr Ferguson suggested that Mr Roux had told Sir David Napley that, after the Distillers bid had been concluded, Mr Roux had learnt that Morgan Grenfell, the merchant bank through Mr Roger Seelig, had arranged for Ansbacher to purchase Guinness shares during the bid, which Ansbacher was then proposing to sell.

Morgan Grenfell, Mr Ferguson suggested, had taken the view that if the shares were sold then it would depress

Guinness's share price in the market.

Mr Roux, who had earlier described the £7.6m deposit as a "quid pro quo" for Ansbacher not selling the Guinness shares at that time, said that had also been his view. He said he remembered telling Sir David Napley that Morgan Grenfell had said that if Guinness deposited with Ansbacher a sum equivalent to the cost of the shares, Ansbacher would not sell.

Mr Ferguson suggested that Sir David Napley had expressly asked him, in Mr Saunders' presence, if he had discussed the arrangement with Mr Saunders.

Mr Roux replied that he had said he had discussed it with Mr Saunders and that that reply had caused "great anguish" to Mr Saunders.

Mr Ferguson suggested that Mr Roux was trying to detract from Sir David's character to guard against the possibility of Sir David giving evidence against him.

Earlier, Mr Roux had spoken of the tactics to which he said Guinness had been subjected during its bid battle with Argyll for Distillers.

"It was our impression that Argyll were actively persuading people to sell Guinness shares to undermine Guinness's efforts and that what Argyll was doing was to support its own shares - organising the purchase of their own shares, their own support operation."

Mr Ferguson asked him if he was saying that Guinness had been doing nothing more than what Argyll had been doing.

"Is it your evidence that, whatever Guinness did it did as a reaction to the activities of Argyll?" Mr Ferguson asked.

Mr Roux: "My impression was that Guinness needed a support operation to counter what Argyll were doing, rather than the opposite."

Mr Ferguson asked if, when Mr Roux approved invoices and authorised payments of indemnities and success fees to those who had supported the Guinness bid, he had thought there was anything irregular or illegal about them.

No, Mr Roux replied. Had he thought there would be any problem he would have told Mr Saunders of his concern.

Why then, asked Mr Ferguson, had Mr Roux, as he claimed, sought Mr Saunders' approval for the payments?

Because, said Mr Roux, they had been huge payments for which "I sought the approval of my boss."

He agreed he had signed a letter sent by Guinness to the takeover panel stating that the purchaser of a block of 10m Distillers shares put on the market by Warburgs had not been associated with Guinness.

He agreed that that letter had been misleading but said he had not known at the time that Mr Ward had arranged the purchase of the shares.

Mr Ferguson: "You knew it was a very important letter?"

Mr Roux: "Yes."

Mr Ferguson: "What steps did you take to satisfy yourself that the contents were true?"

Mr Roux replied that he assumed that the lawyers had prepared the letter after making proper inquiries and that everything that needed to be checked had been checked.

The trial continues today.

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UK NEWS

Christian law should protect Islam, court told

Moslems claim Rushdie book has cost 30 lives

MOSLEMS seeking to take Salman Rushdie to court under the blasphemy laws argued today that Islam was so closely related to Christianity that the laws must apply to both religions, FA reports.

The British Muslim Action Front asked three High Court judges to overrule a magistrate's refusal to issue blasphemy summonses against the author of *The Satanic Verses* and publishers Viking Penguin because the law related only to the Christian faith.

The Front's counsel, Mr Ali Azhar, said the Jewish faith was in effect protected since any attack on the Old Testament was considered to be an attack on Christianity.

"Islam being so closely related, my question is why cannot the same protection be accorded to the Holy Koran?" "An attack on the Old Testament or the New Testament or any prophets in those works should be considered to be an attack on the Holy Koran, and the Holy Koran deserves protection."

Jesus Christ was revered as a great prophet by Moslems, he said. Islam accepted that Christ was a direct gift from God through a virgin birth. Mr Azhar said Moslems had



Adhal Choudhury

lived peacefully in Britain for 150 years, but had now gone on to the streets in their thousands in protest at Mr Rushdie's "deeply insulting" book and "to demonstrate their feel-

ings to the British public and to the authorities that something must be done."

Mr Azhar, representing the Front's convenor Mr Adhal Choudhury, told a packed courtroom - which was surrounded by unprecedented security - that 30 people had lost their lives worldwide because of publication of *The Satanic Verses*.

Eleven died during demonstrations in Bombay, a further eight lost their lives in Lahore. Ten died in Kashmir and one man was killed in Dakar.

Mr Azhar said *The Satanic Verses* "grossly outraged and deeply insulted the religious feelings of Moslems". He claimed the book was abusive and insulting not only to Islam, but also to Christianity and Judaism.

Mr Azhar said the magistrate should have taken into account that the Old and New Testaments were both holy books to Moslems.

The judges were handed a chart of all the apostles and prophets described in the Old Testament and in the Koran.

"You can quite clearly see that all the apostles and all the prophets described in the Old Testament and the Koran are one and the same."

BBC in talks to develop 'intelligent' domestic radio

By Raymond Snoddy

The BBC is in talks with a major international consumer electronics company for a joint venture to produce an "intelligent" domestic radio set which can automatically tune itself to the strongest signal or find a particular type of programme.

The Corporation has been trying for some time to find a manufacturer to produce a special portable domestic radio under the BBC badge for RDS - radio data system.

RDS involves broadcasting inaudible digital information alongside the normal radio signal. The BBC has been broadcasting such information since

July 1987 and 17 other European countries also offer RDS on a common standard.

So far only RDS car radios with limited facilities are commercially available. Between 10,000 and 20,000 are estimated to be fitted to cars in the UK. Mr Marmaduke Hussey, chairman of the BBC, is an enthusiastic user of the system.

First generation RDS car radios usually offer a digital station identification, the ability to automatically return as a car moves from one transmitter area to another and the ability to interrupt a broadcast with local travel news and a

very accurate time signal. Broadcasters can already offer a service capable of nine different categories of speech programmes and six different types of music.

According to Mr Johnny Beering, controller of BBC Radio 1, who is responsible for the RDS project, manufacturers are lagging behind the broadcasters. When linked with a cassette an RDS radio would be capable of recording automatically particular programmes.

"I can't understand why manufacturers don't see the

potential of RDS," Mr Beering said yesterday particularly as the entire European market is available because of the common European specification.

However, the manufacturer now talking to the BBC, which Mr Beering said he could not name at this stage, is suggesting that domestic RDS radios could be on the market by Christmas.

The aim is to have a joint venture in which the BBC will co-operate technically and will get a licence fee both for that and the use of the BBC name.

Two RDS sets are being

envisaged, one at around £50 which would give station identification and push button tuning to the best available signal and the other for around £100 with a "more sophisticated" range of options.

STC, the communications and information group, yesterday became the first European manufacturer to sign a deal with British Satellite Broadcasting to manufacture Squares - flat aerials to pick up satellite television pictures.

STC is to provide an initial 50,000 sets for its five-channel television service to be launched on April 29.

Bosun's Mate was not a Fisherman's Friend

By Clay Harris, Consumer Industries Editor

HELLO and goodbye, sailor. Fisherman's Friend, the menthol and eucalyptus lozenge with a 125-year Lancashire heritage and a worldwide reputation, has won a swift legal battle against Bosun's Mate, a would-be competitor from just down the road.

Lofthouse, the family-owned concern which has been making Fisherman's Friends in Fleetwood, Lancashire, since 1865, yesterday obtained a permanent injunction in the High Court forbidding the sale of

Bosun's Mate, a lozenge which was to have been made by Fairmont Manufacturing, another Fleetwood company. Bosun's Mate was intended for the export market, which accounts for 80 per cent of Lofthouse's annual turnover of £12m. In 1989, 3bn Fisherman's Friends were sold worldwide, with Italy and West Germany among the leading customers.

Lofthouse has already won a similar case in a West German court.

Institutions vote Greenwell top market maker of 1990 in UK gilts

By Simon Holberton, Economics Staff

GREENWELL Montagu significantly increased its productivity in the UK Government securities - gilts - market last year and has been voted top market maker of 1990, according to a survey of investors conducted by Greenwich Associates, a US ratings agency.

Greenwell, which came fourth last year, pushed Warburg Securities into second place. Barclays de Zoete Wedd retained its third place ranking, while UBS Phillips &

Drew, which came second last year, was relegated to fourth position.

The Greenwich Associates surveyed 138 investment institutions for what is regarded as one of the most detailed evaluations of the performance of securities houses in London. The survey, which reportedly sells for \$20,000 is regarded by dealers as important for highlighting the strengths and weaknesses of their operations.

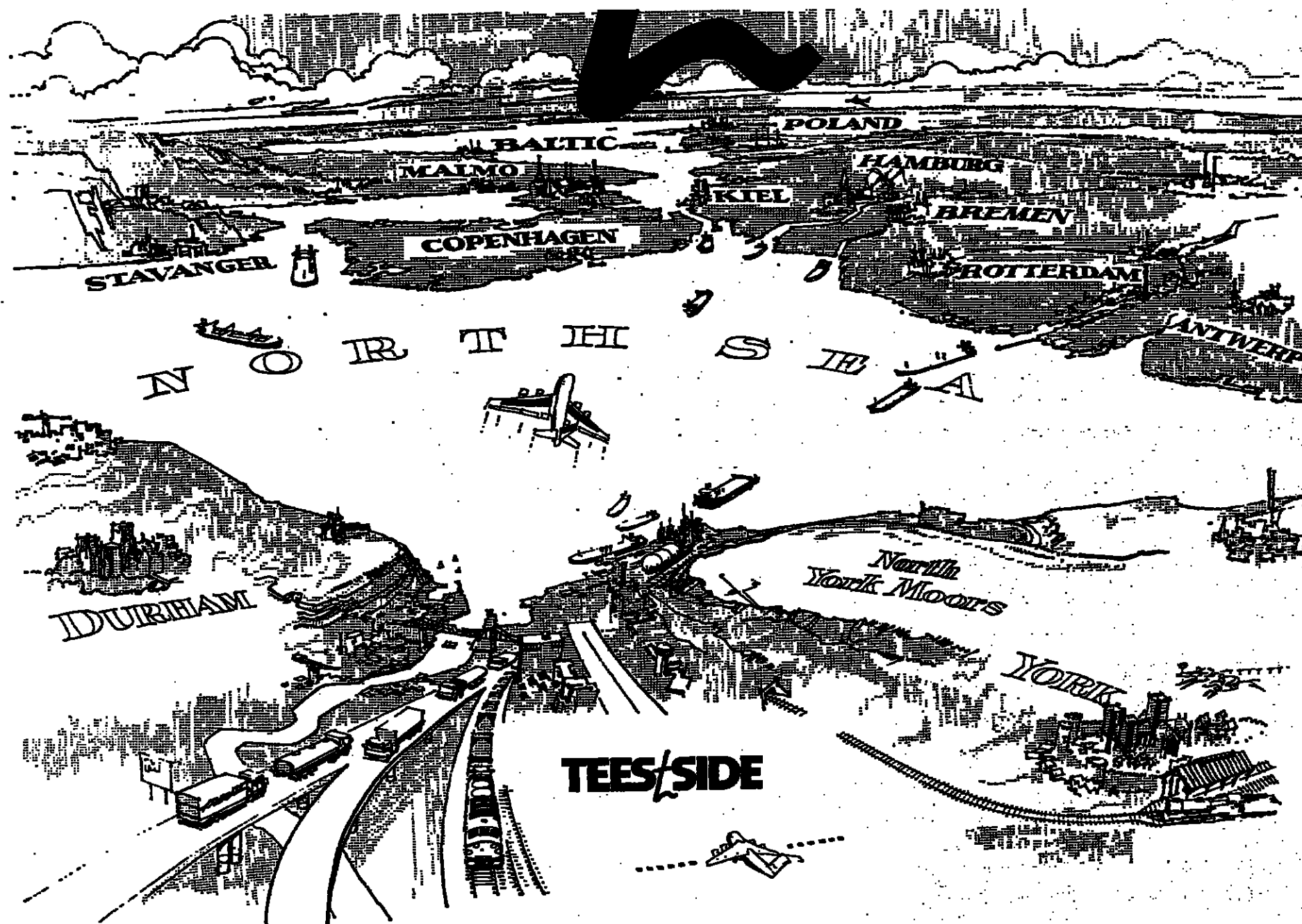
Among the top dealers, Greenwell was rated first for

its ability to make competitive markets in gilts promptly, and to deal in large amounts of short, medium and long-dated stocks. In research capability, the gilt-edged market appears to be dominated by Greenwell and Warburg.

The survey underlines the segmentation in the gilt market. The top four were each nominated by about 100 institutions for a place in the top ten. The remaining seven dealers were nominated by 40 to 80 institutions for the top 10.

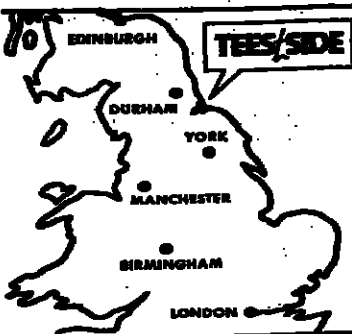
TEES/SIDE

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TEES/SIDE

Initiative Talent Ability

Minister keen to keep "Graces" in Britain

By Antony Thornicroft

THE Minister for the Arts, Mr Richard Luce, is expected to announce in the next few days that he is extending the export stop on Canova's sculpture of the "Three Graces".

It has been sold for £7.6m. to the Getty Museum in Malibu, California, and an appeal organised by the Victoria & Albert Museum to raise a matching sum by March 12, to keep it in the UK, has only produced £30,000.

Mr Luce is keen to keep the statue, which was commissioned in 1819 by the Duke of Bedford for his sculpture court at Woburn, in the country. He is examining various proposals, including a suggestion by the merchant banker Mr Jacob Rothschild that he should buy the statue and offset the cost against the Capital Tax owed

on the estate of his aunt, Dorothy de Rothschild, who died in 1988, leaving an estate valued at \$92.8m.

There is nothing in the "in lieu" proposals, which allows the Treasury to accept works of art to offset capital taxes, to prevent such a deal, although, by tradition, the Treasury only sets aside £10m a year to cover such agreements.

Mr Luce is also considering other proposals, which are believed to include an offer by Mr Rothschild to make a substantial donation to the appeal for the sculpture, thus reducing the tax loss to the Treasury. It is also possible that the Government will increase its as yet unannounced 1990-91 grant to the National Heritage Fund, the main watchdog of the national art treasures.

Further blow for timeshare UK watchdog

By Alan Cane

THE future of the Timeshare Developers Association (TDA), established only three years ago to set standards and protect the integrity of the troubled timeshare industry, is looking increasingly in doubt following the resignation of a second significant member.

Wimpey Leisure, a subsidiary of the George Wimpey construction group operating timeshare developments in the UK and Spain and a founder member of the association, said it was pulling out following a review of its "relevance to existing and potential customers".

There have been criticisms that the TDA, although set up as a self-regulatory body, has proved ineffectual in ridding the industry of the worst excesses of some of the less responsible operators.

The TDA responded yesterday by calling on the Office of Fair Trading, which is investigating the high-pressure selling methods used by some companies, to bring forward publication of recommendations for control of the industry based on self-regulation and existing consumer protection laws.

US disc drive maker plans Scottish plant

By James Buxton, Scottish Correspondent

CONNER Peripherals, the US company which is one of the world's leading makers of computer disk drives, is expected shortly to announce that it is to set up a large manufacturing operation in Scotland.

It is understood that the California-based company will initially start manufacturing at a plant at Irvine in Ayrshire.

The company may later move on to a different permanent location.

Eventually it could employ as many as 1,000 people. The value of the investment is not known, but the project could be one of the more important inward investments which Scotland has secured in recent years.

The world disk drive industry is dominated by US companies which manufacture both in the US and in the Far East. Rodime, the Scottish-based disk drive maker, has moved its volume manufacturing abroad.

It decided to locate in Singapore, moving from its plants in Glenrothes, Scotland, and Boca Raton, Florida, because of lower production costs in the Far East.

FINANCIAL TIMES SURVEY



Political uncertainty is the economy's main infrastructural problem, according to a leading Greek industrialist. Drastic action is needed to cut public spending, but no political party seems likely to gain a clear victory in the April elections, writes Robert Mauthner

Old warlords in deadlock

Forty years of bitter political strife since the end of the 1940s Greek civil war have petered out in an eight-month-long stalemate, obliging yesterday's mortal enemies to adopt unaccustomed postures of co-operation.

Postures, however, they have remained. After two inconclusive elections in June and November last year, and with a third election within only 10 months due in April, the Greeks have confirmed the dictum of their illustrious ancestor, Aristotle, that man is by nature a political animal.

When it came to taking urgent remedial action to set the increasingly debt-ridden and over-regulated economy on a more healthy course, the political leaders reverted to type and abandoned the distressing economic indicators in favour of their potential voters.

The formation of a coalition government after last year's June election by Mr Constantinos Mitsotakis's centre-right New Democracy Party, and the Alliance of the Left, made up of Greece's orthodox Communist Party and other left-wing groups, was an unprecedented event which sent shock waves through the nation.

It was presented as a sign that the deep rifts and bitter hostility of the civil war had at last been overcome and that Greece, the mother of democracy in the ancient world,

had finally reached political maturity in its modern incarnation. That interpretation, though not without a tiny grain of truth, was only a small part of the story, however.

New Democracy, though it had defeated Mr Andreas Papandreu's Pan-Hellenic Socialist Movement (Pasok), fell several seats short of an absolute majority in the 300-seat parliament and had to find a coalition partner to form a government. But neither Mr Mitsotakis's party, nor the Alliance of the Left, both of which had concentrated their campaigns on a bitter condemnation of the scandals allegedly involving Mr Papandreu, such as the \$200m (£130m) Bank of Crete embezzlement and political phone-tapping affairs, could envisage teaming up with the Socialist leader.

The "unholy" right-left coalition which ensued was therefore a marriage of convenience, the overriding purpose of which was to arraign Mr Papandreu before the courts and to organise new elections. It was never on the cards that the arrangement could last more than a few months or solve the country's serious economic problems.

Unfortunately for Greece, the subsequent election, held at the beginning of November, produced another hung parliament, with New Democracy again falling tantalisingly short by three seats of an absolute majority. The Alliance of

the Left paid the predictable price of its exclusive liaison with Mr Mitsotakis by losing one-quarter of its parliamentary seats and was not going to be tempted into repeating the experience.

The Government which eventually emerged was almost as un-Greek as its immediate predecessors. A so-called "ecumenical" coalition of all three main political groups, headed by a prestigious non-political Prime Minister, the 85-year-old former Central Bank Governor and eminent economist, Professor Kiriakos Kiriakidis, it was composed of both politicians and technocrats.

But the seeds of its destruction lay in the fact that none of the party leaders participated directly in the Government. Instead, they continued to control affairs from behind the scenes, meeting regularly to try to co-ordinate or torpedo policies, and masterminding their nominees in the Cabinet like marionettes.

"Yes, we have a national consensus," one prominent politician said as the Zolotas experience was in its death throes. "It is a consensus to do nothing." That cynical remark nevertheless sums up the feeling of many dedicated politicians and officials, whose frustration at the failure by any government over the past two years to deal with the country's most pressing problems is

often expressed in angry outbursts even to foreign visitors.

Mr Zolotas can certainly not be blamed personally for that failure. Once known as "Mr Austerity" for his efforts as Governor of the Bank of Greece to implement a conservative government's economic stabilisation plan, Mr Zolotas did his utmost to concentrate his Cabinet's mind on the harsh medicine demanded to cure the country's economic ills.

Given the inevitability of another election in April, however, no party was willing to accept even joint authorship of most of the unpopular measures which everyone privately agreed were required. Only a minimum programme of price increases in the public sector has been implemented and the three parties finally withdrew their ministers from the Government two weeks ago - typically because of disagreements over military patronage and tax reform.

In the words of Mr Stelios Argyros, the long-suffering President of the Federation of Greek Industries, "political uncertainty has become the number one infrastructural problem of the economy."

Even Mr Papandreu - an economist of some repute himself, though he rarely allowed economic criteria to water down his socialist policies - finally adopted a stabilisation plan in 1986, which lasted for two years. Yet though it succeeded in

sharply reducing the huge government deficit and nearly halving the rate of inflation, it was relaxed much too early to have a lasting effect.

Today, the economy is again in dire straits, as the latest OECD survey of the Greek economy, published at the beginning of this month, underlines in unusually clear terms. After registering one of the worst performances in the OECD area over the past decade, Greece will have to finance a public sector borrowing requirement (PSBR) of close to 22 per cent of GDP in 1990, while inflation is forecast to rise once again to 17 per cent, between three and four times the average of the western industrialised nations. At the same time, the economy is expected to grow by only 1.5 to 2 per cent, which will not, however, prevent the current external deficit from once again reaching at least \$2.5bn, or 5 per cent of GDP.

Whatever government emerges after the April election will have to take drastic action to cut public spending and increase the state's revenues. On the expenditure side, the measures should include the selling off of ailing companies already in the hands of the Industrial Reconstruction Organisation, with total liabilities of Dr250bn, the abolition or sharp reduction of the large panoply of industrial invest-

ment subsidies and a complete overhaul of the over-generous public pension system.

On the revenue side, experts all agree that a fundamental reform of the tax system - broadening the tax base to include the presently exempted farming sector and bringing in tough measures to counter tax evasion - is urgently required.

Whether any party is prepared to grasp all these painful political nettles must remain very doubtful on the evidence of past behaviour. To do so with impunity, it would have to win a substantial majority at the next election, and this is an unlikely prospect. According to the latest public opinion polls, New Democracy's support has fallen marginally below the 48 per cent it polled in November, while Pasok may have picked up a percentage point or two and the Alliance of the Left has lost a couple of points.

These findings appear to point to another hung parliament, which would be a real disaster, given the bold economic decisions required.

Firm leadership is also called for by the external situation. Fears are already growing in Athens that Turkey is taking advantage of the political vacuum in Greece to foment unrest among the 130,000-strong ethnic Turkish community in Western Thrace and to soft-pedal proposed solutions of the Cyprus problem. At the same time, the

ferment on Greece's borders in Yugoslavia and, perhaps in the near future, in Albania, as well as the need to negotiate a new Defence and Economic Co-operation Agreement with the US - extended by the caretaker government for only six months - all require strong and stable government.

Falling a clear victory by either of the two main political parties - the most likely outcome - a "grand coalition" between them might be the second best answer. Pasok has not completely ruled out a coalition with New Democracy, especially if the 71-year-old Mr Mitsotakis should throw in the sponge after so many unsuccessful attempts to win the crown. But Mr Papandreu, at the same age and after his major heart operation, may also soon come under pressure from his party, which has not always appreciated his U-turns.

There is no shortage of younger men to take their place: in the case of New Democracy, the 51-year-old Mr Miliades Evert, the Mayor of Athens, and for Pasok, Mr Costas Similtis and Mr George Gennimatas, former and present National Economy Ministers. The retirement of one or both of the old warlords, who have been at each other's throats for 25 years, may be the only way to give Greece the new political and economic impetus that it so desperately needs.



New Democracy party leader Constantinos Mitsotakis (top left) is pitted against Andreas Papandreu, leader of Pasok (top right). Among those waiting in the wings to take over as party leaders are Miliades Evert (above, left) and Costas Similtis (above, right)

GREECE

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KEY FACTS

Area	130,000 sq km	Population	10.01m
Normal GDP	(1988) \$53.91bn (1988) \$52.48bn		
Real GDP growth	(1989) 3%, (1988) 3.5%, (1979-89) 1.5%		
Real GDP per capita (1989)	\$5,228		
Merchandise exports	(1989) \$6.47bn, (1988) \$5.53bn		
Merchandise imports	(1989) \$13.45bn, (1988) \$12.01bn		
Trade balance	(1989) -\$6.98bn, (1988) -\$6.47bn		
Investment balance	(1989) \$760m, (1988) \$1.47bn		
Current account balance	(1989) -\$2.48bn, (1988) -\$958m		
Consumer price % rise	14 (1989), 13.5 (1988), 19.1 (1979-89)		
Total exports	(1989) \$6.5bn, (1988) \$5.53bn		
Total imports	(1989) \$15.2bn, (1988) \$13.57bn		
Tourism receipts	(1989) \$2.04bn, (1988) \$2.4bn		
Main exports (1989)	food \$1.5bn, textiles \$1.3bn, raw materials \$499m, petroleum products \$488m		
Main imports (1989)	capital goods \$3.12bn, food \$2.28bn, petroleum products \$1.82bn		
Rise in export volume	(1989) 7.5%, (1988) 2.3%		
Rise in import volume	(1989) 8.4%, (1988) 3.5%		
Exchange rate (1989)	\$1 = Dr162.1, \$1 = Dr252.2		
Export destinations (%: 1989)	European Community 61.7 (West Germany 21.5, Italy 14.4, France 8.2, UK 7.8), developing countries 17.1, Asia 1.8, Middle East 7.3		
Import sources (%: 1989)	EC 52.9 (West Germany 21.1, Italy 13.9, France 8.4, UK 5.6), developing countries 19.2, Asia 3.7, Middle East 6.4		
Total debt	(1989, est.) \$24.66bn, (1988) \$23.51bn		
Debt as % of GDP	(1989) 45.7, (1988) 44.9		

GREECE IT'S NOT JUST ANOTHER COUNTRY



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GREECE 2

A Special Correspondent looks at the country's shipping

Shipowners fight back

AS THE 1990s get under way, there has been a change in the attitude of Greek shipowners. More sophisticated, more wary, those who survived the 1980s shipping crisis are diversifying their investments. The days of improvised operations are past and owners have become more management-oriented, many moving to a corporate structure and away from traditional tight family controls. They have been among the leaders in public flotations to raise finance; computerisation and economic models have become part of their daily jargon.

For many years the term "Greek shipping" conjured up images of private jets, palatial island homes and the very public private lives of some major names of the 1950s and 1960s. But the hundreds of ex-managers who got together with family and friends to buy a first ship and slowly to grow into medium-sized shipping companies were not the food of gossip columns. To a great extent their efforts achieved what is often called the "Greek miracle," building the Greek merchant fleet to vast proportions and a dominant worldwide position as they became the taxi-drivers of the seas.

By 1981 the Greek-flag fleet totalled almost 4,000 vessels of some 42m gross registered tons. But in the early 1980s a crisis hit the shipping industry worldwide and undercapital-

ised companies began to fold or, at best, to juggle debts, reschedule loans and look for ways of cutting costs.

A change of flag was often the solution, taking Greek-owned tonnage into other reg-

Government blamed for poor telecommunications

isters, though remaining under home management. Today the Greek-flag fleet has fallen below 2,000 ships and totals just under 21m tons gross, but according to recent figures, the Greek-owned fleet worldwide holds first place in the ranks, at 80m deadweight tonnes. Diversification is not something new to the Greek shipowners, but has been intensified by the lessons learned during the crisis. Investment in the tourism sector predominates and moves are also being made into the agricultural and food processing sectors by some owners who see this as a future safeguard against market fluctuations in shipping.

Shipowners have also sunk large investments into Greek radio and television stations, as well as newspapers. Banking is another sector where shipping companies, which have built up exceptionally high liquidity through timely sales of vessels, have turned to invest their money.

Besides the recent buyout of the long-inoperative Bank of Chios by three shipping groups, Vardinoyannis, Livanos and Goulandris, which awaits Central Bank approval, banking operations are also being launched by the Maymar group which admits it made "large profits" on the sale of some 16 vessels over the past couple of years.

A third group in the banking stakes is John Latsis, the shipowner and entrepreneur, which opened a private bank in London last year.

The significant number of Greek vessels sold, many of which have passed into Norwegian hands, is not attributed by the owners to any desire to get out of shipping, but rather as a form of asset play at which they have considerable expertise. Local brokers are

confident that when market prices come down, the Greeks will be back in as buyers.

The replacement of the ageing world fleet has been a source of concern to the industry and raising public financing is a frequently-mooted solution to the problem. Although flotations have been launched by at least three Greek groups, small and medium-sized owners see difficulties in fleet replacement in the coming decade, with freight rates unable to justify new construction.

The emerging profile is one of owners less shackled by ties of patriotism than they were in the past and more determined to be an international force. Shipping earnings in foreign currencies have always been a major prop for the Greek economy, but after a healthy upturn when the market revived in the late 1980s, they are again beginning to decline.

After shipping to \$1bn in 1988, revenues picked up again to \$1.58bn in 1989. But by last November earnings were registering a 2.2 per cent drop on the 1988 figure.

Mr Stathis Gourdomichalis, president of the Union of Greek Shipowners, lashed out recently at the state for being unable to keep up with the pace of developments in the shipping industry. To a large degree, he attributed the drop in foreign currency inflows to successive governments' failures to provide the services required by shipping companies, both Greek and foreign.

Telecommunications? What telecommunications? Mr Gourdomichalis said, noting the Piraeus offices ask their overseas bureaux to call them because lines are more reliable and charges cheaper from the US or Britain.

While Greece tries to pull itself out of its political and economic quagmire, its shipowners have proceeded at their own pace.

Seven changes of shipping ministers during the eight years of Socialist Government and two more under the coalition administrations which have ruled since June have resulted in a confusion of measures and failure to woo Greek-owned ships back to the national colours. So the Greek shipping community has done what it always did best: it has evaluated and used the opportunities available in the international shipping markets.

The Turks that won't go away

TURKEY RUNS like a thread through all aspects of Greek foreign policy and there is hardly a problem which has not been found in Athens to have a Turkish angle.

Whether it is the future of Cyprus, ethnic minorities in Greece and Turkey, Greece's stormy relations with the US since 1945, Athens' NATO policy or its attitude to the European Community, all have important Turkish components.

Cyprus remains the touchstone for Greece's relations with Turkey and, to some extent, with other countries. Until this problem is solved to the satisfaction of the Greek community in the island and the Government in Athens, relations will remain tense, spilling over into other issues.

Though some Greeks would admit that Turkey was provoked in 1974 by a coup against Archbishop Makarios engineered by the Colonels, none accepts that justified a military invasion of the northern part of the island, least of all a unilateral declaration of a "Northern Republic of Cyprus."

At one point, hopes were high that the dialogue between Athens and Ankara inaugurated by the meeting in Davos in January 1988 of Mr Andreas Papandreu and Mr Turgut Ozal, then respectively Greek and Turkish Prime Ministers, would lead to a breakthrough on the Cyprus problem.

However, the ambitiously named "spirit of Davos" is no more. Greece has been plunged into political crises since June last year and has failed to produce a durable and authoritative leader of the Papandreu stamp as a negotiating partner with the Turks. Indeed, Greek officials now accuse Ankara of taking advantage of what seems a political vacuum in Athens to foment unrest among ethnic Turks in Western Turkey.

On the substance of the problem, too, it is difficult to see any progress in the respective positions of the Greek and Turkish Cypriot communities, or their patrons in Athens and Ankara. Both sides accept a bi-zonal federation in principle. But President George Vassiliou of Cyprus wants to see the principle of freedom of movement and settlement for all citizens enshrined in the new

constitution. It is doubtful, to say the least, that Mr Rauf Denkash, the Turkish Cypriot leader, would ever contemplate the idea that 200,000 Greek Cypriots, who fled to the south at the time of the Turkish invasion, should be allowed to return to their pre-1974 homes.

Nor are there any signs of movement on the sensitive issue of the timing of the withdrawal of Turkish troops, which the Greek Cypriots want to see pulled out before any new federal constitution comes into effect. Indeed, Mr Denkash is believed in Athens not to want a settlement at all which will undermine his position as "president" of the northern part of the island.

Intractable as the Cyprus problem is, there is a school of thought which believes that there can be a deal between Athens and Ankara in which Turkey would adopt a more flexible position if the Greeks agreed to support Turkey's application for membership of the European Community.

This capacity to use membership of international organisations as a bargaining platform was at least partly responsible for Mr Papandreu's change of heart about the EC and NATO during his premiership. An economically beleaguered Pasok Government could not fail to be influenced by the material advantages accruing to Greece as a result of its EC membership.

What is true of the EC is equally relevant to Greece's NATO membership. It was Mr Constantine Karamanlis, the former Centre-Right Greek Prime Minister, who withdrew Greece from the military wing of NATO in the aftermath of the second Turkish offensive in Cyprus in August 1974. But Mr Papandreu, in spite of his party's ideological opposition to the western military bloc and his emphasis on national independence, maintained

Greece's membership in the Alliance. He rightly saw that it would be to the military and diplomatic disadvantage of Greece to be outside NATO, while Turkey was inside and could much more effectively lobby the US and all the other members on disputes with Greece in the Aegean and elsewhere, to say nothing of military aid. Athens has always

Political crises have extinguished the "spirit of Davos"

insisted that the ratio of 7:10 applied by the US to aid to Greece and Turkey respectively was inequitable.

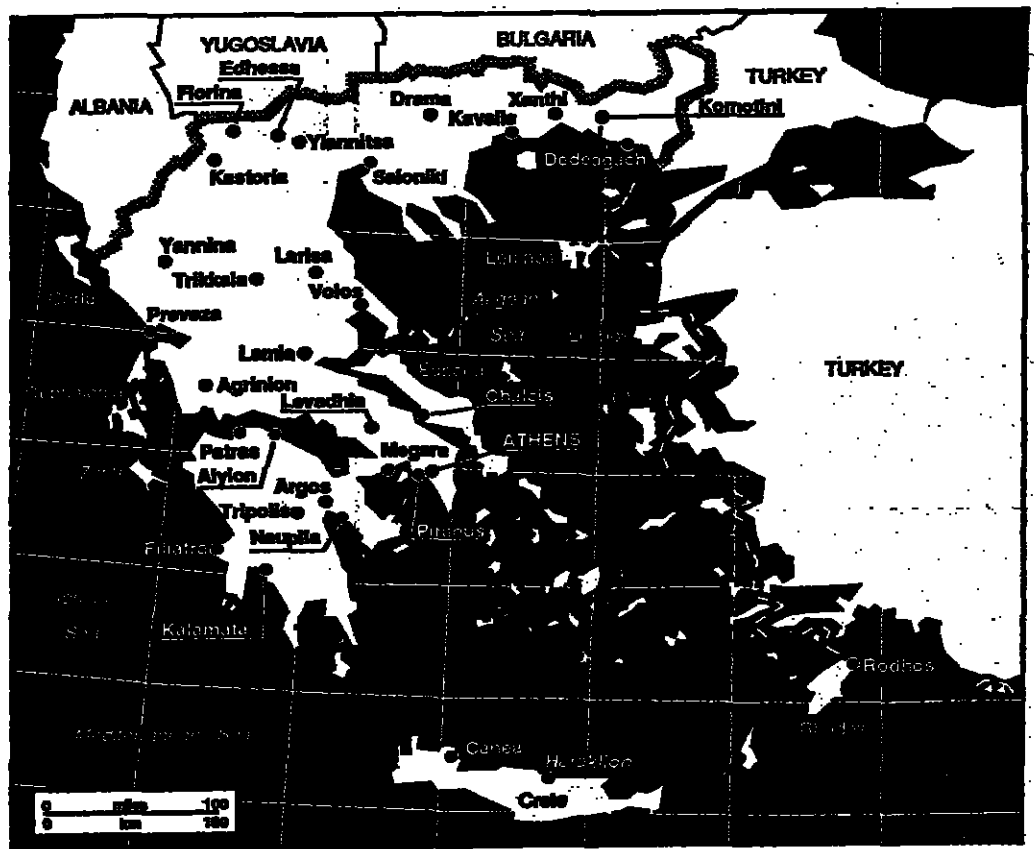
The thought that Washington might favour Turkey at the expense of Greece has haunted Greek governments throughout the post-war period. It was partly responsible for the ambiguous attitude adopted by Mr Papandreu towards the US, a country where he had spent much of his adult life. The Greek Left has not forgotten that US intervention in the civil war in 1947 ensured the

victory of the Right and the defeat of the Communists and has always resented what was perceived as the patron-client relationship imposed by Washington subsequently. Almost as a punishment, Mr Papandreu never ceased to harass the US over its military bases in Greece which, in theory, he wanted to see removed. Yet, in practice, agreement was always reached at the last minute on the conditions under which they would be allowed to stay. It was, to say the least, ironic that the US decided unilaterally and unexpectedly at the beginning of this year to close two out of four military bases in Greece as part of a world-wide economic plan. Not a few Greek politicians who had fought for decades to achieve such a result felt cheated that they had had no part in it.

Forty years after the end of Greece's civil war, it seems as if relations with the US have at last entered calmer waters. The same, unfortunately, cannot be said about relations with Greece's hereditary foe, Turkey.

Robert Mauthner

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GREECE 3

Robert Mauthner explains why the economy is in a mess

Reforms that politicians shun

THE GREEKS, who spend much of their lives arguing with each other, and foreigners are at least agreed on one thing: their economy is in a mess. The political stalemate of the last few months has meant that urgent economic policy decisions have been postponed or side-stepped, with little regard to the rapid deterioration of the economy.

The Paris-based OECD, not an organisation famed for calling a spade a spade, this month published an unusually hard-hitting survey of the Greek economy, which underlined the serious problems that would have to be tackled by any government emerging from next April's elections.

After 30 years of substantially faster growth than the OECD average, Greece's performance during the present decade is deemed to have been one of the worst of any OECD member country. It has only just started to tackle the structural problems which are at the root of its poor record, even though its entry into the European Community as a full member in 1981 should have provided a strong impetus to take action a long time ago.

Greek and international economists agree that far-reaching reforms of the large state-controlled industrial sector, accounting for nearly 70 per cent of GDP, as well as the tax and social security systems, are urgently required to reduce the spiralling public deficit and inflation and make the economy competitive.

Meanwhile, the short- and medium-term outlook is bleak. The growth of GDP is expected to fall to below 2 per cent in 1990 from about 3 per cent last year, while inflation is forecast to rise to 17 per cent, two to three percentage points higher than in 1989, and more than three times the OECD average. The current external deficit, which started to deteriorate in the spring of 1989 is likely to remain at about 5 per cent of GDP this year. But, worst of all, the public sector borrowing requirement (PSBR), which rose to 21.5 per cent of GDP last year, is expected to maintain its upward trend.

The burden of financing the public debt which, astonishingly, now totals the country's entire GDP, has become unsustainable. Public expenditure needs to be cut and govern-

THE SHORT-TERM OUTLOOK			
Annual percentage change			
	1984-88	1989	1990*
Private consumption	2.2	3.0	2.0
Government consumption	2.6	5.0	3.2
Fixed investment	0.2	8.4	2.4
Total domestic demand	1.9	5.5	2.4
Exports of goods and services	9.8	4.0	5.2
Imports of goods and services	9.8	9.0	5.2
Foreign balance	-0.1	-1.8	-0.7
GDP market prices	1.9	2.3	1.5
Productivity growth	1.2	1.4	1.2
Unemployment rate	7.6	7.8	8.6
Average earnings	16.8	19.5	19.1
Price deflators			
Private consumption	17.4	14.1	16.8
GDP	18.0	14.8	16.8
Percentage of GDP			
PSBR, cash basis	15.4	21.5	21.5
General government deficit	13.2	18.8	18.8
(= net lending, accrual basis)	4.7	4.7	4.5
Current external deficit			

*Based on OECD projections (including stabilisation). Change in per cent of previous period's GDP. (Source: Organisation for Economic Co-operation and Development 1990).

ment revenue increased. Crisis measures, such as issuing a 12 per cent one-year index-linked Euro bond to cover the large January deficit, can be employed once or twice but they do not provide a long-term solution.

The tragedy is that, a little more than four years ago, the

GDP is expected to fall, as inflation and the PSBR go up

Socialist Government of Mr Andreas Papandreu, which had favoured exorbitant spending on social welfare and public sector employment, at last appeared to grasp the nettle. A two-year stabilisation programme, introduced in October 1985, succeeded in bringing down inflation from 22 to 12 per cent in two years, reducing the PSBR from 18 to 13 per cent and lowering the current account deficit from 10 per cent of GDP to 2.7 per cent over the same period.

The programme also had the effect of stimulating private investment, improving the profitability of manufacturing enterprises, stabilising the external debt and reducing the growth of public sector employment. But the restoration of the economy's competitiveness through a sharp reduction in unit labour costs inevitably had a downside. Real wages fell by 11 per cent, a development which a Social-

ist Government found difficult to swallow, given that it depended on the votes of workers who had borne the brunt of the austerity measures.

The subsequent relaxation of tight budgetary and incomes policies in 1987 permitted a revival of economic activity and employment, but it came too early for the gains made in the preceding two years to be consolidated. Above all, the Government failed to meet its own target for PSBR cuts and made little attempt to set in train the fundamental structural reforms which were required to achieve sustained, non-inflationary growth.

The reforms have been identified repeatedly in both national and international studies on the Greek economy. To bring down the public deficit, expenditure cuts will have to be made in the public sector employment bill, the public pension system and subsidies to business and industry.

Overmanning is a particularly acute problem in many public services and industries and labour regulations make it extremely difficult - in some cases virtually impossible - to declare employees redundant.

Since 1980, the annual rate of growth of the real wages of government employees was about three times as fast as that for employees in the private sector. Moreover, the ATA wage indexation system, quite apart from increasingly being seen as no more than a floor for actual wage increases, and thus serving to fuel inflation,

favours the unskilled and has led to a compression of salary scales which has undermined the recruitment of more qualified staff.

The public pension scheme is a particularly sensitive area, but no economic analysts doubt that it has to be overhauled. Expenditure in this area has now reached a level of 15 per cent of GDP, which is the highest ratio in the OECD after Italy. Real average pensions and the number of pensioners have increased four times faster than real average earnings and the deficit of the pension scheme increased to 9 per cent of GDP last year from only about 1 per cent in 1980.

The contribution period for a full pension is relatively short and many people are able to retire at 65, or even earlier. Another priority area for reform is to reduce the industrial subsidies and public support given to so-called "problematic enterprises", or ailing companies, which in terms of GDP, are among the highest in the OECD area. State grants and interest-rate subsidies amount to about two-thirds of the value of approved investment projects, equivalent to as much as 3 per cent of GDP. Though the outgoing administration has begun to tackle the problem of the inefficient and debt-ridden companies, 44 of which were transferred to an Industrial Reconstruction Organisation in 1984, none of the 28 "viable" companies singled out for complete or partial privatisation have yet been sold off.

Much, too, needs to be done on the revenue side of the public balance sheet if the PSBR is to be brought down. Tax evasion is rife in Greece and the "black" economy is estimated to account for 30 to 40 per cent of GDP.

Tax allowances are unduly generous and farmers are completely exempt from paying tax. The fight against fraud alone is a mammoth task, requiring the recruitment of qualified inspectors, who must be given the necessary legal tools to verify tax declarations.

At the root of all Greece's economic troubles has been the lack of political will to deal with these problems. It is not difficult for politicians to identify the remedies, but it is much harder to put them into practice.

THE TREND towards rapid liberalisation of the Greek banking system, so evident in the past few years, has slowed markedly in recent months in the face of continuing political uncertainty and a worsening economic situation.

In fact, some bankers and businessmen say they are finding it difficult to take full advantage of existing deregulation as the public sector swallows up an increasing share of available financial resources.

Efforts this year to shrink by three percentage points the public sector borrowing requirement, which in 1989 reached a record 21.5 per cent of GDP, are unlikely to succeed unless the Government that takes power after the April 8 election imposes firm measures to restrict public spending and increase tax revenues.

Mr Dimitris Halikias, the Governor of the Bank of Greece, points out "Savings are scarcely enough to meet the borrowing needs of the public sector and leave very little room for financing investment in the private sector."

Given the large public sector deficit, monetary and exchange rate policy are the only ways of imposing some discipline on the economy.

Domestic credit expansion to the private sector rose steeply last year following the lifting of credit restrictions on import finance in the autumn of 1988. Importers stockpiled both consumer and trade goods in apparent anticipation of a swift depreciation of the drachma. At the same time, companies sought drachma loans from local banks in preference to borrowing abroad.

The Bank of Greece finally intervened last November in order to restrict private sector credit expansion to 20 per cent for the year. Banks which allowed credit to rise above 5 per cent for the final quarter of 1989 were required to place amounts totalling 25 per cent of the extra credit in non-interest bearing deposits with the central bank.

Coupled with higher interest on treasury bills and government bonds, the move helped send interest rates upwards. Basic lending rate now averages 25.5 per cent for short-term working capital and some rates have reached 28 per cent.

The cost of borrowing is increasing and that trend is set to continue, says Mr Halikias. "We already have the highest real interest rates in the OECD. But it is only when the public sector has brought under control that it will be possible to relax monetary policy and reduce interest rates."

GREECE'S TOP BANKS: 1988 (\$m)				
	Capital	Capital/assets ratio (%)	Profits	Assets
1 National Bank	677	2.6	46	28,125
2 Agricultural Bank	493	7.2	26	6,857
3 Hellenic Industrial Development Bank	443	17.5	NA	2,535
4 Commercial Bank	225	3.6	17	6,227
5 Credit Bank	131	4.2	30	3,141
6 National Mortgage	109	2.8	NA	3,857

Source: The Banker

BANKING

Interest rates soar

Deregulation has brought a greater reliance on market instruments rather than the administered interest rates of the past. Now only the minimum savings deposit rate is set by the Bank of Greece, along with lending rates for small and medium-sized enterprises and some housing loans handled by the state-owned Mortgage Bank.

The Bank of Greece has also abolished a long-standing system of obligatory reserve-rates on bank loans which aimed at levelling out the banks' rate of return on different types of loan. As a result, almost Dr 110bn was released.

But interest rates are still influenced to some extent by the central bank's requirement that 39 per cent of deposits be held in Treasury bills and another 10.5 per cent be earmarked for financing public sector activities. Another 10 per cent is reserved for subsidised loans to small and medium-sized enterprises.

Greece's economic difficulties have also caused a delay in setting up a forward market in foreign exchange, although Mr Halikias says it will be introduced later this year. The Government had to ask its European Community partners for a six-month delay in liberalising the outflow of investment capital for fear of triggering a massive flight of capital. Another six-month extension is likely to be sought in June.

The problem of modernising the sluggish, overstaffed state-controlled banking sector is looming as the single market of 1992 approaches. The Bank of Greece report for 1988 notes: "The pressure of competition is the only means of developing an efficient credit system able to cope with conditions emerg-

ing from the integration of financial markets in the Community."

The 22 foreign banks operating in Greece are expanding their activities, partly because they can respond more flexibly to opportunities offered by liberalisation. Their return on equity is currently more than four times the average of the state-owned Greek banks.

At the National Bank of Greece, which controls the bulk of the state banks' 80 per cent share of the market, reforms to boost productivity

Foreign banks can respond more flexibly to the opportunities

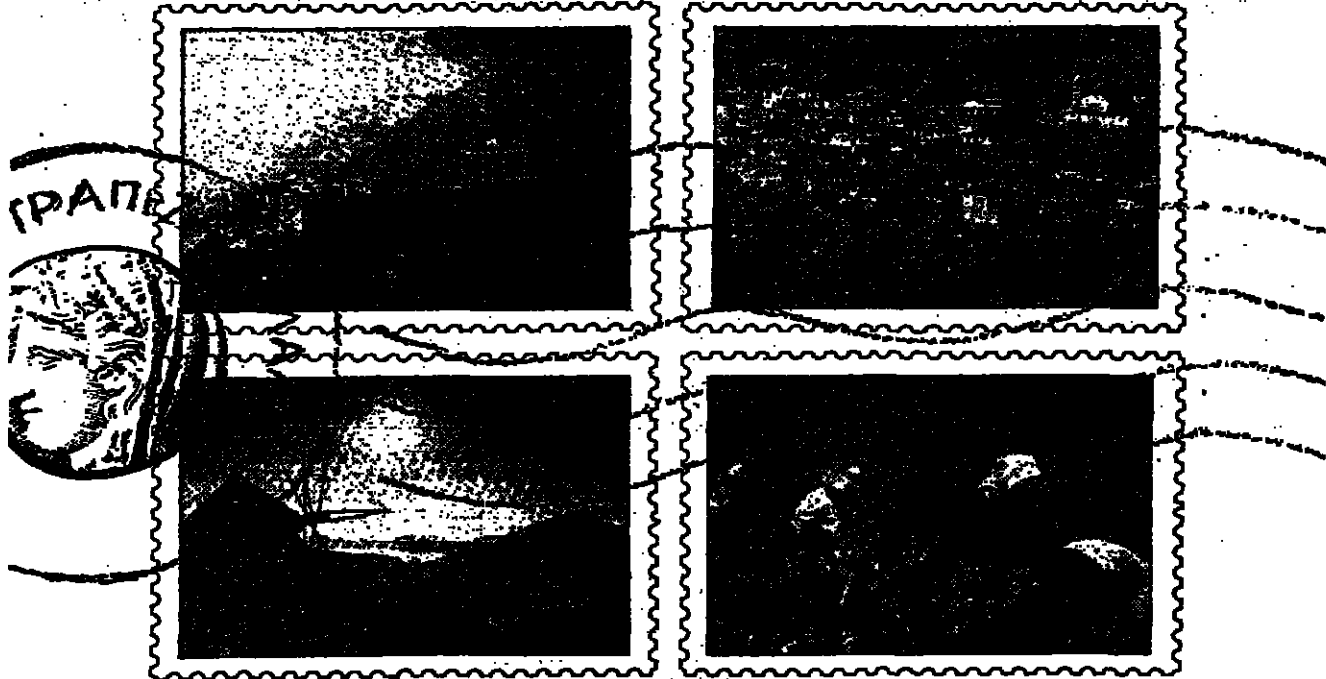
and improve customer services are moving slowly in order to avoid antagonising the powerful bank employees' union. But energetic efforts are under way to restructure its portfolio and promote connections abroad.

"We're in the process of setting up a modern treasury and dealing room, but we're hemmed in by bureaucracy which slows us down considerably by comparison with non-state banks," says Professor Dimitris Germedes, the Governor of the National Bank.

As part of its portfolio overhaul, the National Bank has approved the sale of the Bank of Chios to a group of Greek shipowners in the first privatisation of a Greek bank, according to Prof Germedes. The state-owned French bank, Credit Agricole, is considering the purchase of a holding in a National Bank subsidiary, the National Investment Bank for Industrial Development, which is increasing its capitalisation.

Kerri Hope

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GREECE 4

A new environment is being created, reports Kerin Hope

The scientific side of Crete

THE mythological craftsman Daedalus, who escaped from Crete on wings of feathers and wax and later found himself designing hot water systems for the King of Sicily, could be called the founder of a tradition that Greek scientists must go abroad to find research opportunities and win professional recognition.

Lack of state funding, the intensely political atmosphere at Greek universities where appointments often reflect patronage rather than ability, and a reluctance by industrial companies to plough profits into research and development are among the reasons cited by researchers who emigrate.

The former Socialist Government tried to reverse the brain drain by founding a cabinet-level secretariat for research and technology, but it came up with few practical incentives to bring home some of the estimated 3,000 Greeks who work at universities and research institutes abroad.

It was left to Dr Fotis Kafatos, a Cretan-born biology professor at Harvard, to devise a way through the bureaucratic labyrinth resulting in the establishment, under the secretariat's auspices, of seven research institutes around the country.

The centres, known collectively as the Foundation for Research and Technology Hellas (FORTH), focus on basic and applied research. They are administered independently from the state-run universities, which makes it easier to attract researchers and funds, says Dr Kafatos. Four of the institutes are in Heraklion (a couple of miles from the Minoan palace of Knossos where Daedalus worked), making up the Research Centre of Crete. They concentrate on molecular biology, laser physics, applied mathematics and computer science. Much of their activity is devoted to developing high-tech products for use in Greece and abroad.

Despite the lack of scientific infrastructure on an island whose main industries are agriculture and tourism, in the past six years the centre has attracted well-regarded Greek researchers and generated funds from abroad. "We've tried to create a scientific environment that will encourage Greeks to come back and work



Knossos, the palace of the Minoan kings near Heraklion on the island of Crete

and at the same time he suited to training a new generation of researchers," says Dr Kafatos, the centre's director who, like several of its scientists, combines a job in the US with working in Crete.

The research staff currently numbers 76, of whom 54 also hold university posts, many at the University of Crete which acted as a launchpad for the centre, as well as 100 graduate students. Its 1989 budget was \$11m, of which \$6m came from the Greek Government and the remainder from European Community and other international research programmes, along with some \$500,000 from sales of products and services.

Funding from the EC, including the Esprit and Brue programmes, doubled in 1989 to \$3.7m. Closer links with the EC would bring more foreign scientists to work in Crete and help build what Dr Kafatos calls "the critical mass and the international horizon necessary to ensure our long-term survival and development."

One obstacle to swift expansion is that salaries in Crete are only one-quarter of the US average for scientists of similar calibre. Another is the feeling of isolation that comes from living far from the European scientific community, although the centre has access to data-networking technology and is linked with the European Academic and Research Network.

"It's true you have to be an ideologist, even a bit of a romantic, to come and work here. But we do get several trips a year abroad to help keep in touch," says Dr Sifis Papamathakis of the Molecular Biology Institute. To help compensate, there are plans to seek EC research grants so that salaries can be raised at least to the Western European average.

A developing market for the centre's high-technology products will also contribute: one molecular biology research group has developed a pregnancy test for cows that is already available to Greek vets and could soon be sold abroad. Another group produces enzymes and monoclonal antibodies for use by other researchers. Two companies are being set up to handle marketing and sales.

"It's not like being in California: we have to create the business climate and the development context ourselves," Dr Papamathakis says.

The centre's most advanced spin-off operation so far is its least technological one: the Mito company which organises conferences, workshops and summer schools on Crete.

However, the Institute of Electronic Structure and Laser, with four state-of-the-art laboratories, already co-operates

with more than 80 Greek and Western European companies, and 80 per cent of its budget comes from non-government sources. Its Laser Applications Laboratory has a business orientation, offering services and expertise in laser cutting and surface treatment for several materials, including fabrics and plastics as well as metals.

The Institute for Applied Mathematics is creating a database for business and tourist information about Crete, as well as working on underwater acoustics in co-operation with companies abroad.

Activities at the Computer Science Institute, which also focuses on applied research and meeting local technological needs, range from research on artificial intelligence to establishing a company to provide systems for processing medical information.

"We probably try to do more than we should. But we need to attract projects with high added value so that our relative geographical isolation doesn't matter," says Dr Eleftherios Economou, FORTH's director. The next step, he says, will be to create a science and technology park outside Heraklion with assistance from the EC's regional fund, which will underpin the centre's activities "through building solid links between research and production."

Prof Rafael, who heads the National Tourist Organisation (NTO), says that in 1981 about 5.5m tourists spent \$2bn in Greece, yet by the end of the decade the numbers had risen to 8m, while income grew only marginally.

"Our problem is the effective decline in earnings. I don't think we necessarily need to increase the numbers, but we must increase the yield and this means an improvement in what we offer," he says.

In 1988, Greece earned close to \$2.4bn from tourism. Figures for 1989 show a 20 per cent decline but central bank officials say these are misleading since tour operators are keeping money abroad in a bid to increase the numbers, but we must increase the yield and this means an improvement in what we offer," he says.

To demonstrate officially that Greek tourism is moving upmarket, restaurant and taverna owners have been told to stop using plastic tablecloths. Linen is recommended, but it is probably safe to bet on a return to sheets of paper, perhaps recycled if the Environment Ministry has its way.

The authorities are also trying to make Athens airport more welcoming, yet it will take more than a ban on sleeping on the terminal floor to solve the problems of overcrowding at the height of the charter season.

Prof Rafael says a campaign is under way to shut illegal "rooms-for-rent" operations in which unlicensed hoteliers provide accommodation at cut-price rates for both individuals and small tour operators. "We have enough hotel beds for 8m visitors but our occupancy levels are below what's considered acceptable in other countries," he says. "Our aim is not to build new hotels but to encourage renovation of existing ones, especially where hotel density is high."

Foreign investment in hotels and resort complexes is encouraged but political uncertainties may cause delays until 1992 when the European single market will remove many of the bureaucratic obstacles. More than 20 large hotels are already being offered as takeover prospects, including some on the perennially popular islands of Corfu and Rhodes.

Japanese potential investors are showing interest in some

INDUSTRY

Small crumbs of comfort

A RECENT survey of the top 500 European companies does not include a single Greek company, although six Turkish ones are listed.

By Western European standards, almost all Greek companies are small or medium-sized. The largest employs 7,000 people, while only 36 firms have more than 1,000 employees.

Their share in the European market is tiny, amounting to 1.26 per cent of total production. The Greek textiles industry, the most important sector, accounts for 4.2 per cent. But it is not just the small size of Greek industrial companies that will make it hard to compete in the single European market. The likelihood that economic conditions will remain difficult and the continuing expansion of the state sector at the expense of private industry will also have a negative effect on growth in the early 1990s, analysts say.

Despite warnings against further state expansion from Greek and international economic research bodies, the state-owned companies continue to grow. In defiance of EC directives on unfair competition, the state-owned Hellenic Telecommunications Organisation (OTE) recently decided not to award licences to any outside companies for setting up and operating mobile telephones networks.

"Although private industry is ready, willing and able to give battle for 1992, the negative macroeconomic considerations are a major stumbling

block," says Mr Theodore Papaleopoulos, chairman of a big cement company and former president of the Federation of Greek Industries. The unresolved future of the state-controlled companies which belong to the Organisation for Industrial Reconstruction (IRO) inhibit private company directors from embarking on the much-needed modernisation and transformation of large parts of industry.

While the IRO was originally set up on a temporary basis two years after the Socialists came to power in 1981 - so as to re-organise firms, inject fresh capital when necessary and wind up unproductive companies, most firms it took under its wing are still doing badly. The IRO took over management of 44 companies, with total liabilities of Dr 250m. Few have been sold off at auction; the remainder received a fresh injection of capital and reversed their debt through compulsory increases of capital from existing shareholders such as the state-owned banks, and through conversion of debt into equity.

Professor George Yannopoulos, the IRO chairman, hopes that over the next few months some of the 28 IRO companies rated as viable will be bought by Greek and foreign investors. Financial profiles of several companies have been circulated to potential buyers.

These companies include the Hellenic Cement, Etika, a big engineering company, a large

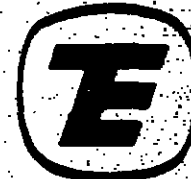
Athens department store, and Olympic Marine, a pleasure boat builder. Foreign banks and financial institutions, including Morgan Stanley, Barings Brothers and Citicorp have had consultations with senior government officials and Mr Xenophon Zolotas, the Prime Minister, on financing purchases of IRO companies.

The overall outlook for industry until 1992 appears bleak. Industrial production in 1989 grew only 2 per cent, down from 5.2 per cent in 1988, according to the Independent Institute of Economic and Industrial Research. Steep production rises in 1988 came after several years of declining output and reflected a growth in demand following the relaxation of the austerity programme of 1986-87. Fears are being voiced that output this year may show a decline.

Foreign investment, especially from West Germany and Japan, may now bypass Greece in favour of Eastern Europe, according to Mr Stalos Argyros, the federation president, not just because of larger markets and more attractive opportunities there but also as a result of the prevailing economic climate in Greece.

But he believes Greek industry does have some advantages. "The average small size of Greek industries leaves room for spectacular growth, much faster than that of well-established European industries. Whatever the size, technology-driven companies that improve product quality, processing capabilities and exploit the scope for business in the large European market are bound to succeed."

Costis Stamboulis



ERGOBANK

ATHENS - GREECE

RESULTS*

AT 30 JUNE 1989

In million Dr.	30/6/89	30/6/88
Net Income before taxes	2,530	1,208
Other Income	3,729	2,572
Total Income	6,259	3,780
LESS:		
Total Expenses	2,881	2,125
Income before taxes	3,378	1,655
Net Profit	3,188	1,462

BALANCE SHEET DATA

In million Dr.	30/6/89	30/6/88
Capital	3,344	3,344
Reserves	10,961	10,961
Total Assets	14,305	14,305

RATIOS (annualised)

	30/6/89	30/6/88
Return on Equity	65.76%	87.44%
Return on Assets	3.50%	2.22%

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* Approximate



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Of this total, 6,700 MW are generated by stations operating mainly in the lignite-rich Ptolemais region of northern Greece. Another 2,300 MW is generated by hydropower stations in other parts of the country.

The photograph above shows the thermal-electric station of Agios Dimitrios in Ptolemais with a total installed capacity of 1,220 MW, producing 7.3 billion KWHs per annum.

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WHEN THE trickle of wine imports from other European Community members becomes a flood, Mr Vassilis Kourtidis, a third-generation wine-maker, is determined that Greek vineyards should be able to compete.

Wine has always been taken for granted in Greece, grown in family vineyards and dispensed from a barrel in the kitchen. But consumption patterns are changing as bottled wine replaces the barrel variety and retails, the traditional Greek white wine with a pine-needle flavour, gives way to more sophisticated vintages.

The country's large wine-making companies are focusing on improving and standardising quality as they expand the range of bottled wines. Marketing strategies have become more important, while developing exports is seen as essential for survival in the single European market.

"It's hard to move in another direction, but there is no choice. Better organised production and improved exports will be crucial," says Mr Kourtidis. His company is Greece's biggest retails bottler, but has also launched three white

WINE

Switch toward sophistication

wines in the past six years. According to a recent study by the Institute for Economic and Industrial Research, a private group, Greek vines are older and less fruitful than most others in southern

French and Italian bottles are starting to appear on Athens supermarket shelves

Europe. The small size of vineyards and high transport costs also contribute to making Greece the least efficient wine producer in the Community. Production averages about 4.5m hectolitres a year, representing almost 2.5 per cent of

total EC output and only one-third is bottled, according to the study. For the moment, the lowest VAT rate of 6 per cent is applied to bottled wines. But prices are expected to rise between 16 and 40 per cent after 1992. Greece cut tariffs on imported Community wines last year and French and Italian bottles are starting to appear on Athens supermarket shelves.

"We expect the northern European wine market to open up further after 1992, but competition will be intense. For small independent producers, like those in Greece, the key will be to find the right niche," says Mr Kourtidis, who also serves as chairman of the EC advisory committee on wine.

An enthusiastic oenologist with 10 years' experience in France, he says that experimenting with imported vines and introducing new technology is the way to capitalise on Greece's natural advantages of soil and climate "which mean that a huge diversity of wines can be produced in a small geographic area."

To improve quality, Mr Kourtidis has introduced new French vines to growers in the Ritsona district north of Athens where he has built a state-of-the-art winery using cold pressing and fermentation techniques.

Cold fermentation extracts the aroma and preserves it, so the wine has more taste and a more complex bouquet. It is not usually done in Greece because there is too much sun.

For Greek producers, the export markets are dominated by West Germany - where the expatriate community provides a base for steadily improving sales - and Italy. Mr Kourtidis says his wines do surprisingly well in Canada, where they are included among the three leading imported labels.

Kerim Hope

Kerim Hope looks at how the city's problems might be solved

A chance to save Athens

THE NEIGHBOURHOODS of Athens, encircling the Acropolis and spilling across the Attica plain, stand as monuments to the vicissitudes of modern Greek history and the faded hopes of generations of city planners.

To the north, gleaming white villas, many still under construction, climb the slopes of Mount Penteli in districts claimed by people who grew rich during Social rule in the 1930s. Suburbs nearer the centre filled up under earlier Conservative governments.

Western Athens, however, is an ugly sprawl of concrete apartment blocks, interspersed with scrubby olive trees. They were built by villagers who flocked to the city in the 1950s and 1960s as industry developed around the port of Piraeus. Roads, water and electricity were added later.

Towards Mount Hymettus to the east, houses built for refugees from the Asia Minor disaster in 1922 are still occupied, while better-off Greeks from Istanbul settled in seaside suburbs to the south.

Athens swelled from 2m residents in 1950 to 3.5m by the early 1980s when the influx was slowed by increasing prosperity in the provinces and growing awareness of the city's problems of air pollution, overcrowding and congestion.

Despite incentives for decentralisation, 47 per cent of Greek industry and 50 per cent of commercial activity is still concentrated in Greater Athens, according to the Environment Ministry.

The planners' calls for ring roads, playgrounds and parks were ignored during the construction boom, leaving the city with by far the smallest amount of green space, about 3 per cent, of any European capital.

In some districts, population density approaches that of Hong Kong. The brown layer of smog known as the *nefos* (Greek for cloud) that hovers over the city in still weather is the most obvious sign of the city's afflictions.

Athenians blame the *nefos* for everything from heart attacks to irritability and nausea. Although dust and sulphur levels in the atmosphere have been reduced, amounts of smoke and nitrogen rise above



Shopping in Atoia in downtown Athens

European Community safety limits on more than 40 days a year. Factories cut production and traffic is further restricted, but it still takes a stiff north-easterly breeze to disperse the smog.

The current master plan for Athens, drawn up a decade ago, was revised in 1985 and transformed into a law pledging to "improve the quality of life and protect the environment, stabilise and eventually reduce the number of residents, safeguard historical monuments and decentralise services."

But the Organisation for Athens, set up to co-ordinate its application, suffers from a chronic lack of funding, according to Mr Vassilis Harisalis, its director.

"I plead and argue with different ministries, and some things get done, such as tree

planting and pedestrian areas. But the most serious problem is traffic and the big plans must be put into effect - the east-west highway and the Metro - for there to be real improvement," he says.

Vehicle emissions are held responsible for over 50 per cent of air pollution in the city centre. Buses and overworked taxis pour out black exhaust fumes, and few of the city's 700,000 private cars, which circulate on alternate days according to their number-plates, are fitted with catalytic converters.

Two years ago, the midday siesta was abolished and shops started working through the day in order to cut out two of the four weekday rush-hours. However, pollution levels showed little change. New measures under consideration

call for restricting traffic in a much bigger area.

Both the highway project and a plan to extend the single underground line have been around for years. But if Athens succeeds in its bid to stage the 1996 centennial Olympic Games, the city's transport problems may at last be solved.

"Getting the Olympics is the best chance we'll ever have to save Athens. It'll be like fighting a war: there will be money and an incentive," says Mr Harisalis.

Athens and Melbourne are considered leading contenders in a field that also includes Toronto, Manchester, Atlanta and Belgrade. The decision is to be made by the International Olympic Committee in September.

The first modern Olympics, organised by Baron Pierre de Coubertin, were held in a rebuilt ancient stadium in central Athens, used now for pop concerts and ice shows. The Greek bid for what is billed locally as "the Golden Olympics" is based on new sports facilities in Piraeus and northern Athens, which are already nearing completion since Athens will host next year's Mediterranean Games.

"With almost all the athletics installations in place, we'll be concentrating on transport and other infrastructure projects which will obviously be of long-term benefit to the city," says Mr Christos Kourtidis, an architect and planner who helped prepare the Athens bid.

European Community funding will be available for the major projects, expected to cost \$2bn. The \$1.1bn Metro plan calls for two new lines, totalling 18 kilometres, with a showpiece central station beneath Constitution Square.

The west-east highway will link a new airport at Spata, outside Athens, with the Olympic village to the northwest, which will later house 10,000 Athenians.

A huge archaeological park is to be created in the city centre, stretching from the Acropolis hill to the stadium used for the 1896 Games. It will include a new museum for the sculptures from the Acropolis temples, in which a gallery is to remain empty in the hope that Britain will one day send back the Elgin Marbles.

OLYMPIC GAMES

Contemporary halo of grandeur

TAKE an eccentric French aristocrat, a Greek millionaire with a taste for building in marble, a group of American college athletes and a sturdy Greek farmer and you have the Olympian (or Olympic) Games of 1896.

Baron Pierre de Coubertin eventually chose Athens rather than the original site of Olympia in southern Greece as the right place to revive what he called "the halo of grandeur and glory that is the patronage of classical antiquity."

But apart from the track and field events, the sports he selected were thoroughly contemporary: fencing, cycling, gymnastics, swimming and even lawn tennis.

The setting was a horseshoe-shaped stadium on what was then the outskirts of Athens which could hold more than half the city's population of about 130,000.

Mr George Averoff, a merchant from the Greek community in Egypt, made a bid for immortality by paying for its reconstruction in fine Pentellic marble on the foundations of

an ancient predecessor. But it soon became known as the Pan-Athenaic stadium and Mr Averoff is remembered instead for buying a warship for the

Foreign creditors would never have stood for wasting money on sports

Greek navy. Tickets were cheap, though more expensive for the tiers closest to the royal box, where a galaxy of Balkan royalty was seated and, contrary to ancient practice, women were able to watch, but not to participate.

The Greek Government refused to provide any funds on the grounds that the country's foreign debt was so enormous that creditors abroad would never stand for wasting money on sports.

But some taxes did get waived and an issue of commemorative stamps brought in 400,000 drachmas, which was enough to pay for several

torch-lit processions and gas floodlighting for the city centre during the 10 days of festivities.

It was clear from the outset that the Americans would have no trouble winning the track and field events, although no records were set - perhaps because of the blustery, showery March weather.

Tom Burke of Boston won the 100 metres in 12 seconds. Robert Garrett of Princeton picked up a discus for the first time and beat the Greek champion's best throw by seven inches. The spectators took it well, however, and cheered as the *Sifis* and *Stripes* were raised.

"One Athenian daily paper explained the superiority of the Americans on the ground that they joined to the inherited athletic training of the Anglo-Saxons the wild impetuosity of the American Indian. Another, having observed the use of chewing gum, informed an eager public that the Americans had great endurance because they chewed pitch to strengthen their lungs," Burton Holmes, an American traveller, wrote.

But Greek pride was salvaged when Spyridon Louis, a 25-year-old farmer, won the first-ever marathon race. He covered the 26 miles from the ancient battlefield to Athens in 2 hours 58 minutes, including a stop for a glass of wine.

"Avalanches of applause came crashing down; the King of Greece so far forgot his royal dignity as to rip the visor from his royal cap in waving it like mad; tears of joy are shed; doves to which long white ribbons are attached are loosed and flutter in the air; all Athens utters a triumphant shout," Holmes wrote of the scene at the finishing line.

Germans won the gymnastic events, Hungarians and Austrians the swimming. The two British victories came in lawn tennis, played on a dusty court beside the columns of the temple of Olympian Zeus, and in an event mysteriously described as Lifting the Weight with One Hand. KH

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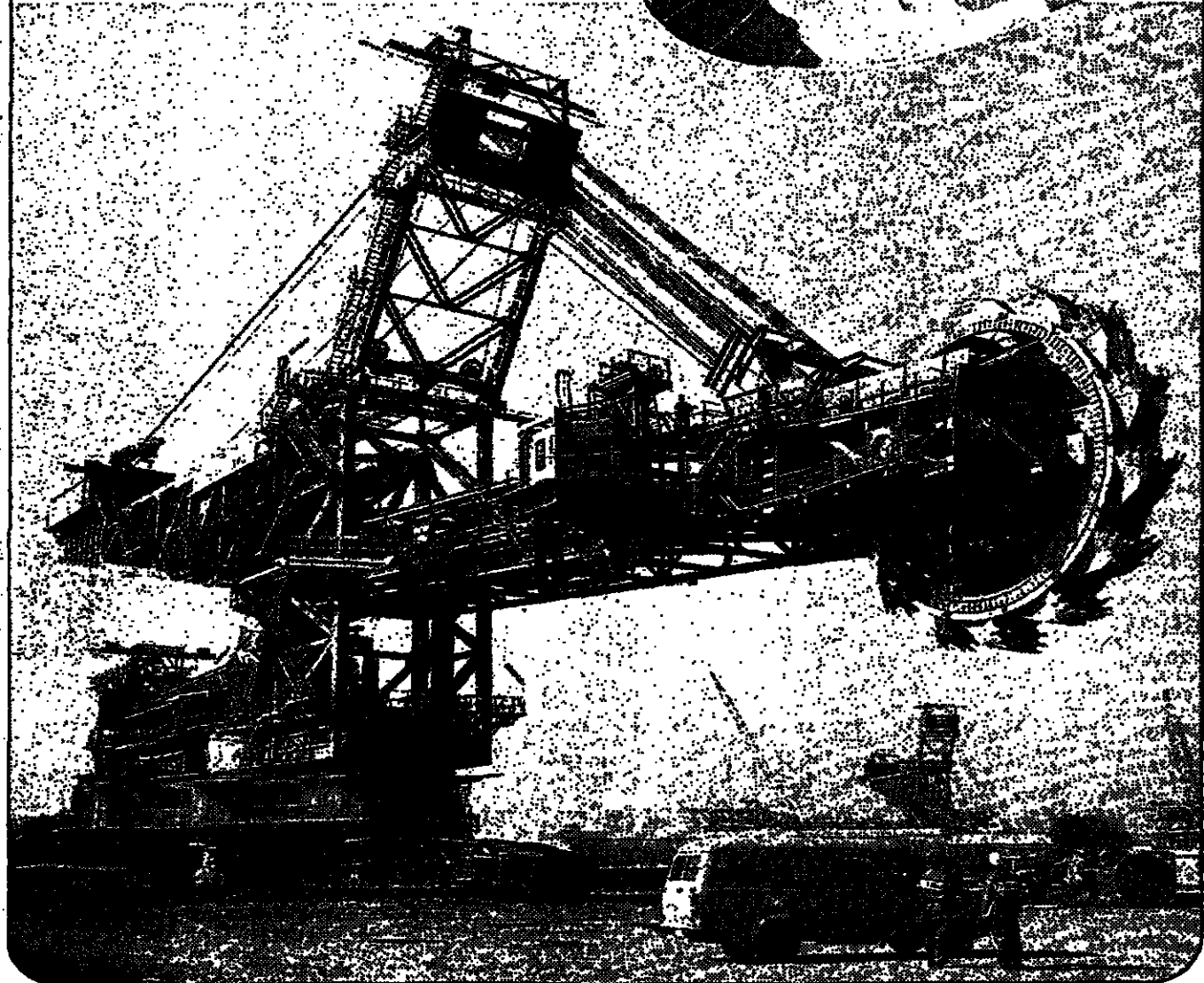
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TECHNOLOGY

Richard Waters reports on the next leap forward for London's electronic stock market, starting with an upgrade of Topic

A Grand Vision of the way to leave the maze

Topic, the International Stock Exchange's share price and company news information service, was 99.91 per cent reliable last year - equivalent to being operational for all but 34 seconds each day.

That may sound impressive. But it has not won the exchange many friends in the stock market, where a system failure (especially if it occurs when market activity is at a peak) causes intense frustration. Hence the revamp of the 12-year-old Topic, which begins this week. The aim is to improve the system's reliability and the range of services.

The related Topic upgrade is part of an overhaul of the exchange's systems which is likely to stretch over several years. This represents the second big phase of development of the electronic market, the first followed Big Bang in 1986.

The advance has all the hallmarks of a Grand Vision. Its beguiling aim is to revamp and tie together the exchange's various services to present a fully coherent market to users. Such Grand Visions have a habit of costing large amounts of money and involving customers in extensive (and expensive) systems developments of their own.

Yet the exchange insists that its plan can be achieved with little disruption to users. Such Grand Visions have a habit of costing large amounts of money and involving customers in extensive (and expensive) systems developments of their own.

The Topic system has been run since its inception on 10 Modcomp minicomputers. When one develops a fault,

another can be swung into operation to ensure continuity of service - but only after a 5 to 10-minute break to allow for the change. From Thursday, the exchange hopes these breaks will be a thing of the past as it transfers Topic to a new Stratus fault-tolerant machine.

A second cause of frustration has been the delays which often occur in processing share price quotes at times of peak activity. Despite the general flatness of the stock market since the crash of 1987, the peaks of activity get bigger and bigger. The record came last December, when market makers at one stage were inputting 1,800 quotes a minute into the system.

With a capacity of 1,300 quotes a minute, Topic has been unable to cope. Delays of a couple of minutes have developed as quotes have crowded to get through too narrow a gateway and out to Topic users. This frequently leaves the exchange with little option but to declare what is known as a "fast market", under which market makers are no longer obliged to deal at the prices which appear on screen.

The new Topic can handle 2,000 quotes a minute "comfortably", the exchange says. After July, the capacity will rise again when three Stratus machines are in operation.

Besides these changes, Topic is due to get a facelift in the summer.

● Screens will carry real-time information. At present, prices are updated only every 50 seconds - a throwback to the days before Big Bang when

exchange officials toured the market floor collecting prices to be put into the system, leading to inevitable delays. Alternatively, users have been able to press "on their keyboards" to have the most up-to-date prices displayed.

● Users will be able to create their own composite pages on screen - for instance showing a number of "yellow strip" or best prices at the same time on a single page. This will be done either from a new control terminal, which will be able to handle at least 16 screens, or by making requests directly to the exchange's systems staff.

● It will be possible to create limit orders, which will warn the user when a pre-set ceiling or floor for a share price has been reached.

● A new Topic screen will be available on which it will be possible to display four pages at once. However, users will be able to keep their existing terminals if they prefer.

The plan to re-engineer all the electronic services, of which the Topic upgrade is a part, is an important element of the exchange's push to strengthen its position as Europe's leading stock market.

George Hayter, the market's director of services, is clear about the aim: "To build the most effective, best system in Europe" for handling everything from in-putting quotes to settling bargains.

Until now, the market's services have been developed piecemeal in response to immediate demand. The result, says Charley Cusack, systems development director, is that the market's users have to input

the same information about a bargain into a range of different systems, none of which are compatible.

The exchange aims to replace this scramble with an integrated range of services delivered through a single communication link. According to this plan, first expressed last year in a paper called the Way Forward on Trading Services, all broadcast services would be delivered through one channel - Topic - while the market's users would be linked to the exchange's interactive IDN network, enabling the processing of bargains to take place without the existing duplication.

An example of the electronic maze through which information passes is the routing of quotes from market-makers. At one level, this is straightforward: UK equity prices are fed by market-makers into Seag, the electronic trading system developed at the time of Big Bang, and then passed directly to Topic for dissemination to the system's 15,000 users.

Would that it were all so simple. Quotes for international equities traded on Seag International do not go into the Seag system, but are fed instead into Epic, a separate database.

These quotes are then passed forward to a system known as CRS, then to a Data General machine which builds them into pages and, finally, to Topic. Each stage brings the risk of bottlenecks or computer faults.

Confusing the picture is that 200 of the exchange's largest customers, using around 17,000



"WE MUST BE GETTING NEAR THE STOCK EXCHANGE."

screens between them, take their information in computer-readable form from CRS rather than from Topic. To get to these people, domestic equity prices are diverted from Seag to Epic before reaching CRS.

And these are not the only delivery channels. Some users - such as quote vendors like Reuters - can take raw price data straight from Seag through a service known as Marketline.

Making Topic the sole route for broadcast information is now a high priority. The exchange is also working on eliminating the UK/inter-

national divide, possibly by switching Seag International straight on to the machines that currently handle Seag.

The Grand Vision of a single communication link with market users is a laudable one, but is it achievable without considerable cost? More pertinently, doesn't the exchange's current tangle of systems suggest that it lacks the capability to take on a grand strategy like this and win?

Hayter strongly defends the exchange from such charges of incompetence. The disparate array of systems was developed, under time and cost constraints, to meet piecemeal demands, he says. At the time of Big Bang, there was still a possibility that much of the market would remain on the stock exchange floor, so there was no perceived need for an integrated electronic market.

He also rejects as a "myth" the commonly expressed view that the exchange's staff have a poor record on big technological developments. Projects such as Seag were achieved within budget and on time, he says, while Taurus, the long-delayed paperless settlement system, has been held up by political rather than technical problems.

Note the last, the exchange makes much these days of its use of outside firms when working on particular projects. The design for the Topic upgrade was prepared by Software Sciences (the exchange is still in the process of choosing an outside firm to build the new system). Similarly, its new Regulatory News Service, to be launched towards the end of the year, is being developed by Logica.

A parallel concern of the market's users is likely to be the implications for their own systems. Many are already struggling with updating their back office operations, a process likely to take a number of years as Taurus is brought into operation. Will they be forced into even greater systems costs - at a time of squeezed profitability in the market - in response to a centrally imposed Grand Vision?

The answer from the exchange is a resounding "no". Users will not be forced to adapt, it says, but will have the choice, for the time being, of maintaining their existing links with the exchange. According to Hayter: "We don't believe in revolutions - we want to take the whole market forward gradually."

Instant response to faults

DIGITAL Equipment Corporation, the US minicomputer manufacturer, is looking to consolidate its grip on the banking and financial services market with the launch of its first "fault-tolerant" computer system.

These computers, sold by companies such as Stratus and Tandem, of the US, are designed for applications where even a brief break in performance is unacceptable. They switch operations from one place of hardware to another instantly when a fault occurs. Digital Equipment's Vax-4 3000, model 370, will be available from this summer.

To go with the machines, Digital has announced software designed for the sort of transactions carried out in the retail and banking fields. Digital's distributed transaction manager (Dec-DTM) software has been written for companies which need to update databases on sites around the world.

● Although fault-tolerant computer systems are designed to avoid any "down-time", incidents such as the San Francisco earthquake and flooding in the UK have demonstrated that disasters - whether they be natural or man-made, such as a bomb - often cannot be withstood by electronic equipment.

To ensure a rapid resumption of business, Nexus Payment Systems, of Welwyn Garden City, and Cap-RS, of Walton-on-Thames, have launched the first disaster recovery service for Stratus and Stratus-compatible computer systems.

Customers will have immediate access to Stratus equipment which can be named by the company's own staff or employees of Stratus.

Paper that can keep a secret

HOW DO YOU prevent your secrets being photocopied or sent to commercial rivals by facsimile?

The answer is to use security paper which has been usually been a dark colour which can be difficult to copy.

The Canadian company, Necopet, has developed a security paper which looks like white business paper. Sections to be kept secret are highlighted in yellow.

Other than the whole document or just figures or prices, for example - are highlighted using a marker pen. The ink in the pen is clear, but it reacts with the coating on the sheet to reveal an intricate pattern embedded in the paper. When photocopied or faxed, the light sensors in the machines are confused by the pattern and transmit a black line, rather than the numbers.

Although Sawk & Dunn, of London, are marketing the paper and pen system in the UK as a way of preventing the photocopying of sensitive documents, they also believe it could have broader applications. If a cheque, for example, were printed on the paper, simply running the pen across the surface would reveal the in-built pattern and so help to prevent cheque forgery.

A sweet discovery

A NATURAL sweetener that both cuts the calories and can be used as a food thickening agent sounds too good to be true.

Yet a substance patented in the US by the Idaho

WORTH WATCHING

Edited by Della Bradshaw

National Engineering Laboratories, part of the US Department of Energy, could be just that.

Scientists stumbled across it when they tried to extract fructose, a natural sweetener, from sugar beet. Fructose is popular because, per calorie, it tastes nearly twice as sweet as sucrose.

The initial aim was to develop a process that would be cheaper than today's methods of producing fructose, which involves extracting it from corn. To do this the laboratories used two industrial processes.

The first uses enzymes which work on sucrose to break it down into its two constituent parts: glucose and fructose. The scientists discovered that the enzyme makes the fructose molecules stick together to form a fructose polymer - levan.

The second process involves extracting the levan to break it down into fructose particles.

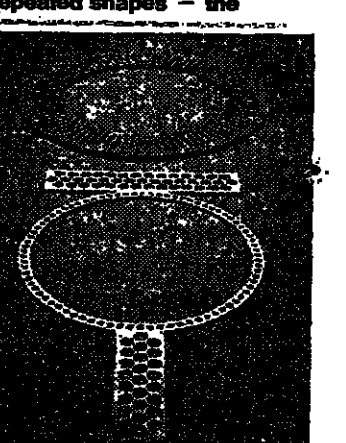
However, the scientists believe that the second process may be redundant. Levan may prove to be the real find because many connections need a food thickener agent as well as a sweetener.

Computer-aided jewellery

COMPUTER-aided design systems are usually associated with things that are large and greasy. But a London jeweller has used just such a system to design his latest collection - called Xingtu after a river in the Amazonian rain forest.

David Watkins uses an Apple Macintosh II personal computer with a large screen and a Versacad design package, ordinarily used by draughtsmen.

Watkins says the computer system is very good for drawing designs with repeated shapes - the



software can produce the drawings almost automatically. And, he says, his intuition for a design can be rapidly put into effect.

An exhibition of Watkins's jewellery is taking place until April at the Birmingham City Art Gallery.

CONTACTS: Digital Equipment: US, 508 483 5111; UK, 0734 985711. Necopet: UK, 0707 325 1822. Cap-RS: UK, 0302 241 402. Necopet: Canada, 416 822 6288. Sawk & Dunn: London, 243 1188. Idaho National Engineering Laboratories: US, 208 526 0451. David Watkins: London, 341 1512.



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MANAGEMENT: The Growing Business

Home-grown skills are a valuable asset

Charles Batchelor explains the advantages of taking a positive attitude to increasing the effectiveness of employees

Few topics, with the possible exception of bank managers, provoke as much passion among the managers of smaller firms as the subject of training. "It's all right talking about training but where do you get the money?" confided the managing director of a small east London motor components supplier at the end of a recent government-funded training workshop.

This manager went on to tell the tale of the four young employees he had sent off on a six-week engineering course. The engineers met a group of trainee bricklayers while at the local training college and discovered that they could expect to earn twice the engineers' wage of £150 a month. Two of the engineers promptly decided to become bricklayers.

For all the encouragement that British business is given to increase the skills of its workers, the owners of many small businesses regard training as a problem in itself rather than as a solution to more fundamental difficulties in their business may be facing.

Ray Morton, director of Quality Training Advice for Business (Q-TAB), a south London training consultancy, says he comes across employers who have always got by by poaching trained staff from other employers with the offer of a bit more money. "Some take the view that the workers are only interested in beer and fags and that they can be replaced with a £1m machine from Sweden," he says. "They don't realise that their business depends on the quality of the staff who operate the machine."

The findings of many recent studies by organisations such as the CBI, the TUC and the National Institute of Economic and Social Research paint a gloomy picture of the reluctance of British companies to train their workers. This failure is blamed for the low quality standards and lack of competitiveness of a range of industries.

The Government's answer has been for the Training Agency to launch a range of

training schemes, many of them tailored to the smaller company. The latest scheme, announced last April, was Business Growth Training, a £55m programme intended to help 100,000 small and medium-sized companies in its first year.

But the very diversity of programmes on offer may have made life even more difficult for the small business owner. Few small companies have the resources to employ a personnel or training manager to evaluate the different options.

The Government's launch, last March, of a network of Training and Enterprise Councils (TECs) may improve matters because they are intended to bring decisions about training

to a local level. But it is so far unclear how the TECs will work in practice. With a sharp fall in the number of school-leavers expected during the 1990s - the total of 16 to 19 years-olds is forecast to drop from 3.5m in 1987 to 2.6m in 1994 - employers will face a tough struggle to find suitable recruits.

Small businesses frequently employ people who lack the qualifications or the qualities to appeal to large employers so it will be the smaller firm which suffers most from the forecast drop in the number of school-leavers. Larger companies are already making efforts to improve training and wages and to appeal to groups such as older workers, women and the ethnic minorities.

Nevertheless, some small

firms are adopting innovative training solutions to the problems they face. Jo Goodfellow, managing director and founder of Translata, an Oakham, Leicestershire-based translation agency, is currently putting the finishing touches to a 10-week training programme which would allow her to take on between 10 and 15 new translators a year.

This is extremely ambitious for a business employing only 14 people and with turnover of £250,000 but Goodfellow believes this is the only way to match the rapid growth of the translation market (she employed just four people a year ago) while at the same time providing the quality her clients require.

"It can take eight to ten years to learn translation skills," says Goodfellow. "It is a combination of experience and a knowledge of the subject matter." By formalising the training Goodfellow hopes to shorten the learning process. She puts the cost of the programme at at least £50,000, excluding her own time commitment, but hopes the Business Growth Training scheme will meet half the cost.

Elly Green, business development manager in the Leicester Training Agency office, says she detects an increased awareness of the value of training in the companies with which she deals. "The traditional industries such as engineering and textiles have dragged their feet a bit - though they were hit hard by the recession - but I have been quite encouraged," she notes.

Matters may be improving but smaller businesses still face more acute problems than their larger counterparts in training their employees.

Managers of small businesses rarely have the time to step back from their day-to-day concerns to think strategically. The result is that many see training as a bolt-on option which is not central to their financial success.

Q-TAB's consultants found that the small firms they advised did not have a comprehensive approach to developing their employees' skills. Training was bought in to



Jo Goodfellow: ambitious programme of training 10-15 people a year

solve specific problems in areas such as sales, new technology and supervision. "A lot of companies think they have a business plan when they really have is a financial plan for the bank," says Elly Green. "We say: 'Think about your people if you want to increase your turnover by 20 per cent. Think about succession planning and career development.'"

The first step towards developing a comprehensive plan is to carry out an audit of the company's training needs. This can be done with the help of consultants or by using a do-it-yourself pack for analysing business skills such as the one included in the Business Growth Training programme.

This lists 37 skills from advertising to VAT control, wage payment systems to telephone communication. An audit allows a company to identify areas of weakness, to draw up a timetable for making improvements and select the most suitable training.

Small firms find it difficult to detach staff from their normal jobs to attend training courses so training sessions must be carefully planned. Price's Patent Candle Company, a South London company with 145 employees and sales of £8m, had to draft its managers to supervise production staff when it sent 15 supervisors off for training one day a week for five weeks.

Jill Forsyth, personnel director, asked three local training colleges to devise a supervisors' course to include subjects such as time management, motivating people and discipline. She chose the college which was able to provide the

training in one-day chunks to minimise disruption. "Cost is a deterrent to many businesses. Companies usually view training and personnel as cost areas which they cannot bear to look at," says Q-TAB's Ray Morton.

Training professionals suggest that firms switch their emphasis to look at the cost of not training their employees. Poaching from other businesses may appear the cheaper option but may boost the wage bill and lead to higher recruitment costs if the employees who have been poached move on after only a short time.

Peter Sharp joined Planned Maintenance Engineering, a south London supplier of heating and ventilation maintenance services, a year ago, as training manager. He has made improvements to the apprenticeship programme for service engineers and is working on training for administrative staff. Sharp says he does not expect to be able to quantify the financial benefits for 18 months but he believes the company is now able to promote promising employees more quickly and hold on to its staff more easily. More training will also enable the company to keep to the tough requirements of BS5750, the quality standard for which it qualified two years ago.

Despite the range of courses available from public and private sector training organisations, smaller companies frequently have difficulties finding programmes tailored to their needs.

Many training colleges are not used to dealing with the small business community, are

poor at marketing their services and are slow to respond to requests for training help, according to a recent report on Q-TAB's activities.

"All training programmes tend to lag behind advances in industry," notes Peter Sharp. "We require a mix of skills which is not met by any training course." Planned Maintenance, which has seen employee numbers rise from 300 to 675 over the past 18 months, is currently writing its own distance learning programme to update the technical skills of the engineers.

The threat of poaching is used by many managers as a reason for not training their employees. "It is a classic dilemma," says Sharp. "You can run a mediocre firm from which no one poaches or you can train to have a good firm and accept that some get poached."

People who do train argue that it reduces the risk of losing people. Rob Lillystone, commercial director of Hambleton Group, a Tunbridge Wells, Kent-based consultancy, comments: "If you tell people you want to spend money on training them as part of a long-term career plan they are more likely to stay."

Correction

Motorola

The chart accompanying yesterday's article on Motorola which was headed Total Industry Profile should have read Total Industry Turnover.

Ambassadorial help in selling to Saudi

Anthony Moreton on a trade mission

The main lesson David John learned when he joined a trade mission to Saudi Arabia had nothing to do with selling his earth-moving equipment in the Middle East. He discovered that he was not as indispensable as he thought.

Even so, if you run a very small business it is necessary to touch base all the time. Charles Lester, of Charles and Patricia Lester, upmarket fashion designers in Aberystwyth, was also on the Saudi trip he says: "If both Patricia and I are away at the same time we make sure we ring every day."

Lester has 10 employees: John, managing director of Powerfab Sales and Spares, in Tredreghan has 70. Both agree that when it comes to winning overseas orders the problems of being away are far outweighed by the advantages of testing the ground in potential markets.

Being on a government-backed mission also has its advantages. John had been to Africa before under his own steam and returned virtually empty-handed. "But on the mission, with the work done beforehand by the embassy, I quickly made invaluable contacts."

"There were a dozen different firms waiting to say 'hello' to me in Jeddah. They came to our hotel, took me to their organisations and at the end of the trip I returned with some excellent potential distributors. Now it's a matter of picking the right one."

The two companies were part of a nine-strong trade mission from Wales to Saudi Arabia backed by the Government. Led by Peter Walker, Secretary of State for Wales, the participants declared themselves well-satisfied.

They returned with orders worth £7m. This may not seem a lot in the context of Britain's trade balance but for small companies in an area not especially noted for selling abroad it was a worthwhile start.

This conclusion is supported by Philip Lewis, managing director of Hedgehog Foods, of Welshpool, manufacturer of healthfood crisps. "The result was quite incredible," he says. "We had previously done a small amount of selling to the United Arab Emirates and I

suspected there might be a market in Saudi Arabia. Going there proved not only that the market existed but that there were no more problems for a small company seeking export orders than for a big one."

"You must do your homework, though. We put Arabic on our packaging and we briefed ourselves on their food regulations. It's no good trying to sell something to a country if some of the ingredients in it are banned."

As a result of the mission Lewis expects to have Hedgehog crisps on the shelves in six main supermarket groups. "We should do £365,000 there this year alone. I am well pleased."

Peter Walker was also well pleased. "The mission was only the beginning of Welsh business activities with Saudi Arabia," he forecast. "From talks I had with Saudi businessmen and ministers there will be a flow of investment and trade between Wales and Saudi Arabia. Later this year we will be welcoming a powerful mission of Saudi businessmen to Wales."

All on the trip agreed that a senior cabinet minister leading the team had a beneficial effect. Powerfab's John says: "The minister's presence was invaluable. But we should not overlook the work put in by the embassy. Even the Saudi distributors mentioned how well the embassy had performed on our behalf."

Charles Lester goes further and acknowledges the work undertaken by the women in the embassy. "We make one-off garments; our dresses can cost £5,000 each. Your average bloke might blanch at clothes costing this much. But the ambassador's wife and the wives of other senior embassy officials know not just the value of these clothes but also the sort of people who will buy them. It's the wives in the embassy who make all the difference to people like us."

The importance of a mission for a small company is that it allows them into a market for little cost. "You simply have to footlog it around a new market," says Hedgehog's Philip Lewis, "if you want to succeed." The cost, subsidised by the Government, of about £2,000, makes it a cheap way of footlogging.

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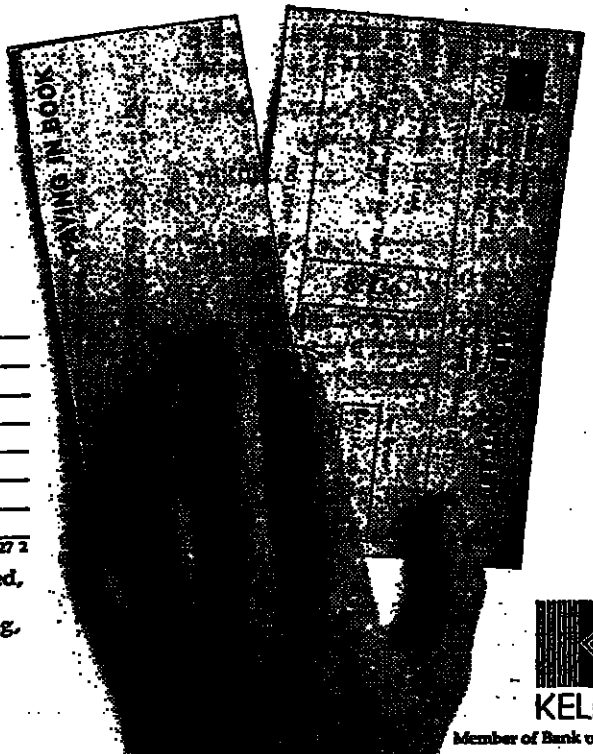
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FASHION IS OFFERED FOR SALE.

The firm was established in 1785, and has more than 170 years of experience in the trade. Purveyor to the Court, with the right to use the royal crown as part of its logo. A firm with enormous potential for a financially strong owner, who aims at growth, high standing and world-wide renown. For further information, please contact:

BJORN STIEDL & PARTNERS

International business consultants, Strandvejen 116 A,
2900 Hellerup, DK-Denmark Telephone: 45 31 622 822,
Telefax: 45 31 625 960

FOR SALE
CLASS 10,000
CLEAN ROOM

Area 5000 sq ft with up to 25,000 sq ft of warehouse space. Also available, further clean areas of approximately 8000 sq ft with additional warehousing. Close to M4, South Wales.

Write Box H5862, Financial Times, One Southwark Bridge, London SE1 9HL.

FOR SALE
THE PROPERTY OF
VALESWOOD LTD

The Joint Receivers offer for sale the property of Valeswood known as Cedric House.
• The freehold accommodation comprises ten single bedrooms and three double bedrooms together with relevant amenities.
• The premises are situated in Ansdell villas, Rainhill, Merseyside, approximately 1/2 mile from the premises of Brackengate Ltd.
• From the premises the company continues to provide residential care for the elderly.
• The premises can provide accommodation for a total of 16 residents.
Further details are available from Stephen Akers or John Cowburn at the address below.

Touche Ross

PO Box 500, Abbey House, 74 Mosley Street, Manchester M60 2AT.
Telephone: 061 228 3456. Facsimile: 061 228 2021. Telex: 666040 TRMAN.
Authorised to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

James Seddon (UK) Limited
(In Receivership)

The above company is a major supplier of shirts, blouses, dresses and outerwear to the retail trade.

- Turnover of £35m pa
- Skilled workforce of circa 2000
- 5 factories in the North West of England
Manchester - Denton, Manchester - Piccadilly,
Congleton, Denbigh, Flint
- 4 factories in Scotland
Bo'ness, Denny, Falkirk, Mayfield
- Modern well maintained textile machinery

For further details please contact the Joint Administrative Receivers:

Allen Griffiths or Malcolm Shiersen,
Grant Thornton,
Heron House,
Albert Square,
Manchester M2 5HD.
Tel: 061 834 5414
Fax: 061 832 6042

Grant Thornton

The U.K. member firm of Grant Thornton International. Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Ripaults Limited

The above company specialises in the manufacture of cable and the assembly of wiring systems for the motor trade.

- Three leasehold sites throughout the country
- Annual turnover in excess of £12 million
- Skilled workforce
- Substantial order book
- Prestigious customers
- BS 5750 Part 2 approved at all sites

For further details contact:

Allen Griffiths,
Grant Thornton,
Heron House,
Albert Square,
Manchester,
M2 5HD
Tel: 061 834 5414
Fax: 061 832 6042

Iain Allen,
Grant Thornton,
Grant Thornton House,
Melton Street,
Easton Square,
London NW1 2EP
Tel: 01 383 5100
Fax: 01 383 4715

Grant Thornton

The U.K. member firm of Grant Thornton International. Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

NORTH SALMON
SMOKERY LIMITED

The Joint Administrative Receivers offer for sale as a going concern the business and assets of a major salmon smokery in the North East:

- Prestigious customer base including major airlines and hotels
- fully equipped leasehold site in Peterlee (Co. Durham) incorporating smoking house and modern offices
- budgeted turnover for 1990 approximately £5m.
- experienced workforce

For further details please contact

A J Katz or P Stanley

c/o Arthur Andersen & Co.,
St Pauls House,
Park Square,
Leeds LS1 2PJ.

Tel: 0532 416250
or 061 200 0297

ARTHUR
ANDERSEN
& CO

FREEHOLD PETROL
STATION
FOR SALE

- Petrol company tie-9 years to run
- South coast location
- Fuel sales - 1.2m gallons p.a.
- Shop sales £200,000 p.a.

PRICE £850,000

Goodey & Barclay Ref. BPR
37/43 St Peter's Road,
Barnham, Dorset SP12 2JL
Telephone (0125) 295909

SCAFFOLDING
SWITZERLAND

Long-established modern scaffolding company with rapidly expanding manufacturing retail and contract hire divisions seeks merger or partnership in Switzerland with equivalent company. Interested parties should contact:
Fax: 0242 677215
in confidence.

Are you looking to acquire a listed company for a reverse takeover or as an acquisition vehicle?

Constant Gommard & Company Ltd
Tel: 061 643 4347
Fax: 061 643 0931
Executive Manager Brokers

FOR SALE

North Wales based security products wholesaler, 1990 projected turnover £20,000. Profitable, good potential for expansion. Opportunity arises from able to accept proposals only. Write Box 10548, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESSES FOR SALE

PETER FRANCIS PELL-HILEY, APPOINTED BY HER MAJESTY'S HIGH COURT OF JUSTICE OF THE ISLE OF MAN CHANCERY DIVISION

MIMOSAS BEACH CLUB LIMITED (IN LIQUIDATION)

Invites offers by 31 March 1990 for the company's assets, consisting principally of 720 timeshares in apartments located at Las Mimosas Beach Club, Mijas Costa, Spain. Las Mimosas Beach Club is set in mature landscaped gardens, adjoining a sandy beach. The complex has a swimming pool, tennis courts, a beach club and easy access to shops, restaurants, bars and other leisure facilities.

The apartments are fitted and furnished to a high standard and all have a sea view. Satellite television reception is available in many of the apartments. More detailed information is available from: David Phillips

KPMG Peat Marwick McLintock
c/o Hastings Court, 41 Ashol Street,
Douglas, Isle of Man
Telephone: 0624 23008 Fax: 0624 72768

Engineering Company

For sale

Enquiries invited for an East Midlands engineering company specialising in structural design and fabrication work.

- T/O £2.0 million with adjusted profits for year £450K
- 13 years continued growth.
- Assets include an order book in excess of £1 million.
- Freehold premises £650K may be made available under separate contract.
- Located close to good communication network.

Offers for company in region of £2.0m.

For further details please contact Andrew Newsum-Smith or Andrew Streeter, Grant Thornton, 30 Hounds Gate, Nottingham NG1 7DE. Tel: 0602 483483 Fax: 0602 484504.

Grant Thornton

Fire Trucks Limited

(In Administrative Receivership)

The business and assets of the above company are offered for sale as a going concern.

The company manufactures, using sub-contractors, the Barracuda and Merlin specialised aerial fire crash rescue vehicles.

The design, sales, marketing and administration functions are carried out from short leasehold premises at Mitchelldean, Gloucestershire.

There are 13 employees and the annual turnover is currently in excess of £2.5m. There is an order book of some £1.5m.

For further information, please contact:

Cyril W Nield, Joint Administrative Receiver, Cork Gully, Abacus Court, 8 Minshull Street, Manchester M1 3ED
Tel: 061 236 8200
Fax: 061 247 4000
Telex: 687257

Cork Gully is authorised in the name of Cork Gully & Lymington, Limited by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully & Lymington, Limited is the business name used by Cork Gully & Lymington in the UK, which will merge with Cork Gully & Lymington, Limited, in the UK on 28 April 1990.

Cork Gully

CHESHAM. BECAUSE YOU ONLY SELL YOUR BUSINESS ONCE.

And you want the right buyer. With confidential briefs from hundreds of acquisitive public company chairmen who are looking to buy successful, private companies worth £500,000 to £25 million, we ought to be able to help. So if you're thinking of selling your business, contact our Managing Director to arrange a confidential discussion.



CHESHAM AMALGAMATIONS
The first name in merger broking.

Chesham House, 2 Bentinck Street, London W1M 6JX.
Telephone: 01-935 2748

West Hants Brokerage For Sale

We have £12m worth of client entrusted monies plus considerable pensions business. This is a rare opportunity to purchase thriving company providing excellent income with few overheads £350,000. Principals only please.

Write to box H5844, Financial Times, One Southwark Bridge, London SE1 9HL.

CARDIAC RECORDERS LIMITED

IN ADMINISTRATIVE RECEIVERSHIP

Offers are invited for this well established medical electronics company

- Freehold Premises in London and Sheffield
- Turnover Circa £2 million
- 30% of turnover exported
- 85 Employees

For further information contact the office of the Joint Administrative Receiver:

N J Hamilton-Smith and D J Mason
Morton Thornton & Co.
Torrington House
47 Holywell Hill
St Albans
Herts AL1 1HD
Telephone: 0727 38255



Morton Thornton & Co.

ASSEMBLER AND WHOLESALE OF FRAMED PRINTS GIFT PACKED SOAP AND TOILETRIES MANUFACTURER

BUDE, CORNWALL

The business and assets of Printworld (UK) Ltd and Cavendish Soaps and Toiletries Ltd are offered for sale by the Joint Administrative Receiver.

- Printworld 1988/9 turnover £439K
- Cavendish 1988/9 turnover £237K
- Plant and machinery, Office Equipment and Vehicles
- Trading stock
- Currently trading from 10,000 square foot leasehold premises where freehold may be available. The premises would easily split into three independent units.

For further details please contact the Joint Administrative Receiver: Richard Neville

KPMG Peat Marwick McLintock
Phoenix House, North Street,
Plymouth, Devon PL1 2RT
Telephone: 0752 223381 Fax: 0752 266800

BOOTH WHITE

By Order of the Joint Administrative Receiver:
Brian Mills and Colin George Wiseman

LINGHOLT COLOUR LIMITED, (In Administrative Receivership) LONDON, SE15

This superb modern sheet fed lithographic printing and finishing plant is offered for sale in modern ground floor production leasehold premises.

Plant includes Type R605 3B&LW "MAN-Roland" Five colour and two "Miller Johannisberg TP29S" Four Colour/perfecting Presses

For further information contact Allan Clark or Keith Cottam of Booth White

IRELAND

On the instructions of Derek Earl F.C.A.
Kinst & Young,
Receiver of

BALLET INTERNATIONAL LTD (In Receivership)

For Sale By Tender as a going concern, to include

The manufacturing and distribution business of Ladies Bras and Lingerie operated from a modern £2,400 sq. ft. premises at Dublin Industrial Estate, Glasnevin, Dublin 11

The Plant & Machinery comprising some 260 modern single unit sewing machines, Laminating Plant, Cutting Presses, Packing, Warehousing & Despatch Departments.

Brand Names, "Ballet", "Rumours", "Mystique" and contract work for major Irish & International retailers.

Extensive stocks of materials, trimmings and finished product.

Tender Date 12 Noon Thursday 8th March 1990

Inspection Strictly By Prior Appointment

Tender Documents & further information from

Solra: WILLIAM FRY, Fitzwilliam House, Wilton Pl, D2



FOR SALE

OIL INDUSTRY MANAGEMENT CONSULTANCY

Privately Owned Limited Company Est. 1965

Mainly involved in the Middle East and the UK North Sea.

Immediate opportunities for expansion. T/O £2.4m. Net profits 16% of T/O

Existing Tax losses.

Genuine enquiries from Principals only.

Write Box H5873, Financial Times, One Southwark Bridge, London SE1 9HL.

CHRISTIE & CO

On the instructions of Messrs CTE Hayward and RH Oldfield, Joint Administrative Receivers.

A Central London Hotel Group.

A total of 237 rooms close to Marble Arch. Combined turnover £2.5 million ex VAT. Group Price £19.5 million

Hotel A
94 rooms en-suite, cocktail bar, seating for 50 persons, lifts. Valuable rental income of £125,500 pa
£9 million freehold

Hotel B
99 rooms all en-suite, bar, lounge, dining room, lift
£7.5 million freehold

Hotel C
44 rooms mostly en-suite, bar, lounge, dining room, disco, lift.
£3 million freehold
Contact Gerard Nolan

LONDON OFFICE
01-798 2121

Neurotech Limited

(In Administrative Receivership)

BUSINESS FOR SALE as a going concern

- international sales outlet for Neurotech neuromuscular stimulation equipment
- international sales outlet for beauty and fitness range of products sold under the name of Standertone
- opportunity to purchase manufacturing subsidiary, with potential product development
- worldwide distribution network in existence
- current order book available
- direct mail order facility

For further details contact the Administrative Receiver:
Roger W Cork Esq, Cork Gully, Shelley House, 3 Noble Street, London EC2V 7DD Telephone: 01 606 7700 Fax: 01 606 9887 Telex: 884730 CORKY G

Cork Gully is authorised in the name of Cork Gully & Lymington, Limited by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully & Lymington, Limited is the business name used by Cork Gully & Lymington in the UK, which will merge with Cork Gully & Lymington, Limited, in the UK on 28 April 1990.

Cork Gully

STEEL FABRICATIONS YORKSHIRE

B.S. 5750 : ISO 9002 Approved
Turnover £2 - £3 million
40000+ Sq feet in 2 Fabrication Bays
45 Skilled Platers/Welders
CNC Plasma/Oxyfuel Cutting and Profiling
Stress Relieving : Shot Blasting : Painting
25 ton Craneage
CAD/CAM

Interested parties should write to:-
Box H5866, Financial Times,
One Southwark Bridge, London SE1 9HL.



COARSE FISHING HOLIDAY CENTRE & COUNTRY PARK SOUTH WEST

Nationally known venue in beautiful valley setting. 3 lakes and mill pond adjacent to licensed club house. PP for 70 holiday lodges. Touring/tenting site for 40 pitches. In all 23 acres.

MILLER LEISURE
Mansion House, Trow TR1 2RF Tel: (0872) 732111 Fax: (0872) 42455

RARE OPPORTUNITY JERSEY PROPERTY COMPANY

owning small, prime position freehold premises in retail centre of St Helier

Ground floor present use retail - three upper floors under planning application for self contained office use - needing internal refurbishment

£485,000

Ian N Collins & Co Chartered Accountants

Fax - 0733-323122 Tel - 0733-323121

PRINCIPALS ONLY PLEASE

FOR SALE ESTABLISHED MOTOR DEALERSHIP

(Inc. workshop and petrol sales) and freehold premises. Occupying central location in major Surrey town. Principals only should write to

Box H5849, Financial Times, One Southwark Bridge, London SE1 9HL.

DYEING AND FINISHING BUSINESS

For sale with turnover of £1,000,000 Piece dyeing of natural and synthetic fabrics suitable for integration into an existing operation

Write to Box H5835, Financial Times, One Southwark Bridge, London SE1 9HL.

DIVERCO Sell Companies Nationwide

SELLERS and BUYERS
Contact in confidence:
DIVERCO LTD.
4 Bank Street,
Worcester WR1 2EW.
Tel: 0905 22303

CARRINGTON COMPUTER CONSULTANTS LTD (IN ADMINISTRATIVE RECEIVERSHIP) FOR SALE

The assets and the business of the training division of the above company, including 2,200 sq ft of superbly set out and furnished accommodation in Hutton Gardens available immediately as an apple/IBM compatible computer training centre. Three training rooms fully equipped with modern computer equipment. For sale as a turn-key operation.

Contact:
The Joint Administrative Receiver
Anthony P. Locke/David R. F. Sapie
BEGBES
6 Raymond Buildings, Gray's Inn, London WC1R 5BP

PARKGATE CORPORATION LTD - Specialists for Germany -

The following German companies are for sale:
A. Winkler in Chemicals/Pharmaceuticals - TO DM 160 Million.
B. Manufacturer of Punched/Turned Parts for Automotive Industry - TO DM 15 Million.
C. Producer of Plastic Cartridge Bags - TO DM 4.5 Million.
D. Manufacturer of Geoproof Paper, Aluminium Foil, Plastic Wrap etc. - DM 20 Million.
E. Textile Mill Cotton & Mixed - TO DM 35 Million.
F. Freight Forwarders (very profitable) - TO DM 65 Million and DM 11 Million.
G. Producer of Storage Movers/Service Rans - TO DM 75 Million.
H. Manufacturer of Precision Parts for Oil and Gas Burners - DM 9 Million.
I. Manufacturer of Punched Components for Switches, Connectors etc. - DM 9 Million.
J. Manufacturer of punched gearbox parts etc. - TO DM 50 Million.

Fax: (0276) 691119 Telex: 859761

a firm of Quantity Surveyors/Project Managers FOR SALE

due to pending retirement plans of current principals
LONDON BASED - TURNOVER circa. £2m
HIGHLY PROFITABLE

Interested principals please contact
Box No. H5861 Financial Times,
One Southwark Bridge, London SE1 9HL.

CHELSEA/FULHAM ROAD SW10 OWNER GOING ABROAD

Well established restaurant for sale. Top condition seating 50-55. Offers in the region of £265,000. Turnover £250,000 p.a. Six nights only. Scope for increase. Lease 14 years from June 88 renewable. Low rental £12,500. Offered as a going concern.

FREEHOLD HOUSE WANDSWORTH BRIDGE ROAD

Completely refurbished. Six bedrooms, two kitchens, two bathrooms. Ideal letting house £175,000.

For sale separately
Telephone: 01-373 1729

WELDING DISTRIBUTOR FOR SALE

Independent welding distributor - Midlands region - turnover approximately £1,000,000 with profits around £100,000. Superb location on motorway network to include 7500 sq. ft. office and warehouse. Offers invited

Write Box H5851, Financial Times, One Southwark Bridge, LONDON, SE1 9HL

OWNER RETIRING

LONG ESTABLISHED WOODEN COMPONENT MANUFACTURER - Midlands -

Very profitable with good order book. First class customers. 40 staff. Considerable potential for business growth. Valuable modern plant and freehold factory. Offers over £1.6 million. Cash sale required. For details write to:
Box H5841, Financial Times, One Southwark Bridge, London SE1 9HL.

LAST YEAR IN THE U.K. OVER 2 BILLION NAPPIES WERE CHANGED THE OLD FASHIONED WAY

"NOW THERE'S A BETTER WAY"
Company for sale with new innovative baby care product, patents pending. Exceptional worldwide sales and profit potential. Retail £40-£50. Mainly plastic injection moulding. Further £200K needed to bring it to market. Very experienced management team with excellent track record. Responsible for one of the DIY industry's most spectacular new product success stories, we are now set to revolutionise the nursery market.

Write to Box H5859, Financial Times, One Southwark Bridge, LONDON, SE1 9HL.

A unique opportunity to purchase a highly profitable Pizza Manufacturing Company in the London area. Current turnover is £350k with a potential capacity of £2.2m. The successful purchaser will be awarded a substantial 4 year contract for the supply of Pizzas to the current owner, a very successful Company in the food industry. Principals only write in confidence to:
Box H5846, Financial Times, One Southwark Bridge, London SE1 9HL.

By Order of the Administrative Receiver P J Hughes-Holland Esq of Messrs Hughes-Holland and Company

RE: APEX INVESTMENTS LIMITED - (IN ADMINISTRATIVE RECEIVERSHIP)

Offers are invited for this unique Tollyery Manufacturers including: Air Fresheners Tollyery Chesters Ltd., based in Braintree - "Blue Chip" customers and a potential turnover of 1.5 million - in the first year. For further information contact ref: RG of James Owen and Company - Tel: 01-458 6545 or Fax: 01-458 0865.

The generating set activity of a small electrical contracting company is available for sale, manufacturing petrol and diesel generating sets up to 12kVA. Based in the North of England, the well established and profitable business has a projected turnover for 1989/90 of over £0.5m with a strong customer base.

Serious enquiries write Box H5866, Financial Times, One Southwark Bridge, London SE1 9HL.

TOP UK COMPUTER RECRUITMENT CONSULTANCY

Old established Home Counties based company with a long list of major blue chip clients. A thriving business consisting of both permanent & contract divisions with top calibre consultants producing a turnover in excess of £3m. + substantial profits. For further details write to:
Box H5838, Financial Times, One Southwark Bridge, London SE1 9HL.

FOR SALE SOLIHULL, WEST MIDLANDS FREEHOLD INDUSTRIAL PREMISES

20,000 Sq Ft comprising workshop, warehouse, offices. Owners at present operate a manufacturing business with a profitable 1.5 million turnover. Directors/shareholders retiring. Offers over £1 million for 100% shareholding. Principals only please write Box H5850, Financial Times, One Southwark Bridge, LONDON, SE1 9HL.

Trading Company for Sale

Well established, £2M p.a. turnover in industrial raw materials. Subsidiary in Chile and agents throughout South America. £150,000 tax losses available. Suite company wanting immediate presence in South American market. Write Box H5854, Financial Times, One Southwark Bridge, London SE1 9HL.

FRANCHISE MOTOR DEALERSHIP FOR SALE

Major and expanding European Car Franchise. Garage and Filling Station. Valuable Freehold site in thriving industrial area North-West England. Turnover £1.7 million and rising. Offers in excess of £500,000. Principals only. Tel. Lacey & Co. 0423 531611 for full details

UP MARKET SOCK MANUFACTURING COMPANY FOR SALE

Well established, 3 million turnover. Good Order book. Plenty of potential. Sale due to lack of working capital. Situated in the Midlands. Principals only write to Box H5839, Financial Times, One Southwark Bridge, LONDON, SE1 9HL.

BUSINESSES FOR SALE

FOR SALE
STEEL PROCESS PLANT
Designers & ManufacturersBEY ENGINEERING CO. LIMITED
(In Administrative Receivership)

- West Midlands location
- Turnover £11 million
- Freehold property
- Turnkey projects
- Skilled workforce
- In-house design facility - Comac, A.R.M., FRED CAM products

For further information please contact A.P. Peters or R.H. Brown at the address below.

Touche Ross

Kensington House, 136 Suffolk Street Queensway, Birmingham B1 1LL.
Telephone: 021 631 2288 or 0384 265080. Telex: 338876 TRHEAM G. Facsimile: 021 631 4512.
Attached to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

NURSING
HOMES

Established up-market homes in superb central town and city locations.
T/O £1.2m.
109 beds in total.
Write Box H5877, Financial Times, One Southwark Bridge, London SE1 9HL.

PROFITABLE
COMPANY

specialising in single/double Jersey Knitters and Convertors for sale.
Turnover approx. £2.5 million.
Write Box H5847, Financial Times, One Southwark Bridge, London SE1 9HL.

Wetherall Group
of Companies

The business and assets are offered for sale of this manufacturer of a leading brand label for quality ladies' clothing, with own prestigious shops.

- Order book for new range
- Freehold factory, show room and offices in Liverpool
- Skilled operatives
- Turnover for 12 months to 31 December 1989 approximately £11 million

For further information, please contact the Joint Administrative Receiver, T.C. Carter at Ernst & Young, Becket House, 1 Lambeth Palace Road, London SE1 7EU. Tel: 01-928 2000. Fax: 01-928 1345.

Ernst & Young

Authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

Dudes
Clothing

The business and assets are offered for sale of this Merseyside based clothing manufacturer of sophisticated weatherproof clothing for leisure and industrial use.

- Order book for existing and new range
- Production quality machinery

For further information, please contact the Joint Administrative Receiver, T.C. Carter at Ernst & Young, Becket House, 1 Lambeth Palace Road, London SE1 7EU. Tel: 01-928 2000. Fax: 01-928 1345.

Ernst & Young

Authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

Oxygen/Acetylene Plant
and other assets

The opportunity arises from the cessation of a European government sponsored project in Conakry - Guinea (West Africa). The assets for sale include:

- Oxygen/acetylene production equipment.
- Small car ferry (up to 20 cars and 100 passengers).
- Cranes and earth moving equipment.
- Generators.

For further information, please contact: R Wilkinson ACA, Price Waterhouse, Southwark Towers, 32 London Bridge Street, London SE1 9SY. Telephone: 01-407 8889. Fax: 01-403 2283.

Price Waterhouse

T G Catering
Systems Limited

(in administrative receivership)

The Joint Administrative Receivers, R A Powdrill and D L Morgan, offer for sale the business and assets of the company, which is an importer and supplier of commercial catering equipment.

The company, turnover £214m, trades from leasehold office and warehouse premises in South London. The business includes exclusive import arrangements and the company is a major Philips distributor.

All enquiries should be addressed to C Loughton, Spicer & Oppenheim & Partners, Friary Court, 65 Crutched Friars, London EC3N 2NP. Telephone: 01-480 7766. Fax: 01-480 6881.

SPICER & OPPENHEIM
& PARTNERS

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

MEMORY COMPUTER GROUP

The Joint Administrative Receivers of Memory Computer (UK) Limited offer for sale the businesses of Memory Computer (UK) Limited and related companies which consist of design, supply and installation of computer systems.

- Principal features include:
- Turnover £5 million per annum
 - Leasehold premises in London and Belfast
 - Modern computer and office equipment
 - Computer software including specialist software for travel reservation systems
 - Skilled workforce

For further information please contact the Joint Administrative Receiver: Stephen James

KPMG

Peat Marwick McLintock

1 Puddle Dock, London EC4V 3PD
Telephone: 01-236 8000 Fax: 01-248 1790

P F COATINGS (NORTHAMPTON)
LIMITED

The Joint Administrative Receivers offer for sale the business and assets of P F Coatings (Northampton) Limited on a going concern basis. The company produces leather and industrial finishes for the shoe, leather, automotive and coatings industries.

- Turnover £0.75 million
- Good technical reputation
- Leasehold premises, with good access to Motorway
- Workforce of fourteen

For further information please contact the Joint Administrative Receiver: Myles Halley

KPMG

Peat Marwick McLintock

Spencer House, Cliftonville Road, Northampton NN1 5BU
Telephone: 0604 34480 Fax: 0604 32297

GREETINGS CARD SUPPLIER
LEICESTER

The Joint Administrative Receivers offer for sale the business and assets of Abacus Studio Limited on a going concern basis.

- The principal features include:
- Turnover £1.2 million
 - Stock £300,000
 - Good customer base
 - In house design

For further information please contact the Joint Administrative Receiver: Myles Halley

KPMG

Peat Marwick McLintock

Aiken House, Salisbury Road, Leicester LE1 7OS
Telephone: 0533 471122 Fax: 0533 547626

FOR SALE
MOTOR PARTS WHOLESALE/
RETAILER

TURNOVER C. £1m
ESTABLISHED 10 YEARS
BASED IN HERTFORDSHIRE
OFFERS WRITE BOX H5876, FINANCIAL TIMES,
ONE SOUTHWARK BRIDGE, LONDON SE1 9HL

Plastics Mouldings
Businesses

The Administrative Receiver of LEM Plastics Mouldings Limited offers for sale the following businesses separately or as a whole:

INJECTION MOULDING

- Range of 27 machines - 25-360 L
- Current and prospective order book
- Turnover £1,850,000
- Standard range of tooling

THERMOSET MOULDING

- Using compression and direct screw transfer methods including dough moulding compound
- Very good current and prospective order book
- Range of 12 machines
- Good range of standard line tooling
- Turnover £352,000

MOULDING TOOL DESIGN AND MANUFACTURING

- Well equipped tool room
- Capacity for 516 toolmakers
- Current and good prospective order book
- Turnover £252,000

Interested parties requiring further information should contact: Adrian R. Stanway, Joint Administrative Receiver, Cork Gully, 5 Town Quay, Southampton, Hants. Tel: 0703 632772 Fax: 0703 330483

Cork Gully is situated in the name of Deane & Lysons and is available by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

AVIATION
COMPANY
FOR SALE

Aviation Company with agreed tax losses £122,000. Traded for 10 years. Books and records available for inspection. Purchase price negotiable. 17.5% of agreed losses.

Contact: A.J. Goshall ACA, Goshall & Partners, Commercial Avenue, Tel: 0253 738428

NORTHERN BEER
WHOLESALE
FOR SALE

Profitably expanding company, turnover £3.5m. Management independent of vendors. Serious enquiries from named principals only please.

Write to Box H5866, Financial Times, One Southwark Bridge, London SE1 9HL.

PRINTING BUSINESS
FOR SALE

Survey

General commercial business with well equipped plant and premises. 11 staff. Turnover £400,000 potentially profitable.

Please Write Box H5865, Financial Times, One Southwark Bridge, London SE1 9HL.

SCOTTISH HIGHLANDS
LOCH NESS SIDE

60 bedrooms hotel (all ensuite) with important Visitor/Exhibition/Conference facilities. Increasing year round trade currently around £800,000. Picturesque 8 acre site with O.P.P. Sole Agents. SP 8058

Robert Barry & Co
11, South Charlotte Street
Edinburgh EH2 4AS
Tel: 031-225 2944

FAST GROWING
INCENTIVE AND
BUSINESS TRAVEL
AGENCY

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William Packer reviews the Independent Group at the ICA

CAL. Brave New World that had such people in it — Eduardo Paolozzi with his simple marble delight in the accumulated imagery of illustrated magazines, American magazines especially, Richard Hamilton with his more ironic and sociological reading of the same, and Nicky Watson, Anderson carrying on as if we were from the pre-war Mass Observation Unit with his fascination in the street life and shop windows of Bethnal Green; the Smithsons, Alison and Peter, with their simple faith in the planned and redeveloped city. The process, however, was science better still and the millennium was upon us. Oh dear, in a newly-greened road

more unexpectedly perhaps, yet even more positively, to futurism and the Vorticist polemic of BLAST, 40 years before. Wyndham more than any one is the ghost at this particular feast.

To bang on so earnestly now about "the Aesthetics of the Machine" to reverse the case, but then that has always been a very ICA sort of thing to do. We can read too much of "the dynamics of the urban environment, actual and imagined," that we are told were explored by the Smithsons in the large display grille they made for the international exhibition of modern architecture in 1953. In it they set out, under several headings, some of Henderson's photographs of street life with their own drawings and plans for their ideal city: all very well as an exercise in documentary display, but manifestly an object more of its parts than its sum. Indeed, all the reconstituted displays for the exhibition of the Group, organised through the 1950s, most notably this is *Tomorrow* at the Whitechapel in 1956 which

here fills the Upper Galleries, some flashy and insubstantial. The excitement, the enthusiasm, the conviction which must then have informed them, with all the immediacy of current engagement and debate, have quite gone, leaving only an evocative shell, a shadow of the original.

Yet the quality and interest of the works of individual members of the group throughout the show remain gratifyingly strong. They offer a salutary reminder of the obvious fact that the work of the group is not easily forgotten, that in the end it is never the group of artists, theorising away and declaring itself collectively in manifesto and polemic, that makes the art, but the artists alone in the particular, in close engagement with their work.

Paoletti's "Bunk" lecture is long gone, whether or not, like the Independent Group itself, it really did constitute "a full frontal assault on the cosy consensus of post-war British culture," but the collage material he presented, with such ebullient visual, scholboy grandeur, has remained as relevant and delightful as ever. Nigel Henderson was a truly distinguished photographer, the Smithsons, Reynier Banham, James Stirling all significant in their contribution to British post-war architecture of the 1960s century. Lawrence Alloway and Toni de Renzio distinguished critics. The collages and montages of Richard Hamilton in this period clearly prefigure those of the early 1960s, which was his heyday, and all, for all his later reputation. And William Turnbull, too, has

never done anything better than these early, mysterious, negatively tinged sculptures of lumpy heads and totems, that are shown here.

Their collaborative achievement was more ephemeral than that, which is in the nature of the season. Just a few lines remember the Independent Group "as being more social than intellectual," and suspects a division "between those who saw the IG in social terms and those who saw it in public relations terms," putting the IG in the latter, not the social category. William Turnbull cannot separate it in his mind from the ICA of that time, and doubts if it would have existed but for Dover Street as a meeting place. He says the ICA in its early large and impersonal, lost its quality as an active club and

catalyst of the arts long ago
and there has been no success
to the Independent Group
no coming together of like
minds with a common purpose
across the disciplines of the
arts, even for the shortest time.
Who is to say whether that is a
loss?

What did it all stand for?
Today it is easier to think
more of what the Independent
Group was against. The
exhibition leaflet tells us, in a
bevy of quotes, that it was
against "YESTERDAY'S
ART, THE ART OF THE
PASTORAL, THE BRITISH
ESTABLISHMENT, THE ICA
ESTABLISHMENT, CLASS,
GOOD TASTE, HIERARCHIES,
THE FAILURES OF
HUMANISM, very good clothes
that last for years, BUNK
read BLAST, which is as faint
an epithet as any.

COVENT GARDEN

It was a serious but not a solemn affair, and therefore just as it should have been. For Lord and Lady Drogheda were serious but not solemn people, and they were serious about music and dance and the art (for it is that, no less) of creating a newspaper, serious about making those enterprises flourish, serious about achieving and then maintaining high standards, serious about the example of irresistible charm, wit, broad culture and sophisticated viewpoint. Anything too heavy or ill-balanced in the way of an occasional Covent Garden celebration or gala (of which they were not) would have been a complete master and incomparable master-of-ceremonies bored them — and, no doubt, would have, here.

Sunday's concert would probably have pleased them. It had a number of variety: excerpts from Verdi (*Il Tro-*

needed pointing out. Drogheda was the particular champion of the FT Arts page — he invented it, in 1953, and watched over it, vigilantly, long after his retirement from newspaper duties. This may be the moment for an FT critic to recall (as so many other people no doubt can) that there were also Drogheda-dancers, and that it would be thought that something had been well done — a review carefully considered and expressed, say, or a fresh, honest response to something new or unfamiliar in the world of opera and dance — Drogheda's praise was unfettered, and a joy to receive. He was this page's friend, he was its creator, he became its friend to most of the contributors thereto who knew him: the sight of that elegantly curved figure and its peculiar loping movement was always a pleasure, as would be the conversation that followed. It is not only the present writer who benefited inestimably from his (often entirely unexpected) generosity and simple kindness.

Likewise Sundara's music-

Max Loppert

KING'S HEAD, ISLINGTON

Her act at the King's Road starts by hitting a few easy balls out of the ground with her description of her convent childhood — the Catholic Church seems to exist to supply comedians with material — but soon a more sombre depth is plumbed as she crosses her own feelings quite outside the bounds of the jolly Ms Wood. But then Dillie Keane has a much more interesting face, capable of collapsing like a lamp meringue.

It collapses to good effect when she views the world as a lone woman in her thirties in a songs like "Middle Age" and "Single again" — the latter, in fact, is more than a hint of desperation. But the most affecting, most disturbing moments come in "Romeo Letters." It starts as a joke regarding the new practice of sending at Christmas duplicated letters to friends addressed "Dear Everyone" and giving a family row down the year. But it is the last of the series, a cry of anguish from the writer unconsciously reveals the unhappiness behind the positive tone.

Antony Thornecroft

Blackburn prize

British playwright Lucy Gannon has won the 12th Susan Smith Blackburn Prize for *Keeping Tom Nice*, her first stage play. Currently Resident Writer at the Bush Theatre, she wins £5,000. The runner up was Winsome Pincock for *A Hero's Welcome*, also a first play. She receives £1,000.

NATIONAL THEATRE

for the National Theatre (which I saw at the Gardner Arts Centre, Brighton) places it within the Indian storytelling tradition, as a false recounting of the life of an emperor by his court poet. So, Tarutius, a self-flagellating fakir in saffron dhuti played with stomach-churning nervousness by Nikwar Karanj — gazelles of Indian delicacies while Orgon's wife floats off a painful attack of dumm-dumm fever and his daughter, in a scene of such pathos that the messages of her lipgloss-racing fiancé, whose ejection from family favour is blamed on his fondness for dancing girls.

The familiar — and some less familiar — frolics are played out with such gusto that the audience in the shade of an airy white tent to a star accompaniment which underpins the essential musicality of Indian popular

Nizwar Karanj as Tartuffe

theatre.

Movement is choreographed into a reflection of character and situation, with funny walks, high kicks and somersaults giving substance to the comedy but also autonymising the development of the plot in a way that is actually very close to the spirit of the original.

Quite rightly, Verma does not deal in character so much as attitude: Ayub Khan Din's Orgon, for instance, is a personification of foolish bigotry defined in relation to his betrayal of wife, daughter and son, while Shelley King's delectably repulsive maid-servant – the jewel of the show – is a grinning flurry of hands and feet, in everyone's way until they want to hit her.

The adaptation also rings true linguistically, with Molière's own verse echoed in dialogue which rises into stretches of poetic rap, some of it very funny and cleverly amenable to changes of pacing and mood.

The piece is least successful where it becomes too literalistic (Tartuffe is as obsessed with his bodily functions as the pigeons are oblivious to them), or too exuberantly cross-referential (a passage of punning on *Hamlet* seems oddly inappropriate).

But at its best, it is strikingly and enrichingly apposite, saving its coup de grace for the final pay-off in which the poet, mischievously and at considerable personal risk, ends his play with Orgon

and family leaving their house as penniless exiles. The emperor (Orgon in a mask), predictably, does not like it, complaining that he wants a "beautiful" ending. So a flattering postscript is tacked on which approximates to Molière's own cynical interjection of the Sun King's emissary to save the day.

The point of this is quite clear: today, as in Molière's own time, *bigots do not like the truth* and they are prepared to enlist a phony aesthetic to the cause of perverting it. Politics and art, as we have recently rediscovered to our cost, cannot be easily separated.

Claire Armitstead

WIGMORE HALL

In this penultimate recital the "birthday piece" was a three-part chaconne for string trio and piano left hand by Colin Matthews. Not a celestine, but a piece of good luck, in fact, for it was well plotted in character, with the strings passing the mournful chaconne theme between them, while the flamboyant single hand of the piano played the dramatic catalogue of events. The work lasted only ten minutes and used its time well.

It also made an interesting contrast with a tenth anniversary presentation that had been written for the Nash Ensemble in 1978 and was being given an attractive revival here. This was a group of Six Russian Folksongs in an arrangement by John Tavener, that sprang from a high level of sugar and turned them into

The soprano Jill Gomez, Saturday's soloist, cannot unleash that kind of visceral intensity. But she did sing the cycle with a shapely feeling for phrase and colour, complemented in the instrumental parts by a rhythymical buoyancy that was to serve the players no less well in a vital performance of Shostakovich's Piano Quintet afterwards. One final recital - the French one, a Nash speciality - brings the anniversary season to a close next month.

Richard Fairman

OPERA AND BALLET

Noz's *Beatrice and Benedict*.

Amsterdam
The National Ballet with *Swan Lake* choreographed by Rudi van Dantzig and Toer van Schayk after Petipa and Ivanov. Muziektheater (265 455).

Koninklijke Vlaamse Opera.
The Royal Flanders Opera with
La Chapelle Royale Orchestra

Milan
Teatro Alla Scala. Nicolaus
Lehnhoff's production of W-
agner's *The Mastersingers* con-
ducted by Wolfgang Sawallisch.
(Wed) (80 91 26).
Teatro Smeraldo. The Scala Bal-

Teatro Verdi. Luciana Savignano dances the lead role in two works based on well-known operas: *Butterfly*, with choreography by Paolo Bortoluzzi, and *Carmen* with choreography by Alberto Alonso (63.19.46)

Metropolitan Opera. James Levine conducts the season premiere of *Die Entführung aus dem Serail* in John Dexter's production with Mariella Devia, Barbara Kilduff and Gosta Winbergh. Performances continue at Glen Echo.

SALEROOM

The demand for contemporary

Joan Mitchell is an artist enjoying a boom and "Summer slide," a mass of plum colours on a white background, sold for \$418,000 (\$244,000). "Untitled," a brownish red canvas by Barnett Newman, fetched the same price. The surprise of the sale was the price of \$319,000 (\$186,500), double forecast, paid for "Thermopolae," a 1985 diptych in enamel, acrylic and wax crayon, on a vaguely

The auction totalled £10.2m (SF25.6m), with just 14 per cent unsold, which suggests that the very rich, congregating in the Swiss resort for the evenings, are feeling in an expansive mood. An unmounted step cut diamond of 21.82 carats made £228,000 and a peach shaped diamond of 10.06 carats, £245,000.

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Rome
Teatro dell'Opera. Promising production by Francesca Zambello of Richard Strauss's *Ariadne auf Naxos*, conducted by Gustav Kuhn is unlikely to

Frankfurt
Opera. Shostakovich's *Die Nase*, produced by Johannes Schaaf, will have its premiere this week with Ilse Gramatzki, Alan Titus, Bodo Schwarbeck and Uwe Schwarzwald. *Die Maestri* by

Washington Opera. Zack Brown's production of *Die Fledermaus* conducted by John Lanchbery. *Aida* continues with Aprils Millo as Aida, Stefania Tsoyaka as Amneris and Vladimir Popov as Radames. (457 4600).

Antony Thorncroft

FINANCIAL TIMES

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Tuesday February 27 1990

Retreat of ideology

THE DEFEAT of the ruling Sandinista Government by a conservative US-backed coalition in the Nicaraguan elections is both unexpected and a truly remarkable event in the development of Third World government. It also marks another chapter in the rapid retreat of ideology from the international stage. One must hope that Nicaragua can now be treated simply as the poorest country in Central America and not as a battleground for the ideological prejudices of the Left and Right.

For a decade, the Sandinistas have been the Left's symbol - as were Allende's Chile, Cuba and Vietnam before them - of a revolutionary David fighting for the right to cut an individual socialist path in defiance of the imperial Goliath in Washington. The Reagan Administration was too obsessed by what it saw as the destabilising effect of a communist cancer in its own backyard and sought to remove the Sandinistas by fair means or foul. The Sandinista leadership was never the evil dictatorship depicted by Washington. Indeed a good deal of the international support it attracted was probably a reaction to the heavy handed US approach and, at home and abroad, often owed more to a naive Americanism than genuine backing for their policies.

Learning curve

The Sandinistas made many mistakes, not least in their over-enthusiastic backing for other revolutionary movements in the region and in driving out skilled middle class personnel. But to their credit, they have gone through a tough learning curve. What ever Washington might now claim, the Sandinistas' gradual concessions to political pluralism and a more open economy were only in part prompted by external pressure. President Daniel Ortega has been a clever pragmatist, keeping together a collegiate leadership for almost eleven years while fighting a war.

This is the first instance where the leaders of a marxist-orientated revolutionary movement have seized power and subsequently agreed to set up a democratic electoral process

which then rejected them. In the recent case of Chile, it was a right-wing dictatorship which was overthrown. The moral perhaps is that all totalitarian systems invite downfall when they open up to democratic processes.

The outgoing Nicaraguan president is pledged to respect the electoral verdict. There is no doubt about his own sincerity. However, it is not going to be easy to convince the hardliners in the Interior Ministry and elements of the armed forces to accept the sea-change which must now occur in the administration. The hardliners have only ever accepted the moves towards pluralism as a means of preserving the Sandinistas in power.

Sworn enemies

As it is, the Sandinistas will hand over power to their sworn enemies many of whom were beaten on the battlefield. The members of the UNO coalition are closely identified with the Contra rebels who since the early 1980s sought to overthrow the Sandinistas with US aid. Indeed, the change of fortune is unprecedented. The Contras have won at the ballot box the armed struggle they could not win on the ground in Nicaragua, or indeed in political Washington, which eventually cut off their funding last year. Both victors and vanquished will have to exercise considerable restraint in working towards a genuine reconciliation.

The war against the Contras has eroded the early achievements in health and education of the Sandinista Revolution and brought the country close to bankruptcy. Economic mismanagement, probably more than anything else, brought the Sandinistas down, as it has the authoritarian regimes in eastern Europe, and helped propel to power Mrs Violeta Chamorro on the promise of a substantial injection of dollars. She will now be heading a fractious coalition, which will need help from Washington. This presents a golden opportunity for President Bush to show that the US understands the genuine needs of Nicaragua and so to pave the path towards peace in Central America as a whole.

Half-mergers in Europe

THE MOUNTING competitive pressures on Europe's motor industry have lent an air of inevitability to the planned link-up between Renault and Volvo. But it is less obvious that the deal will deliver the advantages expected of it. Indeed, it looks in some ways more like a testament to the difficulties of building cross-border alliances in Europe than a model for effective co-operation.

The agreement will create the world's largest heavy truck producer, with extensive operations in the US as well as Europe, and bring together two complementary car ranges. In theory, at any rate, it will provide Renault with access to the second market it needs to diversify up-market from volume car production, while offering a more secure industrial underpinning for Volvo's specialist car business.

For both companies, though, the deal's principal attraction is the promise of improved scale economies. These will be sought less in final assembly than by standardising components, aligning purchasing policies and collaborating on technology and product development.

Given the cost structure of vehicle manufacturing, these areas indisputably offer the biggest potential for savings. The question is how far the proposed relationship between Renault and Volvo will enable them to be achieved.

The strength of the Japanese motor industry, to which the new alliance aims to respond, owes much to the intensive interaction between different functions - and particularly development, engineering and manufacturing - at every stage of the product chain. This almost seamless process has yielded huge benefits in terms of cost reduction, quality and shortened development cycles which European manufacturers are still far from matching.

Co-ordinating closely

Renault and Volvo, however, are not talking about integrating their activities, but co-ordinating them more closely. That will require mutual understanding and readiness to compromise by two companies with very different tradi-

tions, philosophies and working methods. It will not be made easier by an elaborate structure of cross-shareholdings and a diffusion of management responsibilities which appear intended more to preserve both partners' rights than to facilitate firm decision-making.

Lack of unified management and clear leadership was the main reason for the failure of most of the large cross-border link-ups attempted by European companies during the 1960s and 1970s. In the past decade, the most successful trans-European mergers have been those, such as the formation of ABB, the Swiss-Swedish engineering group, where one partner wields overall control.

Outright takeover

Renault and Volvo would be more likely to achieve the results they want if they agreed on an outright takeover of one company by the other. An alternative solution would be to set up a joint venture which would give their truck businesses to Volvo, which has proven strengths in that field, and concentrate car-making in the hands of Renault. However, political factors appear to rule out such arrangements.

Mr Pehr Gyllenhammar, Volvo's chairman, has insisted that if the company ceased to be Swedish-owned, his country would suffer an identity crisis. Renault's symbolic importance in France is, if anything, still greater. Even the government's plans to change its legal status from a *société* to a limited liability company - made necessary by the Volvo deal - pose a politically delicate challenge.

Mr Gyllenhammar has loudly condemned the damage which Europe's nationalistic barriers have caused to industry only underscores the obstacles which corporate restructuring still faces. But such resistance, while an understandable political reaction, makes little sense economically when companies can no longer stand up to competition alone. An insistence on the sanctity of national ownership and separate control as a condition of cross-border alliances risks, at best, retarding healthy industrial adjustment and, at worst, jeopardising companies' commercial survival.

Tim Coone reports from Managua on Nicaragua's election upset

Sandinistas lose the hunger vote



The pain of defeat: Daniel Ortega is comforted by his wife

Nicaragua is a country of the unexpected. The crushing defeat of the ruling Sandinistas in last Sunday's elections was as decisive and surprising as their sudden rise to power in the 1979 revolution.

Before election day, all the indications were of a victory for the Sandinista party (FSLN), though a modest one in comparison with the 67 per cent of the vote they achieved in 1984. Their expensive, well-organised electoral campaign brought 250,000 people to a closing rally in Managua last week. This was three to four times more than their opponents in UNO, the victorious opposition alliance, managed to attract to a similar end-of-campaign meeting. But those who read an imminent Sandinista victory in the differing sizes of these two rallies had miscalculated the hidden strength of the protest vote. The bulk of UNO support was evidently passive; it represented, perhaps, a vote against the Sandinistas rather than a decisive vote in favour of UNO.

Normally reliable US-based opinion polling firms proved wildly wide of the mark in their estimates of voting intentions. Even the US government was preparing to accept the likelihood of a Sandinista victory.

In the event, however, with a voter turnout of more than 90 per cent, the Sandinistas appear to have won some 630,000 votes against UNO's 500,000. In retrospect, the reasons for UNO's astonishing success are not hard to find. Mr Ramiro Gurdian, the head of Nicaragua's private sector umbrella organisation Cosep said last week: "Hunger will be the decisive factor."

Ravaged by war and inflation, the economy has taken a battering in recent years. Internal mismanagement has been compounded by US economic sanctions and a drying up of international lines of credit. Exports fell sharply, creating a vicious circle: the drop led to foreign exchange shortages, which led to shortages of imported raw materials, which affected output and, in turn, potential exports.

To finance the war against the US-backed Contras in the mountains, the government printed money, fueling hyperinflation. In 1988, prices rose at an annual rate of over 30,000 per cent. A harsh economic adjustment plan introduced last year managed to bring some stability to the economy. But in

corruption say that the party's lack of internal democracy has cost it support and weakened its moral fibre. The small MUR party, headed by the former Sandinista leader Moises Hassan, running on an anti-corruption platform, picked up 1 per cent of the vote, making it the third political force in the country.

One prominent Sandinista woman said in private shortly before the vote: "As a Nicaraguan I hope we win with an overwhelming majority to show the world and especially the gringos that we have the massive support of the people and that the US's attacks against us have been unjustified. But as a Sandinista I hope we win with only a slim majority so that we can have a purge within the party and clean out all the rubbish we have been carrying along with us all these years". Her secret wishes were obviously shared by many more than she knew.

Those carried to power by this popular disenchantment have inherited a daunting task. After eleven years in the wilderness, Nicaragua's opposition leaders must now start to tackle the problems of a country devastated by war. And they will still have to deal with the Sandinistas, this time as an opposition rather than a government. A bitter struggle may lie ahead.

UNO will take control of the Presidency, the National Assembly and most of the municipalities in the country. But the Sandinistas, with just over 40 per cent of the vote, have a solid base of support on which to build in opposition. And they retain control of other important levers of power such as the army, the police and security forces, the trade and student unions, and the largest farmers' organisation in the country.

These will resist many of UNO's intended changes.

The new government intends sharply to reduce the size of the police and armed forces, denationalise most of the state sector enterprises and to free banking, insurance and foreign trade from direct state control.

Mr Gurdian, the head of Cosep, says he wishes to see the removal of an article of the constitution which puts these sectors under state control. "We want to establish a free enterprise system. The state should not be involved in production."

Mr Francisco Mayorga, one of UNO's leading economists, hopes to put in operation an anti-inflation plan which would not be recessionary. To avoid a rebellion in the countryside, the agrarian reform which has benefited 100,000 rural families, is not to be rolled back. Instead, property ownership titles are to be given to farming cooperative members. State-owned lands will be redistributed to private farmers.

UNO's economic proposals reflect the conflicting political forces of right and left within the alliance. "They are a kind of tropical blend of Keynes and Friedman," said one western European economist. Mr Gurdian even says of Dr. Virgilio Godoy, UNO's vice-president-elect: "He is a Marxist and cannot be trusted."

Given the private sector's predominance within UNO, however, it will undoubtedly be handed control of the commanding heights of the economy. Mr Gurdian recognises that this may prove a source of conflict. "I am worried by what happens now after the elections," he says. "The Sandinistas have to be convinced that they have a future, and have an important role to

another will be a further source of tension.

The police and security forces pose, if anything, a greater problem than the army. These forces were built up from scratch under the Tomas Borge, the Sandinista interior minister. Their officers and other ranks have been selected for their ideological commitment to the revolution.

The UNO leadership may see a resurgence of pre-revolutionary divisions within the party and a strengthening of the wing led by Mr Borge. Before the 1979 revolution, he had been opposed to the wing, led by the two Ortega brothers. These two who went on to become President Daniel Ortega and Defence Minister Humberto Ortega - were the principal architects of a broad-based party, a mixed economy and a multi-party system. The Sandinistas' loss will be seen by many within the party as a defeat for the Ortega wing.

UNO leaders have said in the past week that they expect 50 per cent of the FSLN party militants to accept a UNO victory. They are very worried about the other 10 per cent.

Decisions on all these critical issues will fall on Mrs Violeta Barrios de Chamorro, the President-elect. She lacks all political experience, and will have to lean heavily upon her closest advisers, mostly family members. The UNO leadership, however, is drawn from twelve parties ranging from conservative to communist. Each wants to control the new government. The deep divisions that have characterised UNO's electoral campaign are more than likely to re-emerge once they take office.

The uncertain future of the UNO coalition will place an extra burden on the US, which played an unusually open role in support of the opposition campaign. US funds provided jets for UNO officials, poll strategists and a string of back-stage advisers.

Many observers - including US officials - thought this degree of support might back-fire. Nicaraguans have traditionally been sensitive to US involvement in their politics. General Augusto Sandino, the national hero, was adopted as the symbol of the 1979 revolution precisely because he stood up to the gringos.

In the event, however, Nicaraguans appeared to believe that a UNO victory offered the best prospect of securing US funds to end the country's economic misery.

The outcome thus raises expectations that the US will come up with large amounts of budgetary support, food aid and project investment. Coming in the wake of the 51bn the US is likely to pay to assist Panama after the invasion last December, the new demands from Nicaragua will strain Washington's foreign aid budget to the limit. The Nicaraguans are likely to be asking for at least 51bn a year for the foreseeable future.

Until now, President Bush has preferred to deal with Nicaragua as a special US problem, outside international frameworks. Faced with the likely aid requirements, however, he might be tempted to invoke EC and Japanese support. Both have indicated their willingness to help, but would wish to do so in the broader context of peace in Central America.

Nicaragua's election upset - and the consequent moves to revive the economy - could therefore help the slow process of bringing an end to the conflict in El Salvador.

Before the election, even the US government was preparing to accept the likelihood of a Sandinista victory

doing so, it reduced real incomes to their lowest level in decades. Dr Alejandro Martinez Cuenca, the Budget and Planning Minister, said last Saturday: "The adjustment plan carried with it a very high social cost."

Also unpopular was the government's insistence on maintaining compulsory military service, even if the war came to an end. Education statistics show a sharp drop since 1983 in the number of teenage males attending school - evidence of migration and draft evasion by teenagers who did not want to go to war. UNO promised to end military service. This evidently proved a vote-catcher, particularly effective in neutralising the Sandinistas' youth-oriented campaign among the 265,444 new voters between 16 and 20.

And a third factor in the Sandinistas' defeat was the growing unhappiness of many ordinary party members. Those who have been quietly trying to stop what they see as a drift towards populism among the leadership and an inadequate drive against

Excess of zeal

■ Luis Solana is the man who as President of Telefonos, the Spanish telephone monopoly, took the company to the international stock markets. As a reward, the Government moved him on last year to the even more illustrious post of head of the national television and radio service.

Which was strange, in a way. For although Solana has

cleaned up the balance sheet, by the time he left the company was one of the most looked down upon institutions in the country. There is a telephone waiting list of more than 500,000 potential subscribers. The telephone still does not work properly, and Solana, always everyone agrees, is to blame.

Solana is a member of the Trilateral Commission, brother of the powerful Education Minister and as faithful a fan of the Prime Minister, Felipe Gonzalez, as it is possible to imagine. In his new broadcasting job, he went too far.

Solana banned boxing shows, scrapped a programme called *The Right to Disagree*, on which an important Socialist radio host criticised, named a radio show which used to summarise the daily press (some of it critical of the Government), and blocked plans to make a Spanish version of the British political puppet satire *Spitting Image*. Earlier this month, he was alleged to have curtailed coverage of a parliamentary debate about the abuse of government patronage.

To put it mildly, Solana has become politically embarrassing to the government he supported. Hardly anyone, however, expected him to be sacked without warning.

Solana's dismissal is part of the Prime Minister's attempt to win back favour in the country by ending the abuse of broadcasting bias. He will be replaced by a professional journalist who, although also

OBSERVER

a member of the governing Socialist Party, is regarded as more independent. Still, it may not be the end of the climb for the 55-year-old Solana. He has expressed an interest in becoming Ambassador to the US.

Moscow clubs

■ After welcoming McDonald's in Pushkin Square, Moscow is going in for a \$22m golf course and hotel complex, 20 minutes drive from the Kremlin. It took 18 months to negotiate, but the London company, Golf Shows, has completed a deal with two Soviet sports ministries to build an 18-hole course and hotels to go with it by the Moscow River.

"It is like building a golf course in the middle of Hyde Park," said a company spokesman. A 60-60 Anglo-Soviet joint venture has been set up to create it. The first tee-off should be in two years' time.

Rationalise

■ How has the fashionable left reacted to the surprise defeat of the Sandinistas in Nicaragua? It has decided that 10 years is enough, could happen to anyone and gives hope for the removal of Mrs Thatcher.

All Smith men

■ Some of the world's most honoured economists are gathered in Edinburgh in July. The occasion will be the bicentenary of the death of Adam Smith.

At least 11 of the 20 living Nobel laureates will be ushered into Edinburgh's Usher Hall for a two-day conference on Smith and all his works. Those who have accepted the invitation so far include Jan Tinbergen, Franco Modigliani, James Meade and James Buchanan.



A key session will be called "The Wealth of Nations from Today's Perspective". Participants will be supplied with Smith's analysis to current problems, ranging from monetary policy to the welfare state, and to review the present state of economics and its future.

Chief organiser is Michael Fry, philosopher, historian and larger than life figure among the politico-economic opinion formers of the Scottish capital. Italian security police once mistook Fry for the "Prince of Scotland" when he was covering an economic summit in Venice for the Scotsman newspaper.

After the conference, the laureates will gather round Smith's grave in Edinburgh's Canongate Churchyard to unveil a plaque in his honour: that is, if they are still on speaking terms.

Cut in style

■ Normally when I have my hair cut there is some mild pop music playing in the background: "Top 20 from 1955" or something like that. This is not objectionable, provided

that it is not too loud. It means that you are not obliged to talk all the time. The other day when I went to the place that I have been going to for years, something had changed: it had switched to chamber music, probably direct from Radio 3. This is quite clearly the way to do it. Everyone listened and when whoever is the classical equivalent of a disc jockey told a story about Scarlatti, the lady next to me burst out laughing. Scarlatti had invented the way of playing the piano with one hand across the other, but he had to give up when he became too fat to do it. All very civilised.

Irish Ecu

■ Charles Haughey, the Irish Prime Minister, has gone to great lengths to publicise Ireland's current Presidency of the European Council. The Presidential logo - a harp surrounded by the 12 European stars - is displayed everywhere from the arrivals hall at Dublin airport to the side of the nation's buses. True to Ireland's literary traditions, a special poem was commissioned to celebrate the present momentous times in Europe. Now comes the commemorative set of Irish Presidency coins, each with the Irish Red deer on one side, the Presidential logo on the other. The coins will be denominated in ECUs and be issued to coincide with the EC summit in Dublin in June.

Lent is nigh

■ Two months after a Norfolk vicar suggested in his parish magazine that parishioners might forgo a luxury for a while and give the money they saved to church funds, an elderly Scot handed him a paper bag full of 5p coins. "How very good of you!" said the vicar. "Aye," said the Scot, "when I read your piece, I decided to give up large whiskeys and sodas - and those 5ps represent the sodas."

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LETTERS

Peace would be guaranteed by a united Europe

From Mr Nicholas Travers.
Sir, Professors Hanks and Walters ("Reform begins with a currency board," February 21) show a remarkable lack of understanding for the political forces at work in East Germany when they propose the creation of an East German currency board managing a convertible East German Mark. East German citizens seek reunification. The merging of a divided Germany into a single state and the adoption of a single currency must form part of that merger. (D-Mark also rank as a truly magic totem to a population so long deprived of choice, a totem no revamped and convertible East German Mark could hope to emulate.) I write with feeling - my wife has an unconvertible and partially blocked East German bank account.

Sadly the professors' lack of understanding seems mirrored by parallel blindness in Whitehall. The British, French and US troops must remain in what is at present West Germany as part of a continuing Nato presence, allowing some matching Soviet presence in East Germany, with Germany as a whole bound into a fairly loose-knit European Community.

Many Germans see this as a prolongation of post-war occupation under another name, with Four Power garrisons guaranteeing a political status quo, and might well press increasingly, in a loose-knit EC, for Four Power military withdrawal.

This is exactly what the Soviet Union could be providing a united Germany in both demilitarised and neutral. It is interesting to note that contrasting western and eastern views exactly mirror developments in the Weimar Republic after the First World War, when Britain and France maintained garrisons on the Rhine, but Russia backed German self-assertion.

Mrs Thatcher consequently exposed herself to a future in which Russia could very easily wreck both Nato and the EC by offering to withdraw unilaterally from East Germany in

return for all-German movement towards Russian goals. One can hardly imagine German voters would prefer continuing Four Power occupation to independent neutrality.

France, which has a much better - and perceptibly more bruised - memory than Britain, has much more sensible proposals. The French believe German reunification must accelerate European political and economic convergence, because only a politically consolidated and economically integrated Europe could harness pan-German renaissance (which might otherwise be expected to move inexorably towards improving the lot of the million and more Germans east of the Oder-Neisse rivers).

Federal Europe might then offer membership to Poland (providing Warsaw allowed a generous measure of self-government to its German minority) and thereafter both expand by absorbing other east European states and progressively defuse local communal problems by developing regional administration (for example to

democratic fine-tuning in the EC would not be lost on the people of the countries of eastern Europe).

Finally, on the question of how far the EC should enlarge, the opportunity now at last presents itself to right the wrong which has been done by the hijacking of the title "Europe" by a small coterie of nations which has no proprietary right to the term and which, in so doing, has purported to relegate the majority of European countries to second class status.

Peter Rodford,
Director, European Affairs,
Needham & James,
Windsor House,
Temple Row, Birmingham

German public opinion, edged on by some sections of the press, appears to have become increasingly exercised by what it sees as Mrs Margaret Thatcher's "hostility" to unification. Some British commentators, too, consider that the Prime Minister is "isolating" herself from her European partners on this question.

However, there is no convincing evidence for such an assertion, relevant as it might be to issues such as European monetary union or sanctions against South Africa.

As is her wont, the Prime Minister has bluntly stated that German unification is a matter of deep concern, not only for the German people, but for their allies in both Western Europe and North America. Others have been more diplomatic and careful not to offend German sensitivities. But the private comments of officials and press articles in Europe and the US show that most of the western allies are very much on the same wavelength.

It would be bizarre - indeed irresponsible - if they were to adopt the attitude that German unification was a matter only for the German people. Of course, in the first instance only Germans can decide whether they want to be united in one country. But how this is to be achieved must affect and involve the US and the other European countries, because of the vast implications of German unification for Nato and the European Community.

The problem of the future relationship between a united Germany and the military alliances in Europe will give the newly-formed "two-plus-four" co-ordinating group between the two Germanies and the four Second World War allies its biggest headache. To wipe the slate clean and draft an entirely new pan-European security framework at this stage is clearly premature, though a first stab at this will probably be made at the summit of the 25-nation conference on Security and Co-operation in Europe at the end of the year.

It is only natural that the transformation of the political situation in the Soviet Union and eastern Europe and the subsequent fundamental change in East-West relations should spark a spate of visions for Europe's future. Some of these foresee not only the withering away of all military alliances, but the elimination of war itself. For the

FOREIGN AFFAIRS

Dilemma of a united Germany

Robert Mauthner assesses the implications for Nato of German reunification

moment, however, Western leaders are not discussing options, but first steps - models which attempt to take into account the West's desire to incorporate a united Germany into Nato, while meeting Moscow's security concerns.

The latest official statements coming out of Moscow represent a hardening of Soviet opposition to the kind of formula worked out by Chancellor Helmut Kohl of West Germany and President George Bush at Camp David over the weekend.

Any solution which involves Nato membership for a united Germany would lead to an "unacceptable" disturbance of the military balance between

it remains a separate force, would it continue to exercise with the Russians or participate in Nato manoeuvres? Which side would inherit East Germany's military equipment?

Developments in eastern Europe and the prospect of German unification have, not surprisingly, also played havoc with Nato's military strategy. The doctrine of flexible response, which provides for a graduated escalation towards nuclear weapons if an attack against Nato territory cannot be halted by conventional means, remains theoretically valid.

In practice, however, a conventional attack against Nato

territory would be used mainly on German territory, the short-range nuclear weapons would be even less politically acceptable after unification.

At the same time, the progressive reduction of the Warsaw Pact's conventional superiority has greatly weakened the military argument in their favour.

Yet as Nato re-examines its strategy, it is certain that the debate on nuclear defence will resurface in some form. The Bush Administration has expressed its intention of maintaining its military presence in Europe and Germany, in particular.

Although the US's latest agreement with Moscow on troop levels is not final, even if US soldiers in Germany are reduced from their new floor of 135,000 to 100,000 or less, Washington will not want to keep them there without some battlefield nuclear protection.

If land-based short-range nuclear arms are to be the subject of negotiated reductions with the Soviet Union, as foreseen, pressures will grow for that nuclear protection to be provided by a new generation of air-launched "stand-off" weapons on US, British and German aircraft, or sea-launched cruise missiles.

Mrs Thatcher, no doubt, is already preparing for such a debate. But it will have to be handled extremely carefully, if it is not to spark another massive and damaging row within the Western Alliance, which could easily spill over into arguments about the future relationship between Germany and the Western Alliance.

Though recently prepared to make all sorts of important diplomatic and military concessions, the Soviet Union has not yet formally abandoned its stated preference for a neutralised Germany.

The existence of a large neutral state in the heart of Europe - armed, as neutral states always are - is rightly considered by the West as a recipe for instability. But such a solution could win popular support in Germany itself, as the conditions for unification are hammered out and after elections in the East and West this year.

Potential internal dissent within Nato over the German question is now a bigger threat to the alliance than external attack. The alliance's existence depends at least as much on its success in solving such delicate political problems as it does on military capacity and cohesion.

Enlarging the Community beyond a small coterie of nations

From Mr Peter Rodford.
Sir, James Elles MEP (Letters, February 12) accuses you of ignoring, in your editorial comment ("Europe whole and free," January 20), many awkward issues which would arise if negotiations for further European Community enlargement were started in the near future.

Mr Elles is right to stress the importance of the completion of the single market. However, there is no logical reason why the 1992 deadline, which was chosen in 1985 arbitrarily as a means of "relaunching" a stagnating Community, should not remain flexible for any new members, as it may well have to for existing member states.

Indeed, when the Commission proposed the 1992 deadline, the Iberian countries had not yet acceded, yet their entry, if anything, brought increased credibility to the programme. Nor should the importance of membership for democracy in Spain and Portugal be forgotten, a lesson which may well prove crucial in assisting the countries of eastern Europe now emerging from their totalitarian nightmar.

On the question of negotiating accession for neutral countries, Mr Elles will know that, of the 12, Ireland has always been outside Nato, while France remains separate from that organisation's com-

mand structure. In addition, EC countries such as Belgium, Holland and Luxembourg have long, by reason of their size and history, held strong neutralist tendencies.

None of this is likely to impede the security aims of the Single Act, which provides for the maintenance by the member states of "the technological and industrial conditions necessary for their security" as a principal objective.

Mr Elles also advances the problem of how to increase the democratic accountability of the Commission as a reason for putting further accessions on the back burner. The irony of subordinating the democratisation of the whole of Europe to

democratic fine-tuning in the EC would not be lost on the people of the countries of eastern Europe.

Finally, on the question of how far the EC should enlarge, the opportunity now at last presents itself to right the wrong which has been done by the hijacking of the title "Europe" by a small coterie of nations which has no proprietary right to the term and which, in so doing, has purported to relegate the majority of European countries to second class status.

Peter Rodford,
Director, European Affairs,
Needham & James,
Windsor House,
Temple Row, Birmingham

The Courtaulds demerger

From Mr Richard Laphorne.
Sir, The Lex item of October 31 last year which passed initial comment on the Courtaulds Textiles demerger proposals, opened with the words: "The curious thing about Courtaulds' proposed demerger is that it seems in the interests of just about everyone except the taxman."

That was perfectly true (if ambiguous in language) because the intention - in a demerger would be to divide a company in such a way as to leave the inland Revenue neutral on the transaction, neither gaining nor losing.

In practice, preparing Courtaulds' financial reconstruction for the demerger has proved to be difficult because the legislative framework within which the UK tax authorities operate has not been drafted to cope with the principles of demerger when set against the practicalities of fiscal life in 1990 - Advanced Corporation Tax, options, pensions, and so on.

With the exception of options, we have managed to

effect the demerger in a manner which is broadly tax neutral but with hindsight that turned out to be far less predictable than it ought to have been.

Last Thursday, commenting four months after the original plan on the subject, Lex wrote: "The promised tax advantages seem meanwhile to have evaporated," giving the impression that throughout the life of the project Courtaulds had been hoping to make a gain at the taxman's expense, but had been thwarted.

The whole subject of creating tax advantage was invented in Lex, and I am pleased to see that Lex has finally buried it too.

It is just a pity that this game of conjecture was played out in such a conspicuous column - one that I am sure, is read very carefully by many managers in the inland Revenue.

Richard Laphorne,
Finance Director,
Courtaulds,
18 Hanover Square, W1



Waterloo for wrongdoers

From Mr A.A. Reid.
Sir, So I shall be able to declare all my drugs, pornography, rabid animals and firearms at Waterloo Station when I get off the train from Brussels in 1993 ("Observer," February 22). Why not start installing red channels at mainline stations now? With proper co-operation from wrongdoers, criminality could be reduced at a stroke.

From Mr David Asprey.
Sir, If Mr Philip Nash, former Commissioner of Customs and Excise, really did justify the retention of red/green customs channels as reported by Observer, it would be interesting to know his forecast of the number of travellers carrying drugs, pornography, rabid animals and/or firearms that would enter the red channel.

A formula for pay increases

From Mr Peter Elkan.
Sir, Mr Aubrey Jones (Letters, February 19) writes: "What is required is a device which might bring home to one group of pay settlers the implications of its action for other pay settlers and therefore for the community in general." In this context may I call attention to my idea of a "national pay adjustment factor."

Employees should have the right to bargain freely with their employers, both in the form of collective agreements and individually, but employers would be obliged to pay out not the wages and salaries as defined by the various agreements but these sums multiplied by a coefficient which the Government would determine and publish every month.

The coefficient would take into account the rate of growth of average productivity in the economy as well as the rise in the index of contractual pay rates, and transform the latter into a rate of increase in the average of wages and salaries actually paid out that was compatible with the absence of inflation. Initially this would certainly mean a month-to-month decline in the coeffi-

cient from its starting value of one, but in the longer run even a rise in the coefficient from one month to the next is conceivable.

Such an arrangement would undoubtedly make employee groups interested in the pay increases achieved by others and encourage them to group to negotiate not only with their employers but, formally or informally, with each other.

This idea was first published in Italian in the May 1965 issue of *Economia Internazionale*. In 1976 it was rejected by the British Government of the day. Sir Alan Peacock, at that time Chief Economic Adviser to the Trade and Industry Department, wrote in his book *The Economic Analysis of Government and Related Issues* (Martin Robertson, Oxford 1976): "I managed to have one scheme discussed at Cabinet level but it was much too radical for my masters and, consequently, was thrown out." According to reliable information this remark is my property. Perhaps it should be looked at again.

Peter G. Elkan,
55 Bishop's Road,
Cambridge

Printing industry investment

From Mr G. Colin Stanley.
Sir, We agree wholeheartedly with John Muelbauer's thesis "what the Government's reliance on interest rates is damaging the future trading performance of the most open sectors in the economy" ("A pattern biased against trade," February 19).

The policy is, of course aggravated by the lack of capital allowances against corporation tax which means that corporate taxes contribute over 4 per cent of gross domestic product in the UK compared with 2 per cent in Germany.

The paper, printing and publishing sector is cited as an exception to the rule that unprotected sectors have had a relatively low level of investment. Although national newspapers have contributed to the growth in investment by the sector, other parts have invested heavily too.

Net capital expenditure by the general printing and publishing industry was £141.6m in 1979 and £319.6m in 1987, for example. The UK web printing industry is the most modern in Europe. We believe that it is this high level of investment which has allowed the industry to compete effectively in an open market.

Sadly, a recent survey of our members confirms that current interest rates have induced a substantial downward revision of investment programmes which can undermine the industry's ability to compete against overseas printers who equip and re-equip on more favourable terms.

This will mortgage our future.

G. Colin Stanley,
Director General,
British Printing
Industries Federation,
11 Bedford Row, WC1

Esprit sans frontières

From Mr Peter Daly.
Sir, The writers of two of your recent stories seem to think that sang-froid is an attribute of the French. I thought it was usually considered to be an English virtue.

If I am right, your writers are not the first to get it wrong.

An early attempt at translation by a young Briton rendered "Voilà l'Anglais avec son sang-froid habituel" as "Here comes the Englishman with his usual bloody cold."

Peter Daly,
628 Vicarage Road,
Walsdon,
Spartbridge, West Midlands

South Africa: 'uncomfortable realities and Alice in Wonderland'

From Mr John Bruce Lockhart.
Sir, The world seems to have taken leave of its senses over South Africa. It is certain uncomfortable political factors were quietly considered by differing vested interests outside South Africa, the vast gap between rhetoric and reality might be narrowed. Four is the uncomfortable reality after:

● The African National Congress (ANC) is not, and never has been the sole representation of black political aspira-

tions in South Africa. Mr Mandela's immaculate behaviour since his release from jail does not alter this reality.

● The continual imposition of sanctions, boycotts and disinvestment increases black unemployment, encourages violent extremism (both black and white) and discourages the efforts of those inside South Africa who would abolish apartheid by non-violent reform.

As the late, great, anti-apar-

theid warrior, Alan Paton publicly told the then Bishop Tutu, there is no Christian morality involved in putting a black man out of work in order to achieve political power.

● The central political problem facing President de Klerk is how to create a viable multi-racial state out of a group of powerful tribal, political or ethnic minorities. It is an immensely complex problem. The continuation of sanctions, the canonisation of Mr Man-

dela and the over-simplification of complex issues diminish President de Klerk's chances of finding a sensible compromise.

● The evidence of the last 30 years shows that western-style democracy does not work in Africa. To believe that "one-man one-vote" will solve South Africa's problems, is to join Alice in Wonderland.

John Bruce Lockhart,
The Reform Club,
Fleet Street, SW1

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INTERNATIONAL COMPANIES AND FINANCE

Peugeot to buy back floating rate bonds

By George Graham

AUTOMOBILES Peugeot, the French car manufacturer, is to buy back an issue of floating rate bonds in the first reverse Dutch auction to be carried out in France.

Peugeot will offer to buy back its 1984 issue of TMO bonds, indexed on the average government bond yield, at a price of 96, and bondholders will have 10 days to make sealed bids at this price or higher.

At the time of its issue, the Automobiles Peugeot TMO 1984 totalled FF1bn (\$176.1), but only around FF500m is estimated to be outstanding.

The reverse auction will be carried out by J.P. Morgan et Cie, the French arm of the US bank.

A number of French issuers have bought back their bonds at a fixed price tender, but this is believed to be the first time the Dutch auction technique has been used in France.

Rabobank boosted by income rise

By Laura Raun

RABOBANK, the big Dutch co-operative bank, boosted its net profit by more than 15 per cent in 1989 thanks to faster growth in income than in expenses.

Net profit climbed to FF188m (\$475.1m) from FF178m in 1988 amid robust lending at home and abroad, which is Rabobank's core business, and buoyant securities underwriting. Total income grew nearly 8 per cent to FF15.2bn as net interest increased to FF14.2bn and commission income jumped 13.5 per cent to FF1.6bn.

Looking ahead, Rabobank said "some improvement in the group's financial performance seems feasible in 1990." Higher Dutch interest rates expected from German monetary union will be offset by greater demand for Dutch imports, according to Mr HHF Wijffels, chairman of Rabobank.

Gardini attempts to force resignation of Enimont president

By John Wyles in Rome

MR RAUL Gardini yesterday sought to underline his emerging dominance of Enimont, Italy's public-private chemicals joint venture, by calling for the resignation of the company's president, Mr Lorenzo Necci.

He did so through Mr Carlo Sama, his right-hand man on the Enimont board, who declared that if he had been Mr Necci he would already have resigned his post.

"As far as the Enimont project is concerned, Necci has exhausted his role," he added.

This first move towards ousting Mr Necci can only inflame tempers within the Government, whose cabinet committee is meeting today to discuss how to resolve the now open warfare between Mr Gardini and Eni, the state energy group which holds an equal

40 per cent of Enimont with Gardini-controlled Montedison.

Montedison nominees failed to turn up for an Enimont board meeting yesterday "so as not to exacerbate the situation," according to a company statement last night. Nor will Montedison be present at the first meeting of the Enimont shareholders' assembly today.

The company's votes will be cast at a second meeting tomorrow, when only a simple majority is needed to nominate two directors to represent the 20 per cent of the company which was floated last autumn.

Mr Gardini is guaranteed the support of owners of 11 per cent of the stock and after the meeting will thus control 7 of the 12 seats on the Enimont board.

Ciments Français forecasts 25% rise

By George Graham in Paris

CIMENTES FRANÇAIS, the French construction materials group, has announced that its net profits for 1989 are likely to have reached FF1bn (\$176.1m), up 25 per cent from the previous year.

The company said that sales last year amounted to FF12.5bn, an increase of 26 per cent excluding Financiera y Minera in Spain and Set Cimento in Turkey, two acquisitions made in the course of the year.

All divisions made profits, despite heavy exceptional expenses for Ciments Français' acquisitions and an increase in financing costs.

Ciments Français also announced two new acquisitions in Turkey.

It will buy 60 per cent of Anadolu Cimento, which has a 500,000 tonnes a year cement works at Karat, supplying around 10 per cent of the Istanbul cement market, from Transurk Holding.

It will also acquire Betoya, one of the leading industrial concrete producers in Turkey.

The company last year acquired five Turkish state-owned cement works for a total of \$108m.

Although it has already paid more than \$85m and has taken over management control of the plants, the deal is being contested in Turkey's administrative courts as an illegal privatisation.

Mr Pierre Conso, Ciments Français' chairman, has now sought to join in this lawsuit as an interested party.

Ciments Français also announced yesterday the results of its bid for Financiera y Minera in Spain. After originally buying a 24 per cent stake from Banco Central and acquiring some more shares in the market, its bid has brought in a further 33 per cent.

Its holding, direct and indirect now stands at 65 per cent at a total cost of FF2.4bn.

The French company said it now planned to make Financiera y Minera the central holding company for its activities in Spain and Latin America.

Norwegian banks to axe up to 1,200 jobs in merger

By Karen Fosell in Oslo

BERGEN BANK and Den norske Creditbank (DnC), two of Norway's three largest banks which are in the process of merging to become Den norske Bank (DnB), announced yesterday staff cuts of between 1,100 and 1,200 from the current 8,000.

Their move is part of a consolidation effort ahead of the merger in mid-April in which they will become DnB, Scandinavia's seventh largest bank. This year and last a spate of mergers have been announced by Scandinavian banks which reflects the acceleration in the deregulation and liberalisation of the banking sector in the region and a response to the stiff competition which they will face from banks in the European Community's integrated market.

Bergen Bank and DnC said they had cooperated closely with employee representatives to present staff with an offer "designed to induce voluntary resignation." They expect that through responses to their offer, other measures and regu-

lar retirement, actual domestic lay-offs will be under 300.

In total, the two banks aim to reduce domestic staff in the parent banks by 700 and foreign and domestic staff in subsidiaries by between 400 and 500 to achieve cost savings in 1991 of between Nkr500m (\$77.3m) and Nkr750m.

"Den norske Bank will reduce costs over a broad range, where staff reductions are an important contribution for attaining a satisfactory level of total expenses," the bank explained.

Last week the two banks reported combined losses on loans and guarantees of Nkr3.22bn for 1989, up from Nkr2.99bn the previous year, in spite of improved operating performance.

Bergen Bank posted an operating profit of Nkr500m for 1989 against Nkr189m in 1988. Before losses and taxes, DnC reported an operating profit of Nkr1.71bn in 1989 versus Nkr972m in 1988.

Norway's banks for three years running have suffered

major losses on loans and guarantees because of a downturn in the country's oil-dependent economy, which was hard hit by a plunge in 1986 of world crude oil prices.

A depression which subsequently followed exacerbated deteriorating commercial operating conditions and forced record levels of commercial and private sector bankruptcies which continue to have a negative effect on the banks' loan portfolio.

DnC was the hardest hit of the top three banks and 1988 introduced sweeping changes which included a 20 per cent cut in staff and a 10 per cent cut in its loan portfolio, a 20 per cent cost cut and reorganisation into four divisions from five.

Mr Egil Gade Greve, the president of Bergen Bank who is to become the president of DnB, explained yesterday that staff reductions would be made at all levels, though the majority of cuts would be at lower levels. He said Norway's finance ministry approved the merger about 10 days ago.

RWE continues expansion by raising Hochtief stake to 50%

By David Goodhart in Bonn

RWE, West Germany's biggest energy concern, is set to take its stake in Hochtief, the country's second largest building group, to over 50 per cent.

Until now, RWE, which like Hochtief is based in Essen, has held just over 40 per cent of the building group.

The West German Cartel Office has confirmed that RWE has been negotiating to take over a 10 per cent stake in Hochtief from Commerzbank, which is seeking to reduce its industrial holdings.

RWE, like the other large energy groups, has been rapidly expanding and diversifying in recent months.

Meanwhile, the West German energy sector is hoping to be one of the most immediate beneficiaries from closer economic ties with East Germany. The East German Heavy Industry Ministry has

announced that it is negotiating with both KWU, the Siemens subsidiary, and Framatome, the French nuclear group, to build a new nuclear power plant at Stendal.

KWU, which recently announced a sharp drop in sales as a result of reduced demand for new nuclear plants in the West, is also hoping to benefit from orders to improve reactor safety at East German, and other East European, nuclear plants.

Nuclear lobbyists in West Germany even argue that raising safety standards in the East will help to improve the industry's image in the West and drive home the long-standing claim that "a Chernobyl" was only ever possible in the East.

But given the enormous cost of building up East Germany's nuclear capacity and the oppo-

sition of the country's Social Democrats, probably the dominant party after free elections, an easier way of reducing the current dependence on highly polluting brown coal is through direct links to the West German grid.

That can be done either by decoupling power stations from the West German grid and sending the power down a special line, as is already possible at the two Preussen Elektra stations near Hohenstedt, or by building transformers which make the frequencies of the different grids compatible.

The transformers cost at least DM200m (\$119m) and take about 18 months to build, the direct link is only slightly cheaper.

Both Preussen Elektra - part of the Veba group - and Bayernwerk are planning to build transformers.

UAP chief content with 25% stake in Sun Life

By Patrick Cockburn

UNION des Assurances de Paris (UAP), the largest French insurance group, has never considered bidding for full control of Sun Life, the UK insurer, and is satisfied with its 25 per cent holding, said Mr Jean Peyrelevalde, UAP chairman, yesterday.

Mr Peyrelevalde, in London for UAP's FF76.57bn (\$1.16bn) international share offering, said: "I don't know why the UK insurer, and is satisfied with its 25 per cent holding, said Mr Jean Peyrelevalde, UAP chairman, yesterday.

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NOTICE TO HOLDERS OF

KAWASHIMA TEXTILE MANUFACTURERS LTD.

Bearer Warrants to subscribe for shares of common stock of Kawashima Textile Manufacturers Ltd. issued in conjunction with U.S.\$50,000,000 5% per cent. Guaranteed Bonds 1992

The Board of Directors of the Company resolved by the meeting held on 19th February, 1990, to make a free distribution of shares of common stock of the Company to the shareholders on record as of 31st March, 1990 at the rate of eleven (11) per cent. of shares then held by each of such shareholders.

Accordingly, present Subscription Price of the Warrants will be adjusted as follows:

New Subscription Price ¥888.10 x 1/1.11 ¥773.10

The new Subscription Price shall become effective as from 1st April, 1990 (Japan Time).

KAWASHIMA TEXTILE MANUFACTURERS LTD.
By: The Sumitomo Bank, Limited.
as Principal Paying and Warrant Agent

Dated: 27th February, 1990

U.S.\$50,000,000

Fuso Pharmaceutical Industries, Ltd.

3% Guaranteed Bonds due 1991

with Warrants to subscribe for Shares of Common Stock of Fuso Pharmaceutical Industries, Ltd.

To the Holders of the above-captioned Warrants: You are hereby notified that, as a result of a free distribution of shares of common stock of Fuso Pharmaceutical Industries, Ltd. to the shareholders on record as of 31st March, 1990, Japan time (actually, as of 30th March, 1990, Japan time, as the transfer agent of Fuso Pharmaceutical Industries, Ltd., is closed on 31st March, 1990, Japan time), at the rate of 0.10 shares for each share held, the subscription price of the above-captioned Warrants will be adjusted pursuant to condition 7 of the Warrants under the Instrument dated 8th May, 1986 from Yen 1,328.30 to Yen 1,207.50 per share, effective as from 1st April, 1990, Japan time. The date of issue of the shares to be issued upon such free distribution is 1st May, 1990.

Fuso Pharmaceutical Industries, Ltd.
7-10, Doshomachi 1-Chome,
Chuo-Ku, Osaka, Japan
By: The Daiwa Bank Limited
as Fiscal Agent

27th February, 1990

U.S. \$300,000,000

Scotiabank

THE BANK OF NOVA SCOTIA

Floating Rate Subordinated Capital Debentures Due 2085

Interest Rate	8.5625% per annum
Interest Period	28th February 1990 28th August 1990
Interest Amount due	per U.S. \$ 10,000 Debenture U.S. \$ 435.26 per U.S. \$100,000 Debenture U.S. \$4,352.60

Credit Suisse First Boston Limited
Agent Bank

The Prudential

Insurance Company of America

U.S. \$500,000,000

Collateralized Mortgage Obligations Series 1986-1

For the period 26th February, 1990 to 26th March, 1990 the Bonds will carry an Interest Rate of 8.7625% per annum with an Interest Amount of U.S. \$149.50 per U.S. \$50,000 (the original Principal Amount) Bond, payable on 26th March, 1990. The Principal Amount of the Bonds outstanding is expected to be \$3,872,031,464% of the original Principal Amount of the Bonds, or U.S. \$21,936.02 per Bond until the Thirty Ninth Payment Date.

Bankers Trust Company, London
Agent Bank

SCOTTISH FINANCIAL AND PROFESSIONAL SERVICES

The Financial Times proposes to publish this survey on:

Friday, March 23rd, 1990

For a full editorial synopsis and advertisement details, please contact:

Kenneth Swan
Tel: 031 - 220 - 1199
Fax: 031 - 220 - 1578

or write to him at:

Financial Times
37, George Street
Edinburgh
EH2 2HN

MANUFACTURERS HANOVER TRUST COMPANY

U.S. \$75,000,000

Floating Rate Subordinated Capital Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the Interest Period 26th February, 1990 to 26th May 1990 has been fixed at 15.25 per cent per annum. The Coupon Amounts will be £162.19 for the £25,000 denomination and £1,621.92 for the £250,000 denomination and will be payable on 26th May 1990 against surrender of Coupon No 22.

Manufacturers Hanover Limited
(a Member of the Securities Association)
Agent Bank

THE FIVE ARROWS CHILE FUND LIMITED

(a company registered in Guernsey and listed in London)

Fully underwritten placing of 7,500,000 Shares and 1,500,000 Warrants to raise US\$ 75,000,000

Investment Adviser
N M Rothschild International Asset Management Limited

Chilean Adviser
BICE Chileconsult Agentes de Valores S.A.

N M Rothschild & Sons Limited

International Finance Corporation
Salomon Brothers International Limited

Nomura International

Merrill Lynch International Limited
Paribas Capital Markets Group

Swiss Bank Corporation
Investment Banking

February 1990

IDB International N.V.

U.S. \$30,000,000

Guaranteed Floating Rate Notes 1990

Unconditionally and irrevocably guaranteed as to payment of principal and interest by Israel Discount Bank Limited

For the six months 26th February, 1990 to 28th August, 1990 the Notes will carry an interest rate of 8 3/4% per annum. The relevant interest payment date will be 28th August, 1990.

Bankers Trust Company, London
Agent Bank

NatWest Mortgage Rate

With effect from 27th February 1990 for new borrowers, and from 1st March for existing borrowers, the NatWest Mortgage Rate payable under current Mortgage Deeds and Conditions of Offer will be increased from 14.65% to 15.4%. This change will be reflected in existing borrowers' repayments from 1st April 1990.

National Westminster Home Loans Limited

41 Lothbury, London EC2P 2BP.

Lloyds Eurofinance N.V.

(Incorporated in the Netherlands with limited liability)

U.S. \$200,000,000

Guaranteed Floating Rate Notes Due 1995

For the three months February 26, 1990 to May 25, 1990 the Notes will carry an interest rate of 15.25% p.a. with a coupon amount of £162.19, in respect of £25,000 nominal of the Notes and £1,621.92, in respect of £250,000 nominal of the Notes payable on May 25, 1990.

Citybank, N.A. (Citi Corp)
London, Agent Bank

First Interstate Bancorp

(Incorporated in Delaware)

U.S. \$60,000,000

Floating Rate Yen-Linked Notes due 1996

For the six months 26th February, 1990 to 28th August, 1990 the Notes will carry an interest rate of 8.6375% per annum with an interest amount of U.S. \$439.07 per U.S. \$10,000 Note, payable on 28th August, 1990.

Bankers Trust Company, London
Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

Wang's lease-financing side to be sold for \$250m

By Karen Zagor in New York

WANG Laboratories, the struggling microcomputer manufacturer, is to sell its lease-financing side to GE Capital, a leading worldwide financial organisation.

About \$150m from the sale is earmarked to reduce Wang's debt to its bank group. The remaining \$100m will go towards improving the company's cash position, the company said.

Wang, based in Lowell, Massachusetts, has made heavy cuts to its debt burden since last autumn, when the company started raising cash through asset sales. The latest sale will reduce Wang's bank

group debt to about \$80m, from \$150m last August.

Mr Richard Miller, Wang's president and chief operating officer, said: "This transaction ensures that our customers will continue to have their financing needs met."

"GE Capital has agreed to provide our domestic and international customers with competitive financing and to facilitate their acquisition of Wang Systems," Mr Miller, a former executive of General Electric, also said that Wang was actively negotiating the sale of other non-strategic assets.

"These transactions are expected to generate additional cash during the next few months which could enable the com-

pany to totally eliminate all debt to its bank group."

In the second quarter ended December 31, Wang reported a net loss of \$10.5m or 6 cents a share, compared with a loss of \$62.1m or 38 cents in the first quarter. In the second quarter of the previous year, Wang had net profits of \$1m or 1 cent a share.

Wang's losses forced the company last year to renegotiate its debt and appoint Mr Miller as president and chief operating officer. Shares in Wang rose 1/4 to 1/2 at midday yesterday in New York. The company's issues traded in a range of 7/16 to 1/2 in 1989, before Wall Street became alarmed about Wang's future.

Bridgestone rises 24% after surge in exports

By Robert Thomson in Tokyo

BRIDGESTONE, Japan's largest maker of rubber products and automobile tyres, reported a 24 per cent increase in pre-tax profit to ¥870m (\$693m) for the year to end December after a surge in exports during the period.

Total sales for the year were ¥898.9bn, up 12 per cent, while export sales rose 30 per cent to ¥222.5bn, following an expansion of retail outlets in North America and strong demand from Europe and the Middle East.

Domestic sales rose 6 per cent to ¥476.4bn, while tyre sales, comprising 78 per cent of consolidated revenue, were ¥464bn, an increase of 12 per cent. Sales of non-tyre products, including chemical products and sporting goods, rose 16 per cent to ¥152.9bn.

For the current year, the company expects that sales will increase by 15 per cent to ¥1,000bn, with a 6.5 per cent increase in pre-tax profit to ¥930m.

Goldstar holds profit at Won18bn

By John Ridding in Seoul

GOLDSTAR, one of South Korea's largest electronics manufacturers, yesterday announced net profits of Won18bn (\$26.1m) for 1989, unchanged over the figure for 1988.

However, the underlying performance was much worse as virtually all of the net profit resulted from extraordinary gains from the sale of securities holdings and the disposal of Goldstar's semiconductor business to another member of the Lucky-Goldstar group of companies.

This was reflected in a recurring deficit of Won42bn at the year-end, compared with a recurring profit of Won19.4bn at the end of 1988. The downturn in the company's fortunes was caused by severe and protracted strikes which closed many of Goldstar's plants for three months.

As a result, sales slipped from Won2,830bn to Won2,600bn with exports falling by more than 20 per cent.

Analysis said that the second half of the year had shown some recovery after the net deficit of Won10.5bn in the first half and that this recovery should continue into the current year. They are forecasting a 20 per cent increase in sales for 1990, provided labour disputes do not recur.

The release of Goldstar's results coincided with figures from the South Korean Ministry of Trade and Industry which showed a poor start to the year by Korean electronics companies.

According to the figures, exports of electronic products fell sharply in January compared with the same period in 1989. Exports of microwave ovens fell by almost 50 per cent to \$24.5m and exports of video cassette recorders declined by over 70 per cent to \$4.9m. Most other products also registered a fall although television shipments remained constant at \$77m.

The Korean Electronics Industry Association says the weakness of the year is responsible for the falls.

Sasol output hit in fire aftermath

By Jim Jones in Johannesburg

SYNTHETIC fuels production has been hit at Sasol, the South African oil-from-coal company, in the half year to December 23 1989, in the aftermath of a fire. Further production shortfalls are expected in the rest of this financial year.

Last year's fire was caused by corrosion of equipment, exacerbated by operating the Sasol 2 synfuels plant some 20 per cent above its original design capacity. Maintenance procedures have been stepped up and the affected equipment is being replaced with stainless steel versions.

Production details were not

disclosed, but higher crude oil prices, on which Sasol's selling prices are based, increased and led to greater turnover and profits.

Turnover in the first half to December 23 increased to R2,360m (\$236m) from R2,040m in the corresponding period of 1988, while the interim operating profit before dividend income and tax payments rose to R603.1m. In the last financial year turnover was R4,098m, trading profit R1,098m and pre-tax profit R1,130m.

First-half earnings rose to 58.6 cents a share from 49.6 cents, and the interim dividend

has been lifted to 27.5 cents from 25 cents. Last year's full earnings were 111.7 cents and total dividend was 52.5 cents.

Sasol is appraising its product mix and shifting towards greater production of value-added products rather than of chemical feedstocks or comparatively cheap petrol. The Sasol 1 plant, in operation for over 30 years, is to cease petrol production and will be converted to petrochemicals production based on feedstocks from the larger and more modern Sasol 2 and 3 plants.

In Johannesburg yesterday Mr Paul Kruger, managing

director, said that Sasol had recently produced its first polypropylene and was planning to set up a plant capable of more than satisfying South Africa's requirements. The intention was to build a plant with an annual polypropylene capacity of 120,000 tonnes, which would cover the present 30,000 tonnes shortfall in domestic production and allow exports.

Mr Kruger added that fertiliser sales had been affected by lower demand and that returns on investment remained unsatisfactory. He did not expect a great improvement until the market strengthened.

Samancor lifts sales despite fall in demand

By Jim Jones

SAMANCOR, South Africa's largest ferro-alloys manufacturer, has lifted its interim sales by a quarter despite slacker demand for ferro-chrome and chrome ore.

However, Mr Colin Officer, chairman, warned that second-half profits were likely to be lower than the first half. The interim turnover was lifted to R1,080m (\$394m) in the six months to December 31 1989 from R800m in the corresponding year-ago period.

The interim pre-tax profit was R578.6m against R360m. For the last financial period - the 15 months to June 30 1989 - turnover totalled R2,130m and pre-tax profit was R239.5m.

Ferro-chrome prices were particularly strong during the six months to June 1989 and Samancor, with other South Africa producers, kept its furnaces running rather than closing them for routine maintenance. During the past six months the company increased

capacity at its Tubbet ferro-chrome facility, lifting the company's annual capacity to 620,000 tonnes from 560,000.

However, the ferro-chrome market is now oversupplied, prices have tumbled to 53 US cents/lb in Europe from 80 cents less than a year ago and Samancor - again like its competitors - plans to take advantage of the market's quietness to maintain its furnaces.

Production is expected to be reduced to an annual rate of

about 450,000 tonnes.

First-half earnings were 194.6 cents a share and an interim dividend of 70 cents was declared. Earnings totalled 378.4 cents a share in the past 15-month period, giving a total dividend of 200 cents.

Mr Burnett & Hallamshire of the UK is reportedly negotiating the disposal of Rand London Corp, its troubled South African coal and minerals company. The prospective buyer's identity was not disclosed.

Comalco suffers from lower prices and dispute in US

By Chris Sherwell in Sydney

COMALCO, the listed aluminium subsidiary of CRA, the Australian resources group, yesterday reported a drop for a one-third decline in annual profits.

Releasing results for the 12 months to December, it reported an after-tax operating profit of A\$270.3m (US\$208m), down 34 per cent on 1988. Earn-

ings on an equity-accounted basis were A\$310m, down 32 per cent from A\$465.5m.

Citing lower prices for primary metal, the company said 1989 saw aluminium production start to overtake consumption, and added that supply now outstripped demand. It said tight conditions for alumina supply in 1989 were also expected to ease.

Comalco's industrial problem involved a dispute which lasted 10 weeks at its US subsidiary. But the company pointed out that overall earnings were still its second highest. Revenues, at A\$2.4bn, were down from A\$2.5bn.

The directors declared a fully franked dividend of 18 cents per share, making 30 cents for the year, down from 32 cents a share in 1988.

The company said that its bauxite, kaolin, alumina and primary aluminium facilities all operated at record or near-record levels. But its rolled and extruded products businesses in Australia were affected by high metal costs, declining exports of can stock to South East Asia and the impact of high domestic interest rates.

Harley-Davidson moves ahead

By Roderick Oram in New York

HARLEY-DAVIDSON, one of corporate America's favourite turnaround stories, has reported further strong gains for its core motorcycle business last year but its efforts to diversify were hampered by falling sales at its mobile home subsidiary.

It bought Holiday Rambler, an up-market recreational vehicle (RV) maker, in late 1988 hoping its loyal motorcycle riders might switch to mobile homes as they got older and wealthier.

But the group blamed an industry-wide downturn for a decline in Holiday Rambler's RV sales in the fourth quarter by \$15.5m to \$43.9m.

"The current downturn in the RV market, which we do not believe will be long-lived,

has given us time to rechannel our manufacturing and marketing efforts at Holiday Rambler," said Mr Richard Teerlink, president.

Net profits from Harley-Davidson's continuing operations for the fourth quarter ended December rose to \$8.8m from \$6.3m a year earlier.

In the latest period, a net \$3.4m from discontinued operations and a \$576,000 loss from debt retirement produced a final net of \$9.6m, or \$1.11 a share.

A year earlier, a \$297,000 loss from discontinued operations and a charge of \$558,000 for debt retirement made the final net \$4.8m, or 56 cents.

Sales improved by 7.8 per

cent to \$201.6m from \$187.1m. Motorcycle sales increased by 28 per cent with worldwide unit shipments ahead by 1,640 motorcycles.

But sales in the transportation vehicles segment, including mobile homes, fell \$17.2m or 21.5 per cent.

For the full year, Harley-Davidson had net profits from continuing operations of \$22.6m, against \$37.2m. Profits from discontinued operations plus other special items made the final net \$32.9m, or \$3.21 a share, compared with \$33.9m or \$3.4 a year earlier.

For the full year, Harley-Davidson had net profits from continuing operations of \$22.6m, against \$37.2m. Profits from discontinued operations plus other special items made the final net \$32.9m, or \$3.21 a share, compared with \$33.9m or \$3.4 a year earlier.

Motorcycle sales increased by \$88.2m or 34.7 per cent with unit shipments rising 16.6 per cent.

Asset sell-offs aid Burns Philp

By Chris Sherwell

BURNS PHILP, the Australian trading and retail group, yesterday reported near-doubled equity-accounted profits as earnings from associates and abnormal gains from asset sales boosted earnings from mainstream businesses.

Interim figures for the six months to December showed a moderate 7.5 per cent rise in after-tax operating profit to A\$45.5m (US\$35.2m). But A\$23.4m was added in abnormal gains, chiefly from the sale

of the Cafe-Bar food ingredients business to Unilever, and a doubled A\$7.3m contribution from the 46 per cent-owned QBE Insurance.

This took overall equity-accounted profit after abnormal gains to A\$76.6m, a 94 per cent rise on the previous corresponding period.

Similarly, Burns Philp's acquisition of new businesses increased the group's modest 9 per cent sales rise from continuing operations to a 26 per

cent advance, for overall revenues of A\$1.1bn.

Directors declared an interim dividend of 8 cents a share, up 17 per cent, which compares with an adjusted 6.6 cents in the year-ago period.

Hardware retail and South Pacific businesses improved their profit contributions. The food and fermentation division contributed the most to sales (A\$358m) and profit (A\$26.7m), while shipping and trading contributed least.

North Broken Hill slips midway

NORTH BROKEN HILL, the Australian forestry and base metals group, has reported after-tax equity-accounted profits of A\$61.3m (US\$46.5m) for the six months to December, writes Chris Sherwell. This is down from A\$62.5m in the corresponding period of the previous year, on revenues which fell to A\$383m from A\$390m.

However, the previous year's profit figure included a special

dividend of A\$10m from 40 per cent-owned Fasminto, the international base metals business set up with CRA, and proceeds from the sale of interests such as Peko Oil. On a pre-equity-accounting basis, after-tax operating profit rose to A\$49m from A\$40m.

Directors declared a fully franked interim dividend of 5 cents a share.

Earnings before interest and

tax declined at the group's forestry and paper operations to A\$36m from A\$43m.

This fall was offset by a rise in earnings before interest and tax at the mining and industrial division, to A\$49m from A\$23m, due mainly to record production from the Robe River iron ore operation.

The Ranger uranium mine also lifted its contribution to A\$52m from A\$43m.

HK and China Gas gains customers

By John Elliott in Hong Kong

HONG KONG and China Gas, the local monopoly known as Towngas which is controlled by Henderson Land Development, has announced a 28.1 per cent increase in after-tax profits to HK\$555m (US\$68m) for the year ended December 31. Turnover rose 19 per cent from HK\$1.53bn to HK\$1.92bn.

Mr Lee Shau Kee, whose family controls Henderson, said there had been an 11.6 per

cent increase in Towngas sales to 13.67bn megajoules. Hong Kong's construction boom brought in 72,294 new customers, making the total 689,159.

But growth in the second half of the year had not met expectations, partly because the weather had been warmer than expected.

Last September a contract was signed with Babcock Contractors of the UK for supply

and construction of four naphtha-based town gas process trains adjacent to Towngas's Tai Po Plant, which will begin to come on stream from late next year. This is part of a HK\$1bn project to produce 200m cu ft of gas a day, doubling existing production.

A final dividend of 85 cents a share was declared, bringing the total to 54 cents for the year.

Revived Indian shipping group sets sail once more

By R.C. Murthy in Bombay

SCINDIA Steam Navigation, India's oldest private sector shipping company - which three years ago near bankruptcy - has set sail again, with help from a government relief package and a revival in international freight.

The company, which has been in the cargo haulage business for 70 years, this month resumed its liner trade after a gap of two years. It plans to deploy five ships in liner business, which is not as profitable as tramp shipping.

Scindia Steam had 23 ships, several of them stranded at overseas ports for non-payment of dues, when a state-appointed board took over management in mid-1987.

In a large-scale rationalisation, the board laid off the company's shore staff, scrapped nine ships and redeployed the remaining 13 on time charter - six to the state-owned Shipping Corporation of India and five to foreign shipping companies.

The company operated on a shoe-string budget for three years and reached agreement with its creditors who accepted a one-fifth payment in full settlement of their dues. The Indian Government converted Rs342.6m (\$20m) interest on loans into zero-interest bonds. The two-year lay-off of

employees was lifted last November, after more than half its 800 shore staff accepted voluntary retirement. Those returning to work agreed a 15 per cent wage cut.

With reduced overheads, Scindia is better placed now than a year ago to resume normal business. Scindia Steam is back in the black for the first time in eight years with a Rs16m profit for the nine months to March 1989. In the following nine months to December 1989, its earnings in charter hire trebled to Rs330m from Rs102m, says Mr M. Parulekar, chairman. He expects the company to close 1989-90 with record earnings of Rs500m.

The group has proposed a further restructuring to the state-owned financial institutions of Rs1m of its Rs1.38bn debt, aimed at bringing down interest costs and improving liquidity.

This plan includes expansion of its fleet - the average age of its ships is 12 years. Two second-hand bulk carriers will be acquired over the next three years to diversify the fleet mix and enhance profitability.

The Scindia share price, which hit its nadir of Rs4 four years ago, has bounced back to Rs13.50 this month on the Bombay Stock Exchange.

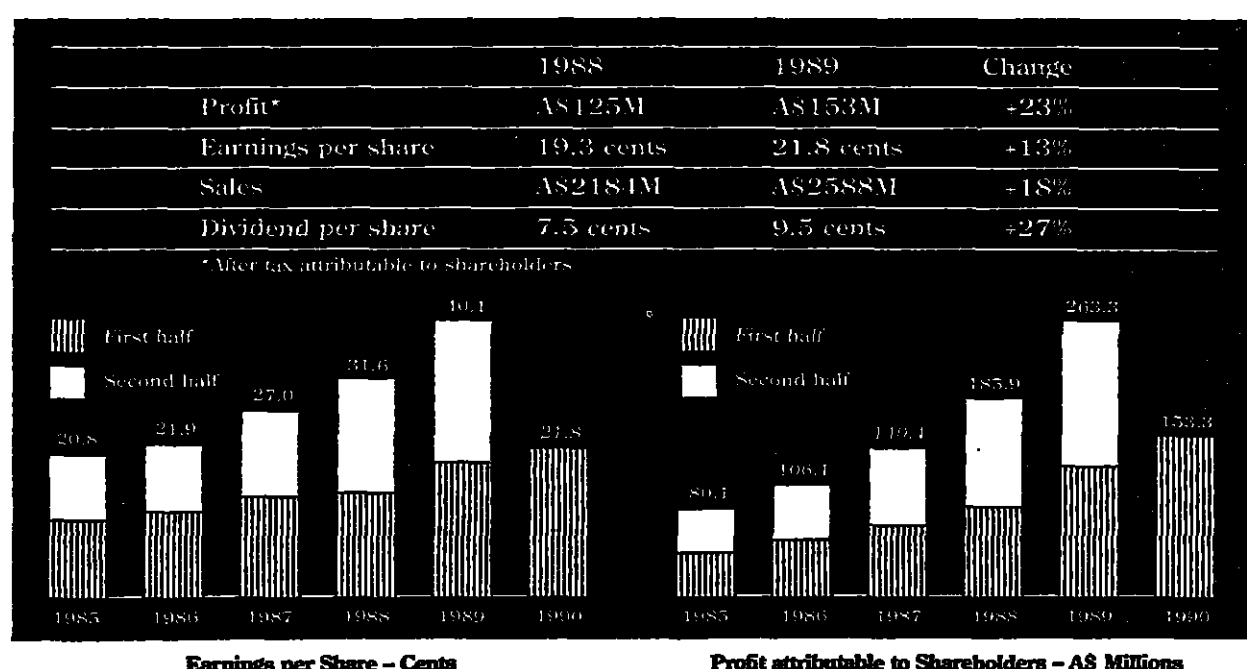
Pacific Dunlop growth continues

Pacific Dunlop has entered the 1990s with continuing growth worldwide.

Four features stand out:

- Spread of businesses across a wide range of economies and products.
- Strong presence in the fast growing Pacific Rim.
- Strong positive cash flows in all core businesses.
- Continuing improvement in productivity.

All were important elements in the six months ended December 31:



Pacific Dunlop's international operations - Ansell, GNB Batteries and the new Medical Group - increased market share and are expected to be strong contributors to results in the second half.

Australian operations performed well. This was despite a downturn in demand in Australian consumer markets.

Pacific Dunlop is well positioned for continuing growth in the 1990s.

Further information about Pacific Dunlop may be obtained from:
500 Bourke Street Melbourne Australia 3000
Telephone: 61-3-602 4244 Facsimile: 61-3-602 5625

PACIFIC DUNLOP
People, ideas, technology.

Notice to the Warrant Holders of

KEIO

Keio Teito Electric Railway Co., Ltd.

Warrants (the "First Warrants")
to subscribe for shares of common stock
of Keio Teito Electric Railway Co., Ltd. issued with

U.S. \$200,000,000

4% Bonds 1993

Warrants (the "Second Warrants")
to subscribe for shares of common stock
of Keio Teito Electric Railway Co., Ltd. issued with

U.S. \$300,000,000

3 3/4% Bonds 1993

Pursuant to Clause 4 (A) of the Instruments dated 22nd February, 1989 and 16th November, 1989 (the "Instruments") and in accordance with Conditions 7 and 11 of the Terms and Conditions of the Warrants, notice is hereby given that:-
On 26th February, 1990 the Board of Directors of Keio Teito Electric Railway Co., Ltd. (the "Company") resolved to make a free distribution of shares of common stock of the Company to the shareholders on record as of 31st March, 1990 at the rate of five (5) per cent. of Shares then held by each of such shareholders. Consequently, pursuant to Clause 3 (f) of the Instruments and Condition 7 of the Terms and Conditions of the Warrants the Subscription Price of the First Warrants was adjusted from Yen 1,456.00 to Yen 1,386.70 and Subscription Price of the Second Warrants was adjusted from Yen 1,722.00 to Yen 1,640.00, both of which will become effective as from 1st April, 1990 (Japan time).

Keio Teito Electric Railway Co., Ltd.

By: The Sumitomo Trust and Banking Co., Ltd.
as Principal Paying Agent

Dated: 27th February, 1990

INTERNATIONAL CAPITAL MARKETS

Japan moves again to hold interest rates in check

By Stephen Fidler in Tokyo, Janet Bush in New York and Andrew Freeman in London

JAPAN'S Ministry of Finance moved in again yesterday to keep down long-term interest rates, buying government bonds in the market and postponing an issue of 10-year government bonds due today.

GOVERNMENT BONDS

Industry of Finance used its debt consolidation fund to buy bonds to prevent long-term yields from rising above the 7 per cent level. It said the 10-year issue, partly sold at auction, would go ahead later in the week.

Buying was estimated at about ¥100bn, and the move helped prices rally, bringing the yield on the benchmark bond down from its high for the day of 7.01 per cent to 6.86 per cent by the close. This compares with Friday's Tokyo close of 6.85 per cent.

Bond prices have been weak as investors have perceived a deep policy dilemma for the financial authorities. In spite

of Bank of Japan intervention, estimated at ¥2bn, the yen continued to weaken in Tokyo trading yesterday, heightening worries about imported inflation.

Only a sharp rise in the official discount rate from the current 4.25 per cent may be enough to prop up the currency, yet this could accelerate the downward spiral of the stock market. "They are damned if they do and damned if they don't," said Mr George Nimmo, of Swiss Bank Corporation International, in Tokyo.

A source at the Bank of Japan was quoted by a Japanese news agency yesterday as saying that the weakness of the equity market could have an impact on monetary policy.

US TREASURY bonds registered healthy gains yesterday, underpinned by a strong dollar and price gains in the Japanese government bond market.

In late trading, the Treasury's benchmark long bond was quoted around 1/4 point higher for a yield of 8.48 per cent.

BENCHMARK GOVERNMENT BONDS

Coupon	Red Date	Price	Change	Yield	Week	Month
UK GILT	10.000	4/25	+0.02	12.25	12.21	12.21
	10.000	5/25	+0.02	11.55	11.55	11.55
	10.000	10/25	+0.02	10.81	10.81	10.81
US TREASURY	8.000	2/20	+0.02	10.00	9.98	9.98
	8.000	5/20	+0.02	9.48	9.48	9.48
	8.000	10/20	+0.02	8.82	8.82	8.82
JAPAN	No 119	4.250	+0.02	6.86	6.86	6.86
	No 2	5.750	+0.02	6.85	6.85	6.85
GERMANY	7.125	12/90	+0.02	6.85	6.85	6.85
FRANCE	6.000	10/94	+0.02	10.87	10.87	10.87
ITALY	5.125	5/98	+0.02	10.85	10.85	10.85
CANADA	8.250	12/90	+0.02	10.82	10.82	10.82
NETHERLANDS	7.500	11/90	+0.02	8.32	8.32	8.32
AUSTRALIA	12.000	7/90	+0.02	13.24	13.24	13.24

London closing, 10:00am New York closing, 10:00am. Prices: US, UK in 32nds, others in decimals. Yields: Local market standard.

Treasury bonds had started with gains as much as 1/4 point on expectations that the US equity market would be under pressure following the plunge on the Tokyo Stock Exchange, its second largest.

Then prices slipped off their high as the US stock market rose, only to recover again in tandem with shares. The Japanese bond market was helped by the Finance Ministry's substantial buying and by a flight to quality from the stock market.

In New York, the US Federal Reserve was reported to have been selling dollars to counter weakness in the yen, following substantial sales of dollars overnight by the Bank of Japan.

Nevertheless, the dollar was

quoted only modestly below its high in late New York trading at ¥148.65 from a peak of ¥149.05.

Apart from the ripple effect from foreign markets, there was little going on in the Treasury market yesterday, with no significant economic releases on which to focus.

IN GERMANY, activity retreated as the annual carnival holiday got under way. The bund market shrugged off the overnight news from Japan, with domestic political factors continuing to set sentiment.

The cash market was quiet, with most benchmarks fixed in the morning slightly better or almost unchanged from Friday's close.

The 7 1/2 per cent bund maturing 2000 was fixed at 83.88, up 3 pence to yield about 8.89 per cent.

After a volatile start which saw the March contract jump about 40 pence shortly after opening, the futures market settled up by more than a point. The 2024 stock rose by 1/4, suggesting some short sellers were being squeezed.

contracts and by the close a mere 13,500 contracts had been traded. The March contract was quoted at 82.55.

Analysts said that Friday's money supply figures, although above expected levels, had been largely discounted.

Import price figures due this week will be watched carefully for signs of further pressure on domestic inflation.

THE UK gilts market was briefly lower early in the day as events in Japan unnerved traders.

However, fears that Japanese institutions would look to take profits on the back of currency gains proved over-sensitive and prices recovered.

At the long end, the benchmark maturing 2003-07 gained about 1/4 point to yield 11.12 per cent, while at the shorter end prices were around 1/4 higher.

Kuwaiti groups seek openings in Far East

By Tony Walker in Cairo

KUWAITI financial institutions are looking increasingly to the Far East for new investment opportunities. The aggressive entry of Asian trading and construction companies into Gulf business since the winding down of the Gulf war in August 1988 is helping to fuel the trend.

Kuwait International Investment (KIIIC), in partnership with Bank Indosuez, plans to launch a US\$50m fund, to be known as the Dragon Fund, to trade in Far Eastern equity markets ranging from Australia to India.

Chief economist of KIIIC, said that Gulf investors were becoming "more sophisticated financially" and were looking beyond traditional investment outlets in Europe and North America.

National Bank of Kuwait is also broadening its presence in Asia, establishing a merchant

bank in Indonesia to complement the activities of its Singapore branch.

NBK estimates the bank's business with the Far East has grown by about 25 per cent in the past year. It expects Japan's presence in the Gulf to become even more conspicuous in the next few years.

Korean and Taiwanese companies have also been flooding into the Gulf in search of trading and construction opportunities.

The Kuwait Investment Authority, the investment arm of the Kuwait Finance Ministry which manages nearly all Kuwait's reserves of US\$55bn, recently established a separate unit to investigate business openings in China.

The KIA has been investing in China for the past three years, mainly in appliance manufacturing industries and in banking.

Ministry to give ground over TSE equity issues

JAPANESE and international securities houses appear to have won important concessions from the Ministry of Finance in their battle for control over the secondary market in Japanese equity warrants, writes Andrew Freeman.

At the long end, the benchmark maturing 2003-07 gained about 1/4 point to yield 11.12 per cent, while at the shorter end prices were around 1/4 higher.

Instead it is set to approve a six-month trial of a new international trading platform, the TSE International Market, which will allow foreign investors to trade Japanese equity warrants.

The ministry is also believed to have climbed down over proposals concerning the registration required for part of an

international warrant deal to be placed in Japan.

Until recently the standard Euromarket protection of the due diligence clause was not regarded as offering a strong enough guarantee, but now the ministry is thought to have accepted it in principle. An abbreviated registration would cut down on paperwork required of lead managers of warrant deals.

The only important sticking point remaining is the question of the warrant price given on registration documents. The ministry wants a single offering price, but securities houses argue that this would raise the possibility of two lead managers offering two issues of the same warrants at different prices.

NMB Postbank in Polish venture

NMB POSTBANK, the leading Dutch commercial bank, plans a joint venture with Bank Handlowy, a Polish foreign trade bank, writes Andrew Freeman.

The new company, called NMB-BH Consultants, will provide financial consultancy ser-

vices to the Polish Government, agencies and Polish companies. It will also advise international companies about establishing or extending operations in Poland.

The venture will be capitalised at \$100,000.

Du Pont in pact with Matsushita Electric

By Alan Friedman in New York

DU PONT, the leading US chemicals company, said yesterday it would form a joint venture with Matsushita Electric of Japan to develop specialty materials for the international electronics industry.

The accord, involving Du Pont's Tokyo-based and Geneva-based subsidiaries, calls for the companies to exchange technical information and develop materials over the next three years. Financial terms were not disclosed.

Du Pont is already one of the world's largest suppliers of electronics materials, with sales of about \$2bn in 1989. Matsushita Electric is aiming to increase its overseas sales substantially and to expand its production outside Japan.

Du Pont will this morning announce plans to form a joint venture with Ciba-Geigy of Switzerland to develop and market a range of stain repellants for textiles.

Warrant bonds in disarray as Tokyo shares tumble

TURBULENCE on the Tokyo Stock Exchange caused further havoc in the equity warrant sector of the Euromarket yesterday, sending prices of some seasoned issues down as much as 10 points before stabilising, writes Norma Cohen.

The fall came after Japanese

INTERNATIONAL BONDS

equity prices saw their second biggest one-day fall, with the Nikkei 225 index losing 4 1/2 per cent of its value. Since last Monday the index has fallen more than 11 per cent.

That drop and the fall in underlying equities prompted the postponement of a \$1bn issue for Matsushita Electric, originally set for launch yesterday. Nomura International, lead manager of the deal, said the issue had been delayed until the underlying cash markets stabilised. A planned ¥700m equity warrant offering for Yamanouchi Pharmaceutical has also been postponed.

Nomura and Credit Lyonnais were scheduled joint leads.

On Friday, equity warrants in the secondary market fell sharply, with issues dropping two to three points in hectic trading. Sagging prices of equity warrants are particularly painful for three Euromarket markets as the launch of new issues, attached to bonds, has been the only consistently profitable sector of the market in the past year.

Secondary market traders estimate that equity warrants have lost 30 to 40 per cent of their value since the start of this year. According to Baring Securities, the average gearing ratio on warrants - roughly defined as the percentage move in the price of the warrant for every one percentage point change in the price of the underlying equity - has risen to 4.3 per cent. That is up from about 3.4 per cent last week.

However, dealers report that free-for-all selling, which has accompanied previous dislocations in stock prices, has not emerged over the past week.

Indeed, buyers have repeatedly emerged at lower levels, helping prices to stabilise, and even improve, by midday yesterday.

Meanwhile, cancellation of two other issues due out this week is also possible. Yamachi International said it would assess market conditions today before deciding whether to proceed with its scheduled \$250m equity warrant Eurobond for Mitsubishi Oil. Nikko Securities is scheduled to launch a \$200m equity warrant Eurobond for Hazama-Gumi on March 1 and will make a decision about whether to proceed later this week.

In deciding, underwriters

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Stock runner
YEN						
Yamachi Motor Finance	300	7 1/2	101.3125	1993	1 1/2 %	Nomura Ltd.
Union Bank of Finland	100	7 1/2	101.85	1995	1 1/2 %	Sumitomo Trust Ltd.
D-MARKS						
Kreditbank Int. Finance	75	10 1/2	101.45	1992	1 1/2 %	Bankverein Bremen
SWISS FRANCES						
Suisse Chemin de Fer	50	Zero	100	1995	1 1/2 %	Dela (Switzerland)

Final terms. a) Redemption linked to BFR exchange rate. Non-callable. b) Put option 50/50 at 100% to yield 5.717%.

will be forced to examine the performance of two equity warrant Eurobonds launched on Friday, one for Yamanouchi Pharmaceutical and one for Today Construction. By mid-afternoon yesterday they were bid at 95 1/2 and 96 1/2 respectively, well below their par issue price less 2 1/2 per cent fees.

Dealers suggest that coupons on the bonds may have to be raised to make the equity warrants less expensive, thus compensating for stock prices. However, borrowers typically resist such an increase, possibly preferring a delay in the launch date.

In West Germany, Japanese equity-linked issues lost up to 10 per cent of their value after a day of low turnover.

Among new issues, two yen deals emerged, the larger of which was a ¥300m three-year deal for Toyota Motor Finance BV, lead managed by Nomura International. The issue has a "keepwell agreement" from the parent company, carries a coupon of 7 1/2 per cent and is priced at 101.85 per cent.

Union Bank of Finland launched a ¥100m five-year deal via Sumitomo Trust International carrying a coupon of 7 1/2 per cent and priced at 101.85 per cent.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY			
	Rises	Falls	Same
British Funds	68	6	24
Corporate Debentures and Foreign Bonds	100	570	727
Industrial and Properties	100	318	281
Oil	21	39	3
Platinum	1	2	7
Others	56	62	135
Totals	574	1,084	1,275

LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Rating	Stock	Price	Yield	Rating
1000	100	101.3125	7 1/2	A	Yamachi Motor Finance	101.3125	7 1/2	A
1000	100	101.85	7 1/2	A	Union Bank of Finland	101.85	7 1/2	A
1000	75	101.45	10 1/2	A	Kreditbank Int. Finance	101.45	10 1/2	A
1000	50	100	Zero	A	Suisse Chemin de Fer	100	Zero	A

FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Rating	Stock	Price	Yield	Rating
1000	100	101.3125	7 1/2	A	Yamachi Motor Finance	101.3125	7 1/2	A
1000	100	101.85	7 1/2	A	Union Bank of Finland	101.85	7 1/2	A
1000	75	101.45	10 1/2	A	Kreditbank Int. Finance	101.45	10 1/2	A

RIGHTS OFFERS

Issue	Amount	Price	Yield	Rating	Stock	Price	Yield	Rating
1000	100	101.3125	7 1/2	A	Yamachi Motor Finance	101.3125	7 1/2	A
1000	100	101.85	7 1/2	A	Union Bank of Finland	101.85	7 1/2	A
1000	75	101.45	10 1/2	A	Kreditbank Int. Finance	101.45	10 1/2	A

TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Rating	Stock	Price	Yield	Rating
1000	100	101.3125	7 1/2	A	Yamachi Motor Finance	101.3125	7 1/2	A
1000	100	101.85	7 1/2	A	Union Bank of Finland	101.85	7 1/2	A
1000	75	101.45	10 1/2	A	Kreditbank Int. Finance	101.45	10 1/2	A

LONDON TRADED OPTIONS

AN IMPRESSIVE futures-led recovery by the UK equity market in the wake of the sharp fall in Tokyo boosted turnover in FT-SE 100 index options yesterday, and made up for the lack of volume in stock options.

After the 1,589 point decline in the Nikkei index there were fears of a steep fall in London. However, the futures market opened at a 10-point premium to the cash index, indicating that some dealers did not share those early pessimistic predictions. The cash index then started to rise as shorts were squeezed, pulling the cash market behind it, and prompting some aggressive buying of FT-SE calls and selling of puts.

By the time Wall Street opened, the FT-SE index had been dragged near to Friday's closing levels. The subsequent modest gains by US equities pushed the market into positive territory, spurring further profit-taking in FT-SE puts. Institutions were said to have sold puts and accounted for around 20 per cent of the FT-SE index options business, one dealer estimated. The brisk trade in the futures market also led some investors to hedge in the options market.

Trading was concentrated in February and March FT-SE options, due partly to the expiry of February FT-SE contracts on Wednesday. Dealers said this had prompted the closure of expiring positions some of which were rolled over into forward months.

The FT-SE index traded 14,525 options, compared with 17,115 on Friday, the bulk of which were puts. In the futures market, the March contract closed 19 points higher at 2,258, on a turnover of 5,512 lots equivalent to £35m of business.

Among the stock options, Faranti was the busiest, turning over 1,350 lots. Capel & Capel bought 1,250 of the March 40 call at 5p, in a technical trade. British Gas, at 1,089 lots, was second busiest. Lloyds-Royce followed, with 1,048.

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FT-ACTUARIES SHARE INDICES

Compiled by the Financial Times Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS

Figures in parentheses show number of stocks per section

Figures in parentheses show number of stocks per section		Index No.	Day's Change	Est. Earnings Yield (%)	Div. Yield (%)	P/E Ratio	Index No.	Day's Change	Est. Earnings Yield (%)	Div. Yield (%)	P/E Ratio	Index No.	Day's Change	Est. Earnings Yield (%)	Div. Yield (%)	P/E Ratio
1	CAPITAL GOODS (282)	946.40	+0.7	13.37	5.82	9.11	100	+0.1	10.18	4.18	10.18	101	+0.1	10.18	4.18	10.18
2	Building Materials (27)	1025.43	+0.7	15.34	5.51	8.13	0.50	1018.81	1035.95	1433.97	1237.60	102	+0.1	10.18	4.18	10.18
3	Contracting, Construction (37)	2419.47	+0.2	17.38	5.57	7.57	0.80	1063.57	1438.05	1823.98	1674.01	103	+0.1	10.18	4.18	10.18
4	Electricals (10)	2352.47	+0.1	11.44	5.29	10.99	1.75	2358.40	2394.61	2374.45	2354.79	104	+0.1	10.18	4.18	10.18
5	Electronics (30)	2187.87	+0.4	9.27	3.41	13.95	2.82	2182.40	2184.35	2182.40	2182.40	105	+0.1	10.18	4.18	10.18
6	Engineering-Aerospace (8)	4315.78	+0.4	14.54	5.31	8.44	1.04	4315.81	4315.81	4315.81	4315.81	106	+0.1	10.18	4.18	10.18
7	Engineering-General (43)	4555.45	+0.6	12.40	5.26	9.70	1.20	4532.45	4532.45	4532.45	4532.45	107	+0.1	10.18	4.18	10.18
8	Metals and Metal Forming (6)	4633.30	+0.5	25.45	6.49	4.03	8.00	4648.59	4648.59	4648.59	4648.59	108	+0.1	10.18	4.18	10.18
9	Motors (16)	351.08	+0.3	16.06	6.02	7.79	0.80	349.35	349.35	349.35	349.35	109	+0.1	10.18	4.18	10.18
10	Other Industrial Materials (29)	4157.78	+0.4	11.00	4.73	10.55	1.50	4158.15	4158.15	4158.15	4158.15	110	+0.1	10.18	4.18	10.18
CONSUMER GROUP (177)		1223.70	+0.7	9.25	3.99	13.57	3.14	1215.78	1254.87	1532.36	1351.25					
11	Brewers and Distillers (22)	1492.80	+1.0	9.75	3.67	12.44	6.57	1418.28	1442.81	1442.81	1297.49					
12	Food Manufacturing (19)	1852.49	+0.8	10.19	4.21	12.59	1.70	1848.02	1858.34	1860.00	1871.88					
13	Food Retailing (16)	2425.57	+0.5	8.54	2.73	18.20	2.20	2425.57	2425.57	2425.57	2425.57					
14	Health and Household (13)	2394.47	+0.4	8.54	2.73	18.20	0.28	2394.47	2424.27	2424.27	2474.39					
15	Leisure (23)	1524.94	+1.2	8.66	3.88	12.23	5.74	1586.51	1534.33	1533.76	1544.12					
16	Packaging & Paper (31)	594.38	+0.4	12.67	5.59	9.97	0.90	597.35	583.93	583.92	583.92					
17	Publishing & Printing (13)	594.30	+0.3	9.67	2.26	12.41	21.28	598.41	598.41	598.41	598.41					
18	Textiles (15)	477.86	+1.3	11.27	5.91	11.71	1.78	478.06	478.06	478.06	478.06					
19	Toiletries (3)	477.86	+1.3	11.59	6.02	10.46	0.37	496.16	496.16	496.16	506.75					
20	CONSUMER GROUP (163)	1151.03	+0.6	11.44	4.88	10.86	1.57	1144.14	1157.21	1157.21	1162.21					
21	Agencies (17)	1576.11	+0.3	9.61	2.46	17.00	0.20	1576.11	1576.11	1576.11	1576.11					
22	Chemicals (22)	1576.11	+0.3	9.61	2.46	17.00	0.20	1576.11	1576.11	1576.11	1576.11					
23	Commodities (2)	1576.11	+0.3	9.61	2.46	17.00	0.20	1576.11	1576.11	1576.11	1576.11					
24	Construction (2)	1576.11	+0.3	9.61	2.46	17.00	0.20	1576.11	1576.11	1576.11	1576.11					
25	Transport (13)	2241.35	+0.3	18.80	4.29	11.00	2.80	2247.22	2278.64	2285.96	2284.82					
26	Telephone Networks (2)	1214.73	+1.1	18.45	4.22	12.64	6.80	1207.14	1214.73	1214.73	1214.73					
27	Water (10)	2425.57	+0.7	17.40	5.40	10.46	0.80	2425.57	2425.57	2425.57	2425.57					
28	Water (10)	1823.81	+0.7	9.85	5.41	11.45	1.11	1818.42	1840.42	1840.42	1842.42					
INDUSTRIAL GROUP (482)		1119.75	+0.6	10.80	4.48	11.33	2.33	1124.64	1124.64	1124.64	1127.57					
29	Oil & Gas (8)	2322.04	+0.8	10.39	5.17	11.73	31.87	2348.04	2362.74	2378.73	2484.21					
30	SOB SHARE INDEX (506)	1215.78	+0.4	10.74	4.58	11.41	4.59	1221.43	1221.43	1221.43	1221.43					
FINANCIAL GROUP (131)		818.23	+0.2	-	5.37	-	5.63	809.94	819.77	815.69	783.17					
31	Banks (9)	870.26	+0.4	-	6.89	7.35	15.82	864.79	871.49	865.70	714.46					
32	Insurance (140)	1324.74	+0.4	-	5.40	12.83	0.40	1328.43	1328.43	1328.43	1328.43					
33	Insurance (Compensation)	1324.74	+0.2	-	5.47	-	0.89	1327.91	1327.91	1327.91	1327.91					
34	Insurance (Life)	1064.64	+1.6	6.82	5.83	19.52	0.73	1061.93	1061.93	1061.93	1061.93					
35	Insurance (Commercial)	487.80	+0.7	-	3.45	3.45	0.94	496.23	493.58	492.96	374.36					
36	Insurance (Life)	1106.49	+0.7	-	8.19	15.44	1.97	1114.15	1114.15	1114.15	1114.15					
37	Property (49)	3115.18	+0.3	-	13.73	9.59	2.30	3114.04	3124.58	3122.21	3112.58					
38	Other Financial (28)	1131.41	+0.7	-	3.28	-	4.61	1149.45	1149.45	1149.45	1164.93					
39	Investment Trusts (13)	1131.41	+0.7	-	3.28	-	4.61	1149.45	1149.45	1149.45	1164.93					
40	Investment Trusts (13)	1131.41	+0.7	-	3.28	-	4.61	1149.45	1149.45	1149.45	1164.93					
41	ALL-SHARE INDEX (567)	1118.85	+0.4	-	4.48	-	4.90	1114.05	1131.29	1127.78	1039.40					
FT-SE 100 SHARE INDEX (4)		2249.31	+12.6	2249.41	2208.04	2234.71	2249.21	2259.71	2277.81	2297.11	1996.41					

UK COMPANY NEWS

Joint approach to a pan-European market for financial services

Invesco and Italian group set up \$3bn investment management fund

By Andrew Bolger

INVECO MIM, the UK investment management group formerly called Britannia Arrow, is to set up a \$3bn (£1.76bn) joint venture with IMI, the Italian financial services and mutual fund group.

The aim is to create a pan-European investment management group, IMI MIM International Asset Management.

The joint venture will combine marketing and investment expertise and will seek to obtain funds for investment in Europe from outside investors, particularly in the US and Japan.

IMI is a leading Italian financial services group with subsidiaries in banking insurance, investment banking and securities distribution, and an asset management division which controls \$16bn.

Invesco MIM is one of the

largest independent global fund management groups, with assets worth some \$38bn under its management.

Lord Stevens of Ludgate, chairman of Invesco MIM, said the new fund was being created to capitalise on "the enormous opportunities for the creation of the single European market".

"However, in the investment management field the radical difference in the structure of distribution on the Continent makes it extremely difficult for a British fund management group to formulate an effective strategy for entry."

"Amalgamation of our efforts with those of IMI provides us with a partner which is a leading force in direct distribution in its home market of Italy and will permit us to create a new company which will

be able to draw on the best qualities of these two very different but complementary traditions of investment and distribution. By this move we intend to play a leading role in the integration of European investment markets in the future."

Mr Ratan Engineer, finance director of Invesco MIM, said the "huge" markets of Japan and the US were very conscious of the potential for investment in Europe with the proposed deregulation of trade barriers in 1992.

But Japan, in particular, tends to see Europe as a series of fragmented markets, and this immediately gives us expertise in Italy," he said.

Lord Stevens explained that his company's name had been changed because Britannia "had nationalistic connotations

in some countries" and was considered particularly unhelpful in France and certain other European countries.

The new name is compounded from the titles of two of the group's subsidiary companies in the US and UK respectively, and the change was said to reflect the globalisation of business.

There are no plans to change the names of individual trading subsidiaries, which in Britain include MIM Britannia in unit trusts and MIM Britannia in unit-linked life assurance.

Mr Engineer said it had taken about six months of talks to get the joint project with IMI off the ground.

Mr Vittorio Sarafino, deputy general manager of IMI, is to be invited to join the board of Invesco MIM.



Sir David Plaster before announcing profits 20 per cent ahead at £28.6m in spite of a 10 per cent fall in turnover to £698m

First Tech worried about its Ricardo stake after SAC bid

By Nikk Tait

FIRST TECHNOLOGY, the security and safety systems company, yesterday made public its unhappiness at the proposed merger between the two engineering services groups, Ricardo and SAC International.

First Tech holds a stake of almost 15 per cent in Ricardo, the Sussex-based engines and transmissions designer - a hangover from its unsuccessful bid for the group last year.

Ironically, SAC was one of the sellers in the market raid last year, which allowed First Tech to build up its holding.

First Tech declined to specify what course of action, if any, it planned to take, but said that the situation was being reviewed. It added that it had not been in touch with any other of Ricardo's institutional shareholders, to sound out their views.

Its disquiet is not surprising,

given that the all-paper bid by Ricardo for SAC would result in a reduced stake of only 7 per cent in the merged businesses.

Before the merger news, First Tech had been coy about saying what its future intentions were with regard to the Ricardo stake, but had suggested that if it contemplated a new bid for Ricardo, it would be unlikely to be before the autumn.

The former bidder claimed yesterday that the current deal "looks better for SAC than for Ricardo" and would give the former greater boardroom weight.

Although First Tech is probably free to rebid for Ricardo immediately if it wished instead of having to wait until April - it indicated that, if any further action was taken, it would be likely to concentrate on the impending extrac-

ordinary meeting of Ricardo shareholders.

The meeting, at which shareholders will be asked to give their backing to the bid for SAC, is due to be held on March 12.

Ricardo posted its formal offer document yesterday, claiming that the link-up would give the enlarged group a broader business base, wider geographic coverage and marketing opportunities and would boost financial strength.

It said that major shareholders had been consulted about the proposed merger and that no objections had been registered to date.

Shareholders speaking for almost 40 per cent of SAC have given irrevocable undertakings to accept the offer, and a further shareholder with 10.7 per cent has indicated its intention to accept.

Sema buys 49% of French software house

By Alan Cane

SEMA GROUP, the Anglo-French computing services company quoted in London, has acquired a 49 per cent stake in a French software house developing a computer system for the French securities market.

Sema announced yesterday that it had signed an agreement with Societe des Bourses Francaises (SBF) to acquire 29,400 shares in Tibet for £5.1m cash. Tibet has for the past

three years been developing and marketing a front and back office system which is due for delivery in September.

Tibet was established by SBF to build the new system and some 25 brokers have already signed up for the product. Sema is now the company's single largest shareholder and will appoint the managing director, each broker has a small equity stake in Tibet with SBF holding the

balance.

Tibet had net tangible assets of £4m, a turnover of £16m and made profits after tax of £440,000 in 1988.

Mr Jerry Ferram, Sema finance director, said Tibet would benefit from exposure to the management of a broadly based computing services group. Sema would benefit from a strengthening of its position in the specialist financial services market.

Mr Alan Benjamin, Sema Group communications director, has decided to leave the company. A computer professional since 1968, Mr Benjamin was director general of the Computing Services Association and director of communication for International Computers (ICL) before Sema.

He remains a non-executive director of Sema and intends to pursue other interests in the computer industry.

Hatfield shares jump 40p on bid talks

By Clare Pearson

Shares in Hatfield Estates yesterday jumped 40p to 235p after the Hertfordshire-based property developer and building contractor said it was in discussions which might lead to an offer being made for the group.

The company to which USM-quoted Hatfield is talking is a much bigger listed company in the same business.

Mr Ken Wilkins, managing director, stressed that the talks were not spurred by any adverse effects Hatfield was suffering from the downturn in building and property.

"We have a healthy workload and virtually all borrowings. We have simply received an approach which we are taking seriously."

Shell demands increase in tanker insurance cover

By David Thomas, Resources Editor

SHELL, the Anglo-Dutch oil company, is to require all oil tankers it chartered to increase their insurance cover to \$700m (\$412m) because of the escalating costs of oil pollution clean-up.

The move is part of a general increase in insurance cover following recent well-publicised oil spills, notably the Exxon Valdez spillage in Alaska last year.

The Protection and Indemnity Clubs, which provide liability insurance for oil tankers, increased their standard oil pollution cover from \$400m to \$500m last week.

The clubs are also offering an extra \$200m voluntary tranche of cover arranged

through the International Group, which places the P&I Clubs' reinsurance.

Shell International Marine has now decided to require all tankers transporting Shell oil to state that they have the maximum \$700m cover.

"Recent events have shown that costs of pollution prevention and cleaning can on occasions substantially exceed the cover presently available, and it is our view that responsible tanker owners would wish to avail themselves of this additional cover," Shell International Marine said.

Shell was last week fined \$1m for an oil spill from a pipeline on the Mersey.

Shell delays re-opening of Brent platform

Shell has further delayed the resumption of production at the Brent platform, one of four platforms in the North Sea, writes David Thomas.

Brent Charlie, which was producing 100,000 barrels per day, was closed last May for one month of maintenance.

The repeatedly delayed restart of production is now planned to take place in the first half of April.

However, Shell said that Corrosion Alpha, which produced about 40,000 b/d before it was closed following an explosion last April, would resume pumping oil ashore in about a fortnight's time.

British Petroleum has been granted permission by the Department of Energy to build a \$162m pipeline to bring oil ashore from the company's Forties field. The pipeline, announced by BP last year, will be laid this summer.

MIM postpones launch of new Europe oriented investment trust

By Clare Pearson

TODAY'S LAUNCH of a new investment trust concentrating on European markets has been postponed at the last minute by MIM, the UK fund management group.

MIM said that the start of new fund, Drayton Europe, was being put off in the light of the current volatility and uncertainty across world stockmarkets.

The decision was taken last Friday amid sharp falls in the Tokyo market.

Earlier this month Mercury Asset Management also put on ice plans to launch a new European trust, in this case focusing on smaller companies.

Last week Mercury said the decision to postpone was chiefly based on concerns about confusion and competition created by the large numbers of similar trusts that emerged as some European markets neared their peaks earlier this year.

If it had been launched today, Drayton Europe would have been the eighth share issue by a new or existing European fund to emerge in London so far in 1990.

Quantities of similar vehicles were also launched in New York and elsewhere.

MIM plans to launch Drayton Europe, a broadly-based European fund, at a later date.

The aim had been to raise about £50m via an offer for subscription in London.

Runciman dismisses £47.8m Swedish bid

By Clare Pearson

WALTER RUNCIMAN, the shipping, security and insurance group, yesterday dismissed as "wholly inadequate" a £47.8m hostile takeover bid launched last Friday by Forvaltnings AB Avena, the diversified Swedish group which holds 28.5 per cent of its shares.

Referring to an earlier £31m bid from Tallor, the UK engineering group, that the company fought off in 1988, Viscount Runciman, chairman, said: "I have no doubt that Avena will have no more success in trying to buy the company on the cheap than did Tallor."

In its statement, the board recommended shareholders to reject "this unwelcome and unacceptable offer" for the company. The shares closed up 2p at 530p, exactly the level of Avena's cash offer.

Viscount Runciman said he looked forward shortly to receiving the company's figures for the year to end-December, which prior to the appearance of the takeover bid had been scheduled for release in May.

Avena, which has interests in property, construction and security equipment, acquired its stake from Tallor last December.

Runciman's interests in heavy security equipment, which could be complementary to its own, first attracted Avena's attention. However, Mr Hans Larsson, chairman, has said he would also wish to retain the shipping interests if Avena's bid were successful.

Profit warning from Parkway

Mr Moger Woolley, the newly-installed chairman of Parkway Group, told shareholders yesterday that the pre-press production company was unlikely to show significant profits in the eight months to May 31 and did not expect to achieve the level of profit made in the last financial year, writes John Thornhill.

The USM-quoted company's shares closed 15p down at 60p. Last August Parkway's shares stood at over 220p but they fell heavily after the company issued a profits warning and subsequently reported annual pre-tax profits of \$8.12m, well below market expectations.

Mr Woolley, formerly chief executive of the DRG packaging group, said the period from October to December 1989 had been among the quietest the advertising market had ever encountered.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corpus dividend	Total dividend for year	Total last year
Applied Group plc	5.2	Apr 18	4.4	7.8	8.8
Coopers (Asia) Ltd	0.5	Apr 30	1.7	7.7	6.8
Int Colour Mgmt Ltd	0.5	Apr 12	0.5	-	1.45
Printech Int'l S. Ltd	nil	-	1,501.46	1.1	2,501.4
Williams Hodge Ltd	7	May 23	6	11.5	10
Vickers Ltd	5.8	May 11	4.8	8.9	7.5

Dividends shown pence per share not except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. \$£In quoted stock. ‡Third market. †Irish currency throughout.

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(Incorporated with limited liability under the provisions of the Companies (Guernsey) Laws, 1908 to 1973, registered number 22108)

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of 75,000 Units

at a Placing price of \$1,000 per Unit payable in full on Closing. Each Unit will consist of 100 Shares of \$0.01 each with 20 Warrants each to subscribe one further Share (Minimum subscription \$20,000)

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Share Capital

Authorised \$240,000

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Issued and now being issued fully paid \$75,000

The Units have been placed in the United Kingdom and internationally by J. Henry Schroder Wagg & Co. Limited and Schroder Securities Limited, Baring Securities Limited, The Nikko Securities Co., (Europe) Ltd. and Salomon Brothers International Limited.

Application has been made to the Council of The Stock Exchange for the Shares and the Warrants of Schroder Japanese Warrant Fund Limited issued and now being issued to be admitted to the Official List. It is expected that Listing will become effective and dealings in the Shares and the Warrants will commence on 8th March, 1990.

Particulars relating to the Company are available in the Extra Statistical Service. Copies of the Listing Particulars may be obtained during normal business hours (Saturdays and public holidays excepted) up to and including 1st March, 1990 from the Company Announcements Office, Primary Markets Division, The Stock Exchange, 46 Finsbury Square, London EC2A 1DD, and up to and including 13th March, 1990 from:

Schroder Securities Limited
120 Cheapside
London EC2V 6DS

Schroder Japanese Warrant Fund Limited
Barfield House
St. Julian's Avenue
St. Peter Port
Guernsey
Channel Islands

27th February, 1990

THE COMPUTER INDUSTRY

The Financial Times proposes to publish this survey on:

20th April 1990

For a full editorial synopsis and advertisement details, please contact:

Meyrick Simmonds
on 01-873 4540

or write to him at:

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Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

INTERNATIONAL DIRECT MARKETING

The Financial Times proposes to publish a Survey on the above on

APRIL 18th 1990

For a full editorial synopsis and advertisement details, please contact:

Neville Woodcock

on 01-873 3365

or write to him at:

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London SE1 9HL.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

TRANSPORT LINKS WITH THE CONTINENT

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

UK COMPANY NEWS

Queens Moat wins control of Norfolk Capital

By John Thornhill



John Balfour: the company would benefit greatly from the addition of Norfolk's hotels

QUEENS MOAT Houses has won control of rival hotel group Norfolk Capital after a contentious and bitterly fought £157m takeover struggle.

Queens Moat announced yesterday that it controlled 52.94 per cent of Norfolk Capital's shares and had declared its 2-for-5 all-share bid unconditional.

Mr John Balfour, Queens Moat's chairman, said the company would benefit greatly from the addition of Norfolk's

hotels and would review its position with regard to its clubs. "We do not understand the clubs business and will have to get to know them very quickly," he said.

In launching its bid in January, Queens Moat unashamedly took advantage of board divisions at Norfolk Capital and a dispute with Balmoral International, a private Edinburgh company which owned 13 per cent of Norfolk's equity.

At a Norfolk Capital shareholders' meeting, Balmoral International tried, unsuccessfully, to force changes in the company's management and have Mr Peter Tyrie, Balmoral's managing director, appointed to the board.

Earlier this month, two Norfolk directors, Lady Joseph and Mr Tony Good, resigned from the company after prolonged disagreements with the rest of the board and voted their 8 per cent shareholding in favour of Queens Moat's offer.

They accepted that Queens Moat's share offer undervalued the company's assets but cast doubt on the Norfolk Capital's defence proposals which involved the sale of £75m of assets.

Queens Moat's victory was virtually assured a week later when Balmoral International also voted its stake in favour of the offer adding to Queens Moat's own holding of just under 10 per cent.

Mr Balfour admitted yesterday that Queens Moat's bid was opportunistic but said he was not embarrassed by this. "I just take the opportunities whenever they come up," he said.

Queens Moat shares firmed 2p to close at 97p ahead of the announcement.

Laing Properties calls predators opportunistic market operators

By Nikki Tait

LAING PROPERTIES which is facing a hostile £441m bid, yesterday hit out at the record of its predators, Peninsular and Oriental Steam Navigation and the privately-owned Chelsfield group, claiming that they were "opportunistic property market operators."

In its first defence document, Laing maintains that both bidding companies have "reputations for buying cheap and selling out a profit."

It pointed to P&O's acquisition of Stock Conversion, another property group, in 1986 "with the assistance of a 26 per cent stake acquired from Stockley, where Elliott Bernard was a major shareholder."

In the current bid, Chelsfield represents Mr Bernard's private vehicle.

"This was followed by the break-up of Stock Conversion's management team and substantial disposals from its property portfolio."

"The Stock Conversion shareholders gave up the opportunity to participate in subsequent growth - do not let the same happen to you," the Laing document urges.

In the document, Laing makes a great deal of the diversification within its portfolio, half of which is overseas.

A key factor in the bid's outcome will be the decision of various family and charitable trusts which control about 40 per cent of the equity.

Pall Mall Properties, the vehicle through which the predators are making their takeover offer, has already suggested that its offer presents an opportunity to "re-align investment portfolios on a more broadly spread basis."

Laing countered yesterday by telling shareholders: "You will not easily be able to reinvest into a comparable portfolio if you accept Pall Mall's offers."

As expected, the initial defence contains no new financial information. Laing promises that 1989 results, together with a full current valuation of the property portfolio, will be released next month - at which point the shadow-boxing is likely to develop into a fully-fledged battle.

Laing shares closed unchanged at 664p, compared with the offer price of 650p.

Appleyard rises to over £11m in spite of tougher conditions

By John Thornhill

APPLEYARD GROUP lifted pre-tax profits by 23 per cent to £11.1m in 1989, but the Harrogate-based motor distributor warned that it saw no respite from the tough trading conditions in the first half of the current year.

Vehicle sales were affected by high interest rates, which hit used car volumes particularly hard. They were estimated to be about 35 per cent down in the fourth quarter.

Sales of Peugeot cars were also lower, as a result of supply difficulties following a prolonged strike. But the group's Scania commercial vehicle operations reported excellent results, although they have since encountered harder trading in 1990.

In September, Appleyard paid £18.3m for Skelly Holdings, the largest retailer of Audi and Volkswagen cars in the UK. It also bought three Volvo dealerships earlier in the year. These acquisitions made little contribution to 1989's results, although Skelly is said to be performing above expectations in the current year.

Appleyard's contract hire fleet expanded to over 12,500 vehicles and operated "very profitably" during the year. Residual values, however, were estimated to be 10 per cent lower.

The group's property interests have also been expanded. Five greenfield sites have been completed and several other dealership sites have been developed.

Turnover was 27 per cent higher at £414.97m (£327.13m) and at the operating level profits increased 42 per cent to £13.91m (£9.77m).

The net interest charge more than doubled to £4.3m (£1.86m) and after tax of £2.71m (£3.19m) earnings per share were unchanged at 22.4p.

A recommended final dividend of 5.2p increases the yearly pay-out by 18 per cent to 7.9p (£6.5p).

Mr Mike Williamson, the chairman and chief executive, said: "The strategy and policies which we have followed consistently for the last three years are even more appropriate than ever in this difficult trading climate."

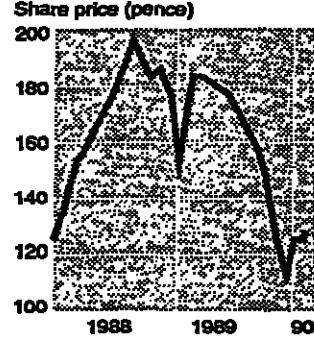
COMMENT

Appleyard showed strong growth in operating profits during the year, registering a 42 per cent advance to £13.91m.

But higher interest charges dragged the result down at the pre-tax level. This story is likely to be a familiar one in the current year. A sound operating performance - albeit within market constraints -

Appleyard

Share price (pence)



will be hampered by Appleyard's ungainly financial position as its gearing stands at over 70 per cent. Earnings per share are consequently unlikely to advance much. If at all, and the prospective p/e is only 6.5, assuming pre-tax profits of £13m. The prospects in the longer term are rosier, however, as Skelly will chip in and the group can expect to benefit from its property development programme. But it may be a long wait before those expectations are translated into earnings and in the meantime its share price is likely to look decidedly unspectacular.

Laura Ashley finally fills finance director vacancy

By Maggie Urry

LAURA ASHLEY, the loss-making interior clothing and home furnishings group, will today announce that it has found a new finance director, Mr Andrew Higginson, who will join the group at the end of May.

Laura Ashley has been without a finance director since Mr Peter Phillips left to join Hepworth Ceramic, the building materials company, at the end of 1988. The lack of a full-time finance director has added, analysts believe, to Laura Ashley's current problems.

Last month the group revealed that it would break even in the year to the end of February, before exceptional costs of £2.5m, after making pre-tax profits of £8.5m in the first half. As well as the difficult trading conditions for retailers, the group blamed poor production planning at its factories.

Mr Higginson, 32, comes from Guinness, the international drinks company, where he is finance director of Guinness Brewing International, which runs the brewing operations outside the UK and North America. Previously he worked at Unilever, spending two years in Hong Kong as

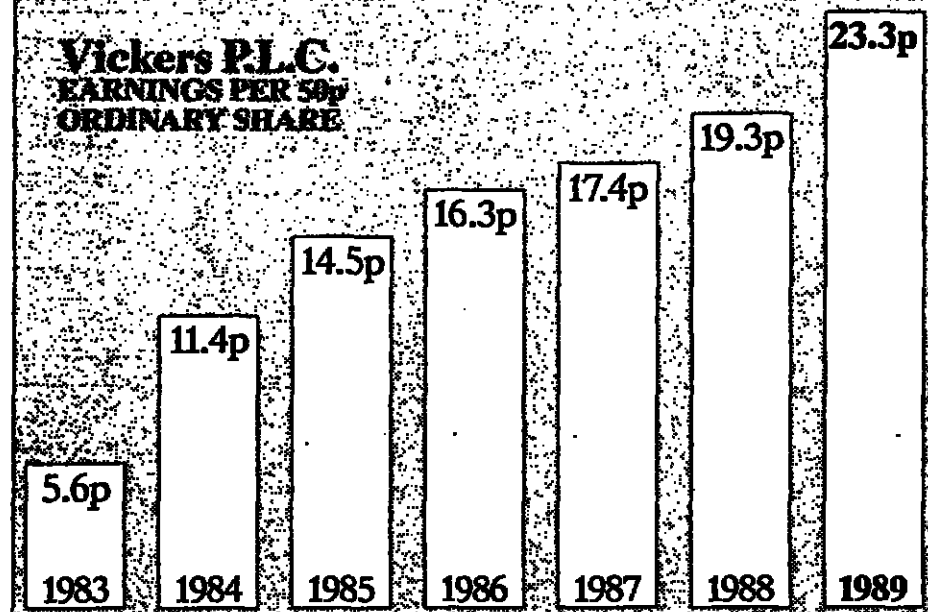


Andrew Higginson: first finance director for more than a year

commercial director of Lever Brothers China.

Laura Ashley has been seeking a new finance director for more than a year and has been close to making an appointment before but without success.

Mr Higginson was headhunted last December, and was apparently attracted by the chance to join the board of a quoted company with a strong brand name.



SIXTH CONSECUTIVE YEAR OF EARNINGS GROWTH

Extracts from the statement of the Chairman, Sir David Plastow

Earnings growth continued in 1989 for the sixth consecutive year. Pre-tax profits were £83.6 million, an increase on 1988 of 19.8 per cent. Earnings per share grew by 20.7 per cent and the proposed full year dividend of 8.9p represents an increase of 18.7 per cent.

1989 FINANCIAL HIGHLIGHTS (£m)	1989	1988
Turnover	695.7	776.3
Profit before taxation	83.6	69.8
Shareholders' profit	180.7	42.9
Dividends	(23.4)	(19.6)
Profit retained	157.3	23.3
Earnings per 50p ordinary share	23.3p	19.3p

The compound annual rate of growth in earnings per share over the last six years has been 27 per cent, an excellent performance which reflects the strength and balance of our portfolio of international businesses.

A DYNAMIC YEAR

1989 was a particularly active year for the Company, with the sale of Howson-Algraphy and the acquisition of Ross Catherall being major steps forward in the continuing progress of our strategy.

ROLLS-ROYCE MOTOR CARS

The continued success of Rolls-Royce Motor Cars in 1989, with a 16 per cent increase in worldwide retail sales, was

achieved against a background of adverse currency factors and a weak market for luxury vehicles in the United States. The autumn launch of the new Rolls-Royce and Bentley models was very well received by press, public and dealers.

DEFENCE AND AEROSPACE

It has been a year of sound achievement by Vickers Defence Systems. The development contract for Challenger 2 announced in December 1988 gave Vickers some tough milestones to meet. I am happy to say that the Division has kept ahead of programme for the completion of prototypes in September 1990.

In the House of Commons earlier this month, the Secretary of State for Defence stated: "We have certain problems with the age of present tank components and we need to ensure we have a modern tank capability. I think there is a prospect of significant purchases of tanks and it is worth putting that on record."

MEDICAL EQUIPMENT

Vickers Medical Division continued to make progress. Air-Shields Vickers performed well in the neonatal incubator sector despite a soft market for medical equipment in the United States. Demand in Europe for neuro-

diagnostic equipment has been strong. A number of new products were successfully launched by the Division.

MARINE ENGINEERING

In 1989 the Marine Engineering Division produced a noteworthy recovery, returning to acceptable levels of profitability in a marine engineering market that is still at a low ebb in most parts of the world.

DIVIDEND

The Board is recommending a final net dividend of 5.6p per 50p Ordinary Share, making a total of 8.9p for the year compared with 7.5p for 1988.

PROSPECTS

Vickers has a strong balance sheet and a range of high quality products and brands. The Company is particularly well placed to produce continued earnings growth despite a more difficult international economic climate.



Vickers
Engineering success

EUROPEAN OFFSHORE FINANCIAL CENTRES

The Financial Times proposes to publish this survey on:

29th March 1990

For a full editorial synopsis and advertisement details, please contact:

Henry Krzymuski or Gillian King
on 01-873 3000

or write to her/him at:

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FINANCIAL TIMES
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EUROPEAN HIGH TECHNOLOGY

The Financial Times proposes to publish a Survey on the above on:

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Meyrick Shannons

on 01-873 4540

or write to him at:

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London SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The final dividend on Ordinary Shares, if approved, will be paid on 11 May 1990 to shareholders on the register at 12 April 1990. The full Report and Accounts will be posted to shareholders on 26 March 1990 and The Annual General Meeting will be held at 2.30pm on 26 April 1990 at Vickers PLC, Millbank Tower, Millbank, London SW1P 4BA.

The contents of this advertisement, for which the Directors of Vickers PLC are solely responsible, have been approved for the purposes of Section 97 of The Financial Services Act 1986, by a notified person.

UK COMPANY NEWS

Ferranti gets go-ahead to sell defence arm to GEC

By Michael Skapinker

SHAREHOLDERS OF Ferranti International yesterday approved the sale of its defence systems group to the General Electric Company of the UK for £270m. Ferranti said it expected to receive payment from GEC by March 2.

Provided the money is received by this date, Ferranti will abandon its planned £187.1m rights issue.

Mr Eugene Anderson, appointed last Friday as Ferranti's new chairman, said the company was still negotiating the sale of a 50 per cent interest in Ferranti Italia to GEC for about £40m.

Although negotiations were not complete, he said he did not envisage any difficulties

with the sale. Ferranti has agreed to sell the remaining 50 per cent of Ferranti Italia to Finmeccanica, the Italian state-owned defence and industrial group.

There were no questions from the sparsely attended meeting about the £490,000 severance payment which is being made to Sir Derek Alun-Jones, who resigned as Ferranti's chairman last week.

Sir John Hoskyns, a member of the Ferranti board, said after the meeting that the payment was being made on the basis of legal advice. Sir Derek still had two-and-a-half years of his contract to run.

Sir John said that Sir Derek's share options would

now lapse. Ferranti's accounts show that Sir Derek held options on over 736,900 shares.

The only discordant note at the meeting was struck by Mr Ian Mackintosh-Sandbach, trustee and executor of the major trust of the Ferranti family.

He said that while he believed that the sale of the defence systems group was in the interests of employees and shareholders, the entire profit of this unit since its inception had been "frittered away" by the purchase of International Signal and Control, the US subsidiary at the centre of a £215m alleged fraud against Ferranti.

Putting steel in management's backbone

Andrew Bolger examines the seemingly inexorable rise of Henry Barrett

THE PHRASE "Clogs to clogs in three generations" is still quoted in the north of England when discussing the fickleness of family fortunes.

In the case of the Barrett family of Bradford, who run Henry Barrett, the steel and industrial products group, they have taken five generations to transform their footwear - and seem to have opted for running spikes.

Since coming to the market in May 1987, Henry Barrett has seen its market capitalisation grow from £14m to more than £100m and its pre-tax profits are forecast to grow almost tenfold to £17m for 1990.

Just before Christmas, Barrett made its biggest acquisition so far when it paid £10.5m for an 80 per cent stake in Don Reynolds Holdings (DRH), which makes flat panel cladding for use in steel-framed buildings. It was the Barrett's 13th acquisition since flotation.

So what has come over this once pedestrian business, whose chairman, Mr Guy Barrett, 64, is a great-grandson of the founder?

Henry Barrett started in 1968 as an iron merchant, and with the greater availability of steel at the turn of the century his company expanded into steel merchandising and structural engineering.

Mr Stuart Greenwood, Barrett's finance director, says of the pre-flotation company: "It was never run as a milk cow for the family, as so many private companies are. The management was very cautious and conservative and saw its role in terms of stewardship for the family shareholders and the employees."

It was into this placid, if rather boring, environment that there entered two young Turks in the shape of Mr Guy Barrett's sons, James, who is now 35, and Richard, 33. James went off to university, but quickly decided he would prefer to work in the family business and started as a management trainee in 1973. Richard, who is now 31, joined the company in 1975 and gained a double first in engineering at Cambridge before joining Barrett in 1978.

The brothers were united in seeing great opportunities for the company to expand - and both were frustrated by the family's lack of enthusiasm for their big ideas. Richard says: "There was a family rule that



James Barrett (left), Stuart Greenwood, Richard Barrett, James Anderson and Rob Hassell: the five driving forces behind the newly dynamic Henry Barrett.

you could not be a director before you were 32 we never did find out what was so special about 32."

An ally for the brothers came in the shape of Greenwood, who joined the board in 1984. He struck up an immediate rapport with James and Richard and agreed that Barrett had great potential. Greenwood says: "I saw it as an opportunity to not just earn a good salary, but to have an equity stake in a company which I really believed in."

The trio began to push forward schemes for expansion. Greenwood and the brothers would meet to hammer out their plans before board meetings, from which James and Richard were excluded. Greenwood says: "If things were not going well, I would excuse myself to go to the toilet and we would get into a huddle in the corridor and change our tactics."

The breakthrough came in 1988 when James and Richard joined the board. Together with Greenwood, they borrowed heavily to help buy out the 48 per cent of the company's shares held by family members who were not involved in the business. Henry Barrett came to market the following year.

Immediately after the placing, directors held 30 per cent of the new company, but that stake has since been diluted to 14 per cent by the issuing of new shares.

Today, Barrett comprises four divisions. Richard is managing director of steel buildings, and steel services is run by James, who also became chief executive on January 1. His father, Guy, will retire as chairman on March 16 and become non-executive chair-

man. Of the two newest divisions, special products is run by Rob Hassell and Mr James Anderson is managing director of materials handling.

Barrett's early rapid growth was based on its steel buildings. It benefited from the boom in steel-framed warehouses and built out-of-town stores for retailers such as B&Q, MFI and Texas Home-care.

The steel services division is one of British Steel's biggest customers and still accounts for more than 30 per cent of group turnover. Although a low-margin business, steel stockholding generates cash and allows Barrett to supply all of its steel internally.

Barrett's stockmarket image has at times suffered from its association with the now-troubled DIY sector and a business as cyclical as steel stockholding. The company argues that by moving towards tubular structures, business parks and distribution warehouses, it has reduced its exposure to the volatile retail side. In steel services, it has concentrated on value-added services such as shot-blasting, priming and cutting steel to customers' exact specifications.

Nevertheless the new management team has never been in any doubt about the need for Barrett to diversify. Greenwood says: "It was always part of our strategy to fish in different parts of the economic cycle and in different countries."

The success of this effort is illustrated by the special products division which, although accounting for only about 13 per cent of turnover, is likely to produce more than 20 per cent of group profits.

This division makes Lindsay, a system for bolting steel to steel which Barrett bought in 1974. But as Richard says: "As long as it made £200,000 a year, the family was happy to leave it well alone." The appointment of Mr Hassell, a marketing man, and the acquisition of its French distributor has helped to double sales since 1984.

Two of the division's three high-margin companies have been acquired since Barrett's flotation - BNL, which makes thermoplastic bearings, and Lumark, which manufactures spray nozzle tips, mainly for use in agriculture.

Barrett's most recent division, materials handling, was created in 1988 with the acquisition of Park Ballist, which makes specialised carrying systems for automated factories and warehouses. Two companies bought last May, OSS and ASS, make shelving, storage and handling systems for big retailers.

Greenwood says all prospective acquisitions are tested against three "boundary criteria":

- Geographic positioning - is the business in the right place?
- Skills - can we run it?
- Product - is it something Barrett is familiar with?

Ideally, an acquisition should pass on all counts, although two are enough in certain cases.

In spite of Barrett's appetite for acquisitions, Greenwood insists: "We are not a deal-driven group. Our strength is that we can run businesses well. Primarily our growth has been organic."

Richard Barrett agrees: "The bulk of management time is spent on the fifty-gritty running of the business." He has recently launched a housekeeping and waste management

campaign in its steel buildings division, complete with videos for the workforce and weekly meetings of managers. It will last for five years.

Greenwood examines every potential target with the relevant divisional managing director and takes charge of the acquisition strategy. The classic situation is that of a private business which has grown to a size bigger than the founders can handle and yet which has lots of growth potential.

All Barrett employees participate in the group's bonus scheme. The managers of each subsidiary agree a budget with Barrett, and the bonus only starts being paid when the business achieves 90 per cent of its target. Once that threshold is crossed, however, there is no ceiling on the amount that can be earned. Last year all the directors of the steel buildings division doubled their salaries with bonus payments.

Management co-ordination is obviously not easy in a group where each of the four divisions is now bigger than the original parent company was when launched in 1987. Every divisional managing director has a managing director from another division on his board to give another point of view and improve group cohesion.

Greenwood sits on the boards of all subsidiaries and is in overall charge of financial strategy. However, he is aware that the group would probably have to strengthen its management structure before being able to expand internationally.

Having been launched at 70p, Barrett's shares now trade at 245p. They increased in value by more than 50 per cent last year, making Barrett one of the best performing small companies in 1989.

Barrett clearly has got off to a flying start with its policies of diversification and shrewd acquisition, followed by improved marketing and financial controls.

How it weathers the looming domestic downturn and the management problems posed by further international expansion will determine whether this impressive sprint performance can be maintained over a longer haul.

ICM in takeover talks as losses mount to £1.71m

By David Owen

INTERNATIONAL Colour Management, the manufacturer of computerised colour control systems which reported a sharp increase in net interest payable to £483,000. ICM attributed the steepness of the increase to higher debt levels arising from last year's acquisition of Beacon Controls and high stocks associated with the introduction of a new spectrophotometer.

Turnover climbed from £6.15m to £7.74m, a hike that was again principally accounted for by the Beacon acquisition. The loss per share was 10p (8.8p) and the interim dividend is maintained at 0.5p.

The company said it anticipated its customary stronger second half to the year.

£1.71m, against a loss of £866,000 in the corresponding half of 1988.

Results were affected by a sharp increase in net interest payable to £483,000. ICM attributed the steepness of the increase to higher debt levels arising from last year's acquisition of Beacon Controls and high stocks associated with the introduction of a new spectrophotometer.

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Printech hit by fall in demand

PRINTTECH International, the USM-quoted Dublin-based computer manual printer, reported a slight setback in profits for the year to December 31 1989 in spite of a 26 per cent improvement in sales.

At the pre-tax level, profits declined from £22.01m to £21.85m (£1.7m). Sales rose to £25.8m, against £21.25m.

Mr James Flavin, chairman, said profits were adversely affected by a significant short-term reduction in the demand for computer hardware and software.

The results included an £25m write-off for losses and closure costs on a failed expansion into the US market.

In November last year Printech announced it was discontinuing operations at the Kenmore Press in Boston.

Earnings per ordinary share slipped to 6.4p (8.3p).

The directors said they were not recommending payment of a final dividend because of the extraordinary £25m provision.

An interim dividend of 1.1p was paid last September; the total paid for 1988 was £2.5014p.

BOARD MEETINGS

Company	Date
Davidson & Metcalfe	Mar. 15
Domestic & General	Mar. 7
Intercept Technology	Mar. 7
Macmillan Reprographics	Feb. 28
Norfolk	Feb. 28
Tyresolvent Limited	Feb. 28
Bank of Scotland	Apr. 25
ICI	Mar. 2
Kwik-Fit	Apr. 11
Laking (Leeds)	Mar. 22
Legal & General	Mar. 16
Merrim	Mar. 21
Surrey	Mar. 5
USOC Inv Trust	Mar. 12
Urbane	Mar. 28
Woodchester Inns	Mar. 8

COMPANY NOTICES

GENERAL MOTORS CORPORATION

NOTICE IS HEREBY GIVEN that resulting from the corporation's declaration of a dividend of \$0.75 (gross) per share of the common stock of the corporation payable on the 10th March 1990 there will become due in respect of the bearer depositary receipts a gross distribution of 3.75 cents per unit. The depositary will give further notice of the sterling equivalent of the net distribution per unit payable on and after the 15th March 1990.

All claims must be accompanied by a completed claim form and USA tax declaration obtainable from the depositary. Claimants other than UK banks and members of the stock exchange must lodge their bearer depositary receipts for marking. Postal claims cannot be accepted. The corporation's annual report for 1989 will be available upon application to the depositary named below.

Barclays Bank PLC
Stock Exchange Services Department
54 Lombard Street London EC3P 3AH

Beatrix Mines Limited

(Incorporated in the Republic of South Africa - Registration No. 7702/1980/05)
Share capital: Authorized - 150,000,000 ordinary shares of no-par value
Issued - 85,000,000 ordinary shares of no-par value

Dividend declaration

NOTICE IS HEREBY GIVEN that an interim dividend, Dividend No. 2 of 50 cents per share has been declared, payable to members registered at the close of business on 18 March 1990. The register of members of the company will be closed from 19 March 1990 to 30 March 1990, both days inclusive.

The dividend is declared in the currency of the Republic of South Africa. Payments from the United Kingdom office will be made in Sterling at the rate of exchange ruling on 12 April 1990, or the first day thereafter on which a rate of exchange is available.

Dividend warrants will be posted on 27 April 1990.

In the case of non-resident shareholders, taxation of 15 per cent will be deducted. The full conditions of payment may be inspected at or obtained from the registered office.

NOTE: Dividends are declared in February and August of each year.

BY ORDER OF THE BOARD
per per. GEMINI (UK) LIMITED
London Secretaries
L J Baines

London Secretaries:
30 Ely Place
London EC1H 8JA
26 February 1990

London Transfer Office:
Barclays Bank Limited
6 Commercial Place
LONDON SW1P 1PL

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In accordance with the Terms and Conditions of the Debentures, the interest rate for the period 25th February, 1990 to 25th March, 1990 has been fixed at 8 1/4% per annum. On 30th March, 1990 interest of U.S. \$6,979,167 per U.S. \$1,000 nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 30th March, 1990 will be determined on 28th March, 1990.

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LEGAL NOTICES

IN THE MATTER OF DREXEL BURNHAM LAMBERT SECURITIES LIMITED and IN THE MATTER OF THE INSOLVENCY ACT 1986

Registered number: 1381994
Nature of business: Brokers and dealers in commodities, securities and foreign exchange.
Trade classification: 58
Administration order made: 19th February 1990
C.T.E. Hayward and P.W. Wallace
Joint administrators (office holder not) 6006 & 6007.

IN THE MATTER OF DREXEL BURNHAM LAMBERT HOLDINGS LIMITED and IN THE MATTER OF THE INSOLVENCY ACT 1986

Registered number: 1349140
Nature of business: Brokers and dealers in commodities, securities and foreign exchange.
Trade classification: 58
Administration order made: 19th February 1990
C.T.E. Hayward and P.W. Wallace
Joint administrators (office holder not) 6006 & 6007.

IN THE MATTER OF DREXEL BURNHAM LAMBERT LIMITED and IN THE MATTER OF THE INSOLVENCY ACT 1986

Registered number: 138624
Nature of business: Brokers and dealers in commodities, securities and foreign exchange.
Trade classification: 58
Administration order made: 19th February 1990
C.T.E. Hayward and P.W. Wallace
Joint administrators (office holder not) 6006 & 6007.

CCA MICRORENTALS LIMITED

Registered Number: 1648702

Trading name(s): Apple Business Centre, CCA Microrentals Ltd.
Description of any assets not covered by the debenture: None.
Nature of business: CCA MICRORENTALS LIMITED
Trade classification: 58
Date of appointment of joint administrative receiver(s): 5 February 1990
Name of person appointing the joint administrative receiver(s): J M Iredale
Joint Administrative Receiver(s) (Office holder not) 6003 & 6004 of Cork Quay, Shelbury House, 3 Noble Street, London EC2V 7DQ

CCA COMPUTER GROUP PLC

Registered No: 2088124

Trading name(s): Home Entertainment Centre, PC Business Centre, Apple Centre, Cambridge
Description of any assets not covered by the debenture: None.
Nature of business: Dealers in computer equipment.
Trade classification: 58
Date of appointment of joint administrative receiver(s): 5 February 1990
Name of person appointing the joint administrative receiver(s): J M Iredale
Joint Administrative Receiver(s) (Office holder not) 6003 & 6004 of Cork Quay, Shelbury House, 3 Noble Street, London EC2V 7DQ

CCA COMPUTER GROUP PLC

Registered No: 2088124

Trading name(s): Home Entertainment Centre, PC Business Centre, Apple Centre, Cambridge
Description of any assets not covered by the debenture: None.
Nature of business: Holding company.
Trade classification: 58
Date of appointment of joint administrative receiver(s): 5 February 1990
Name of person appointing the joint administrative receiver(s): J M Iredale
Joint Administrative Receiver(s) (Office holder not) 6003 & 6004 of Cork Quay, Shelbury House, 3 Noble Street, London EC2V 7DQ

Canadian buy for Simon Eng

SIMON ENGINEERING, the engineering, contracting, equipment and industrial services group, is buying HIPP Engineering, a privately-owned Canadian plant and paper engineering design consultancy, for a maximum \$316.5m (\$2.35m), writes Clare Pearson.

The purchase marks a further build-up of paper engineering interests in Canada and follows the acquisition, for an initial \$21.2m, of Toronto-based Dick Engineering last December.

HIPP's unaudited pre-tax profit for the year to end-January was \$21.4m, after a management fee of \$1.5m, on sales of \$21.2m. Payment of those fees will cease on acquisition by Simon.

The initial cash consideration is \$131.5m. There is a deferred payment of up to \$82.5m depending on profits for the year to end-January 1991.

Southwest Resources aborts oil disposal

Southwest Resources has been forced to delay its exit from oil and gas. It said that the planned disposal of States Petroleum, an operator of fields in Texas, Louisiana and Mississippi, had been dropped after talks with Sunlite, a US energy and property development company, were terminated, writes Clay Harris.

The aborted sale means that Southwest, a former subsidiary of the failed Dominion International Group, will not be able to eliminate its final \$7m (\$4.1m) in borrowings.

Sunlite was to have paid

\$250,000 and assumed States' debt. Mr Kenneth Keep, managing director, said cash flow from States would be sufficient to pay off the \$7m within four years.

Southwest also said the disposal of the Aspermont Lake field in Texas to Merit Energy for \$3.4m had been completed. Southwest's decision to write down the value of its oil and gas interests by \$11m will proceed as planned.

Alan Cooper rises 13% to £3.08m

Alan Cooper Holdings increased pre-tax profits from £2.73m to £3.08m in 1989, which, in the words of Mr James Flavin, chairman, "proved to be another year of significant progress for the company."

This 13 per cent advance at the designer and manufacturer of office furniture was achieved on turnover ahead 26 per cent to £15.11m (£10.41m). During the year a new range of colour laminate systems furniture was launched, the Albham factory was completed, and the company achieved registration of the UK's quality standard BS 5750 Part 2 on first application.

The company said that softer market conditions in the second half, due to high interest rates, were addressed with a strengthened sales and marketing effort. Although net margins had been affected, the company's remained among the highest in the industry.

Earnings rose to 19.09p (16.97p) per share and a final dividend of 4.5p (4.7p) is recommended, for a total of 7.7p (8.6p) for the year.

SWP bucks trend with 5% increase

In spite of the difficulties expe-

NEWS DIGEST

Courtney Pope held to £1.87m midway

Higher interest and harsher trading conditions held back Courtney Pope (Holdings) after turnover rose 28 per cent in the half year to November 30 1989. Pre-tax profit increased only marginally from £1.84m to £1.87m. Apart from interest charges, the major influences on the result were the need for greater provision against bad debts and a lack of profit in the specialised signs business; that

suffered particularly from cut-backs in spending by fashion retailers, explained Mr David Peacock, chairman.

Turnover came to £34.54m (£26.85m), reflecting the expansion of interests in high quality shopfitting, and generally satisfactory activity in engineering and specialist contracting, and most of lighting.

Earnings slipped to 9p (9.1p) but the interim dividend is raised to 3.75p (3.5p).

Mr Peacock said as for prospects for the full year, order books in most areas were holding up well, and he remained hopeful that trading would show a satisfactory advance.

Greenwich Comms cuts loss to £636,500

Greenwich Communications, the USM-quoted cable television supplier, reduced losses from £663,500 to £636,500 for the year to August 31 1989.

At the operating level, the deficit was cut from £663,500 to £338,000. There was, however, an exceptional charge of £76,000 this time, while interest payments took an increased £214,100 (£179,400). Share of related companies' profits added £12,200 (debit of £25,800).

There was again no tax. Minorities accounted for £27,900 (£28,300) and losses per share came to 8.5p (8.2p). An extraordinary credit of £325,500 (£20,000) represented the net proceeds on the sale of Greenwich Cablecom.

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The Wyndham Group plc
Wyndham House
9 St. Andrews Crescent
Cardiff CF1 3DB

Laing & Crickshank
Broadwalk House
5 Apsley Street
London EC2A 5DA

27th February, 1990

FT LAW REPORTS

Council has no power to trade in interest rates

HAZELL v HAMMERSMITH BOROUGH COUNCIL AND OTHERS
Court of Appeal (The President, Lord Justice Nicholas and Lord Justice Bingham)
February 23 1990

INTEREST RATE swap transactions by a local authority are unlawful if purely speculative; but they are legitimate if their purpose is to regulate to best advantage interest payable or due on specific debts or investments, or to rectify a situation caused by the authority's unwittingly unlawful interest rate trading.

The Court of Appeal said when dismissing an appeal by Midland Bank plc and others from a declaration made by the Divisional Court on the application of Mr Justice John Hazell, auditor of the Hammersmith Borough Council, that interest rate swap transactions entered into by the council in 1987 and 1988 were unlawful.

THE PRESIDENT, giving the judgment of the court, said that a new market had grown up over the last decade, in interest swaps and other related transactions for lessening the risk caused by fluctuating interest rates.

If such transactions were not to be regarded as speculative trading they must be made, by one party at least, with clear reference to an underlying obligation or asset.

Hammersmith Council entered into its first interest rate swap deal in 1983. Its auditor declared that eight items in the accounts relating to interest rate swaps between April 1987 and July 1988 were contrary to law.

In July 1988 he received counsel's opinions on the legality of the transactions. They agreed that most of them, if entered into by a local authority, would be unlawful.

The opinions were drawn to the council's attention. It sought its own advice. That took some months, during which an interim strategy of containment and gradual extrication from the market was made.

On the auditor's application, the Divisional Court made a declaration that the relevant items of account for the financial years beginning April 1987 and April 1988 were contrary to law. It ordered that the accounts be rectified.

The order was not proposed by the council, but by banks which had entered into transactions with the council. They feared the council's accounts would be declared contrary to law that might prejudice their right to enforce outstanding contracts.

The Divisional Court was of the opinion that between April 1987 and July 1988 the council was not engaged in "interest rate management," meaning transacting for legitimate, as opposed to speculative profit-making, purposes, but in a trade designed to exploit the market with a view to profit.

With regard to the subsequent interim strategy period, it concluded that if interest rate management transactions were capable of being within the council's statutory powers, so must activities undertaken to minimise risks to which it was exposed by earlier transactions.

The banks appealed. The Local Government Act 1972 contained no express power enabling local authorities to enter into the types of transaction under challenge. Nor did it contain an express prohibition. That was not surprising since they were such a recent development.

The question was whether, despite the absence of express authorisation, local authorities were impliedly authorised by the Act to enter into such transactions. The general approach to the question was well-established. In *Attorney-General v Great Eastern Railway 5 App Cas 473* Lord Selborne LC said "whatever might fairly be regarded as incidental to, or consequential upon, those things which the legislature has authorised, ought not (unless expressly prohibited) to be held... to be *ultra vires*."

It was rightly accepted by the banks that local authorities were not empowered to trade in interest rate swaps. In general, they had no implied power to trade for profit. The banks contended that nowadays when interest rates were highly volatile and local authorities were concerned to protect themselves against unfavourable movements and to take advantage of favourable movements, it was proper for a local authority to repay an existing loan and substitute a replacement loan at different interest as its perception of interest trends might dictate.

A swap transaction entered into by a local authority with reference to a particular debt for the purpose of varying the interest on that debt was an

economical and convenient method of achieving the same financial result as could have been achieved by repayment and replacement borrowing or agreement with a lender without repayment.

Swap transactions for such a purpose, were a novel method of achieving an unexceptional end - regulating to best advantage the rate of interest payable on an authority's indebtedness. Interest rate risk management so described was "incidental to or consequential on" an local authority's powers of borrowing and investment, and to its duty to take reasonable care to manage its borrowings and investments prudently.

The detailed code in Schedule 13 to the 1972 Act, respecting the powers of local authorities to borrow and lend, and other statutory provisions regarding borrowing and lending, were not inconsistent with their being able, in appropriate circumstances to enter into swap transactions as part of interest rate management.

That left the question as to where the line was drawn between interest rate risk management, which was permissible, and trading which was not.

The important feature was the clear linkage between a swap transaction and a particular debt, or investment - the purpose and commercial effect of the swap transaction was to substitute for a cash flow in respect of a debt or investment a different cash flow.

If a swap transaction was by way of interest rate risk management, a local authority was empowered to enter into it; if it was not by way of interest rate risk management, but was by way of trading, the authority was not so empowered.

All the swap transactions in the present proceedings were capable of being lawfully entered into by a local authority in the exercise of its powers under the 1972 Act, in the sense that there might be circumstances in which they could lawfully be undertaken by a local authority.

The court was satisfied that all the transactions to which the challenged items of account related up to July 1988, were tainted with the improper purpose of trading.

That conclusion was based primarily on the council's failure to attempt to match actual debts and investments with any of those transactions. A number of references in the documents if taken alone suggested, or were consistent with a proper purpose. In the absence of any evidence of lawful purpose from those primarily involved, in face of the council's admission, and on consideration of the evidence, as a whole, those references did not displace the clear impression that the transactions were entered into for the purpose of trading.

With regard to the period from July 1988 to February 1989, the evidence justified the assumptions that until July 1988 the council believed the swaps were lawful, recognised that if they stopped altogether pending legal advice it stood to suffer losses, and followed an interim strategy until the position was clarified. The law had eschewed a rigid doctrinaire principle that all transactions tainted by lack of *vires* or illegality were necessarily and for all purposes void. Legal policy dictated countenance excesses of power by statutory bodies, but it was sometimes necessary to accept that "what's done is done" and favour a rectification of the situation with minimum loss and inconvenience.

The council's purpose in transactions after July 1988 was radically different from what it had been before. If a local authority had exceeded its powers, but with good reason was uncertain whether or not it had done so, it had implied power for such period as it reasonably took to resolve that uncertainty and to limit and reduce the loss which its earlier conduct might cause ratepayers or community charge payers.

The appeal was dismissed. For *Midland Bank, Security Pacific National Bank, Chemical Bank and Mitsubishi Finance International* Gordon Pollock QC, Rhodri Davies and Alan Griffiths (Counsel). For *Hammersmith Borough Council* Nicholas Chambers QC and Catharine Otton-Gould (Linklaters & Paines).

For the auditor John Howell (AA Child Westminister). For the council Anthony Scrivenor QC and Catharine Neuman (Herbert Smith).

Rachel Davies
Barrister

Detention centre for Humberside

UK CONTRACTORS, a joint venture between Sir Robert McAlpine & Sons and John Mowlem & Co, has started work on the £27m contract, awarded by the Property Services Agency, to build the Everthorpe remand centre in Humberside.

Located on a 40 hectare site at Everthorpe, near Hull, the fully self-contained remand

centre with facilities for 300 inmates, will be contained within a 5.4 metre high perimeter wall of reinforced concrete construction.

The complex will comprise two-storey house blocks; a reception building; a sports building; administration units; an education building; a medical centre; a laundry and a works unit.

£19m orders awarded to Tarmac Construction

A Co-op headquarters and an engine factory are among £19m worth of new projects won by TARMAC CONSTRUCTION.

The £25m head offices are to be built for the Greater Nottingham Co-operative Society and include retaining and incorporating part of a former warehouse on the site in Wollaton Street, Nottingham, as well as a new five-storey structure and underground car parking.

A contract worth £3.1m has been awarded by Perkins Engines for the construction of an engine factory and offices at its works at Shrewsbury. Another building with associated siteworks and drainage,

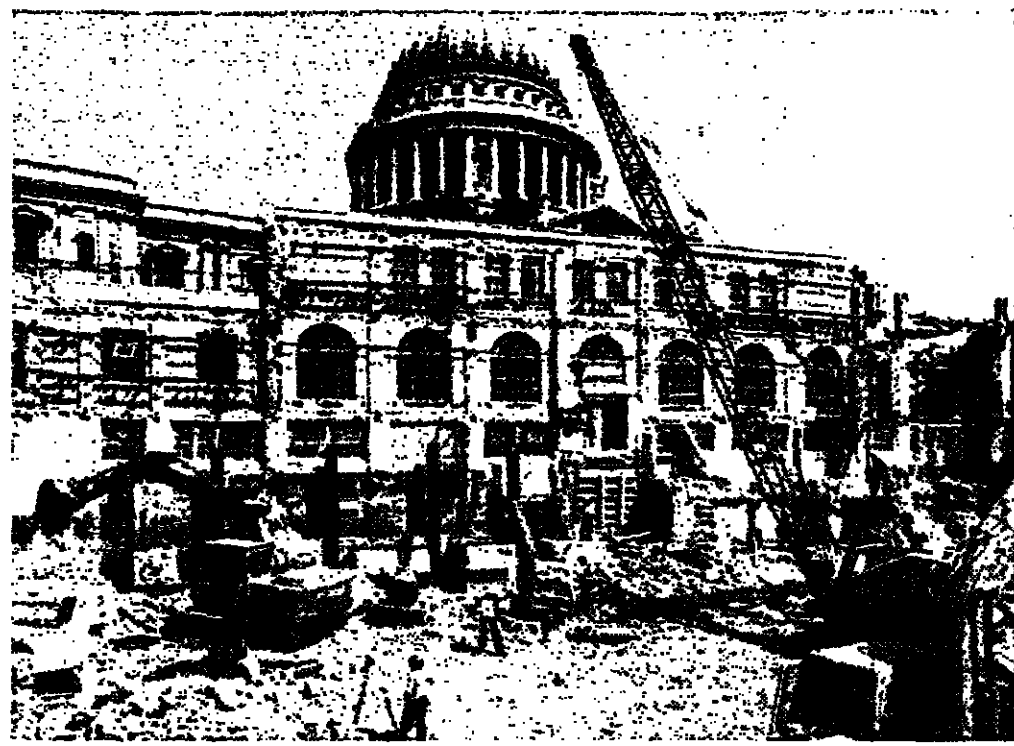
costing £3.2m, is to be erected on the Birmingham Business Park at Colshill Park, near Birmingham, for Arlington Business Parks.

A Do-It-All store, costing £1.8m, is to be built at Aldridge, West Midlands, for W.H. Smith and at Liverpool, a TSB building is to be fitted out at a cost of £1.8m.

Roadwork, worth £1.6m, is to be carried out on a section of the A2 in Kent for Kent County Council.

The housing division has a £2m contract from Birmingham City Council to modernise flats on the Firs Estate, Castle Bromwich.

CONSTRUCTION CONTRACTS



CYRIL SWEETT & PARTNERS has been appointed cost consultants by St Martin's Property Investments for the redevelopment (behind the partly retained brick facade) of Wren House, Carter Lane, which is immediately opposite St Paul's Cathedral in the City of London. The works are being carried out by the BFF system of procurement and are anticipated to cost £16m. The redevelopment will consist of 85,000 sq ft of office space with air conditioning. Completion is scheduled by Costain Construction for December.

Local authority offices in Basingstoke

RUSH & TOMPKINS has started work on the £4.2m, 36,000 sq ft civic offices (Phase

II) at London Road, Basingstoke, for Basingstoke and Deane Borough Council. The

offices will link with the existing civic offices, creating a pedestrian precinct.

Water works in Kent

Horsham-based civil engineering specialist, REES HOUGH, has been awarded two contracts totalling £2.7m. In Kent, Southern Water has appointed the company as main contractor on a conversion and construction project in Tunbridge Wells. The project covers the conversion of a number of settlement tanks to storm water tanks and building an anoxic tank and three 20 metre diameter final settlement tanks.

A contract has also been awarded by Burton Property Trust for work at the Luton Retail Park. Referring to specifications from Bedfordshire County Council and Luton Borough Council, Rees Hough is to carry out a series of major highway alterations. Two roundabouts are to be enlarged and provision is to be made for a 36 metre diameter roundabout. A single lane carriageway is to be converted into a dual carriageway for a distance of 230 metres to allow greater access to the park.

FAIRCLOUGH BUILDING has won a £7.7m contract for a new operating suite and sterile facilities at St Bartholomew's Hospital London. Essentially a large conversion scheme, the project is being carried out by the company's London and southern division at Surbiton.

THE HEALEY & BAKER VIEW

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LONDON STOCK EXCHANGE

London refuses to follow Tokyo

THE UK stock market yesterday staged an impressive recovery after falling in early trading to the Foolsie 2,200 area, which again proved to be a buying platform for domestic investors. Trading volume gave little cause for celebration, but the net gain on the day of 12.6 points represented a turnaround of nearly 52 points over the course of the session.

Investors appeared to be weighing domestic investment factors against the trend of other world markets and bought UK equities as they began to look "attractive against cash, for the first time this year," according to Mr

John Reynolds, equity strategist at County NatWest, the UK investment banking house. Against the backdrop of a new setback of 1,500 points in the Nikkei Average in Tokyo, London opened sharply down. The estimated loss of around 30 points ahead of the official opening put the UK market

only just above FT-SE 2,200, and nervous selling dried up as traders waited to see whether this well-signposted support level would hold after last week's slide in equities.

A few institutional buying orders were more than enough to squeeze trading positions in equities and, in particular, in the Foolsie futures market, where the current contract moved to a 19 point premium and led the stock market ahead.

The equity rally was encouraged by gains in UK banking shares as last week's profits statements were absorbed and London moved into plus territory as traders began to hope

for similar recoveries in New York and Tokyo. With Wall Street 20.94 ahead in early trading, London closed at its best of the day, a net 12.6 points up at 2,242.3.

Equity specialists commented that at yesterday's low point, UK stocks were offering a potential dividend yield of around 5 per cent which, together with the predicted year-end Foolsie target of 2,600 still held by several leading firms, indicates a total potential return for the year of around 20 per cent. A challenge to current returns of just over 15 per cent on cash.

The speed of the recovery brought some doubts as to how

far it can be sustained, particularly in view of the modest trading volumes. Sea volume was slow to develop yesterday and even after increasing significantly when Wall Street opened, turned in a total of only 337m shares for the session, against 472.6m on Friday.

The market was helped by optimism ahead of the announcement tomorrow of the UK trade figures for January. However, any prolonged recovery in equities is likely to hinge on an improvement in world bond markets. London's bond/equity reverse yield gap remains at 6 per cent, and this is expected to restrain recovery in share prices.

FINANCIAL TIMES STOCK INDICES									
	Feb 26	Feb 27	Feb 28	Feb 29	Feb 30	Year Ago	1989/90	Low	Since Completion
Government Bond	80.25	80.15	79.91	80.00	79.87	87.50	80.25	79.87	127.4
Fixed Interest	80.25	80.15	79.91	80.00	79.87	87.50	80.25	79.87	127.4
Ordinary Share	1776.1	1762.3	1789.9	1783.8	1799.0	1644.2	2008.5	1447.8	2008.5
Gold Mines	264.2	265.6	303.5	310.5	307.0	172.0	375.5	154.7	734.7
FT-SE 100 Share	2240.3	2236.7	2289.2	2286.7	2277.0	1986.7	2463.7	1782.8	2463.7
Ord. Div. Yield	4.91	4.94	4.87	4.85	4.82	4.83	4.83	4.83	4.83
Earning Yld (%)	11.67	11.75	11.57	11.72	11.76	11.13	11.13	11.13	11.13
P/E Ratio (Net)	10.38	10.31	10.47	10.33	10.16	10.89	10.89	10.89	10.89
Dividend Yield (%)	34.212	34.212	34.212	34.212	34.212	34.212	34.212	34.212	34.212
Equity Turnover (%)	845.31	853.45	874.08	874.08	874.08	874.08	874.08	874.08	874.08
Share Turnover (%)	27.441	25.311	24.517	23.135	23.135	23.135	23.135	23.135	23.135
Shares Traded (m)	407.8	395.9	350.7	354.2	354.2	354.2	354.2	354.2	354.2
Ordinary Share Index, Hourly changes	Day's High 1776.1	Day's Low 1744.6	Day's High 1776.1	Day's Low 1744.6	Day's High 1776.1	Day's Low 1744.6	Day's High 1776.1	Day's Low 1744.6	Day's High 1776.1
FT-SE, Hourly changes	Day's High 2240.3	Day's Low 2208.4	Day's High 2240.3	Day's Low 2208.4	Day's High 2240.3	Day's Low 2208.4	Day's High 2240.3	Day's Low 2208.4	Day's High 2240.3
Open	10 a.m.	11 a.m.	12 p.m.	1 p.m.	2 p.m.	3 p.m.	4 p.m.	5 p.m.	6 p.m.
Close	2240.3	2236.7	2289.2	2286.7	2277.0	2240.3	2240.3	2240.3	2240.3

Income funds buy Barclays

Barclays Bank, the last of the "big four" high street banks to report full-year results, they are scheduled for Thursday - staged a strong and sustained recovery as income funds chased the stock in expectation of a rise in the dividend payout.

After opening lower and slipping back to 347p in line with the general market slide, the shares steadied and began to edge forward as buying interest from the income funds uncovered a number of short positions in the market. A subsequent squeeze saw the share price advance strongly for the rest of the session to close at 356p, a rise of 9p, easily the day's best level.

The sharp rise in the share price and the relatively light turnover emphasised the stock shortage; turnover came out at 1.3m, well down on usual levels of business in the shares.

Forecasters of Barclays full-year profits were considerably higher than last year's £1.39 bn and a dividend total of 26.3p, compared with 23p. Hoare Govett goes for pre-tax profits of £280m, and County for £1.03 bn. The bank is expected to increase its provision against LDC debt from 50 per cent to around 70 per cent.

Vickers pleases

Full-year results from Vickers, which opened the reporting season for leading engineering companies with profits ahead of market expectations, helped make the shares a firm market.

The shares closed 10 up at 265p as the company reported a 20 per cent increase in profits to £38.6m (£69.8m) with the biggest boost to profits coming from trading cash flows and bank interest payments.

Mr Peter Deighton at County NatWest said: "These are good figures and the underlying trading conditions in key areas are still strong. I expect a significant increase in car profits this year and I think defence profits will also improve due to the inclusion of Ross Cathart, acquired in late October 1989. County is predicting 1990 profits of £22m, and £102.5m for 1991.

Shortly after the release of the results, it was announced that IEP Securities, controlled by Sir Ron Brierley, the New Zealand businessman, had increased its stake in Vickers from 17.5 per cent to 18.21 per cent.

Analysts ruled out the prospect of a bid from IEP, regarding an overseas purchaser as unlikely because of Vickers' defence interests, and the fact that the Rolls-Royce car company would have to revert to its original holder in the event of a bid for Vickers. One analyst said: "Quite clearly he [Brierley] is boxed in. All he can do is keep on buying and then pass his stake on."

Boots neglected

Boots was one of the few FT-SE 100 stocks to show unabated weakness in steady volume through the day.

The cause, according to market-makers, was a profits downgrade from analysts at UBS Phillips & Drew. Mr Charles Nichols at UBS trimmed his forecast for the current year from £342m to £338m and cut next year's figure from £365m to £360m.

He cited as reasons for his caution, three problems, all relating to last year's acquisition of Ward White. First, debt was high; second, the margins at Payless, the out-of-town D-I-Y chain, had seemed higher in the accounts than they really were as a result of some unrepresentative gains, such as in property, and third, that the high street D-I-Y chain, AG Stanley was having a difficult year.

Boots closed above the 258p worst of the day at 263p still a net decline of 3.

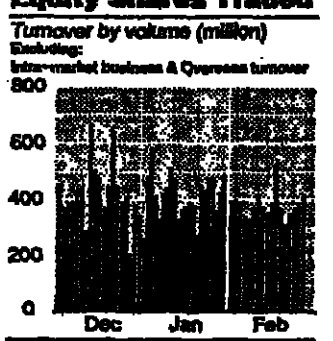
The bank stocks were buoyed by a flurry of buying and bear closing. Abbey National continued to perform well in front of tomorrow's preliminary figures which Mr John Wrigglesworth of UBS Phillips & Drew, a long-time bull of the shares, expects to come out at £450m. He is looking for a dividend total of 6.5p. At the close Abbey shares were within striking distance of the 1989-90 high of 191p and 5 up at 181p. TSB rose 3 to 139p.

Lloyds was 9 higher at 300p, on good turnover of 7.2m while NatWest, where turnover was 6.1m, added 7 1/2 to 360p. Midland, upset by switching from the shares into other cleaners, struggled but managed to add 10 to 575p, after 560p, after suggestions that

FT-A All-Share Index



Equity Shares Traded



Lloyds might be about to place their 4.9 per cent stake in the bank, a legacy of the unsuccessful takeover bid made in the early 1980s.

Hambros highlighted the merchant banks, moving ahead late to close a firm at 311p on persistent stories that a bid for the group could well emerge. Hambros, the Danish financial services group, recently built up a 15 per cent stake in Hambros and there have been hints that a consortium, including Banque Indosuez, is looking for eventual control of the UK merchant bank.

Dealers marked the composite insurers sharply lower at the outset, wary of the impact of bad weather in the UK. The preliminary reporting season gets underway tomorrow with figures from Commercial Union and General Accident. No trading pressure emerged, however, and the companies closed with gains on the session. Commercial Union, 487p, General Accident, 1123p and Sun Alliance, 311p, were all 3 higher, while Royal Insurance added 10 to 506p.

Satchell and Satchell had an erratic day, falling steeply at the outset on a profit comment that followed last week's sharp fall in the share price, and profit warning, and then recovering with the wider market. The shares touched a low of

116p, rose to 136p before closing 1/2 lower at 136p on busy turnover of 3.6m shares. Market-makers reported US buying interest.

Another giant advertising agency, WPP, is reporting figures on March 2 and is expected to be affected by the nervousness surrounding Satchell and Satchell. WPP slid 9 to 636p, having bottomed at 628p.

Calor remained under pressure from the sell note issued last week and slipped 5 to 314p. British Gas performed creditably, dealers said, adding 3 1/2 to 218p.

A stock shortage coupled with modest institutional buying helped the water shares move ahead. Anglian, up 3 at 185p, and Yorkshire, 3 times over, added 5 to 78p, although turnover in both was well down on usual levels. South West Water edged up 2 to 190p after Norwich Union revealed a 5.11 per cent stake in the company.

Hammerman "A" dropped 23 to 700p on a turnover of just 228,000 shares. "It looks worse than it actually is," said one dealer, who explained that 10 or 15 movements in Hammerman were a common occurrence, adding that market-makers had stock on their books. Another explanation for the decline was provided by UBS Phillips & Drew, which turned cautious on the stock because of the structure of Hammerman's portfolio. There was also talk of a badly executed sell order and suggestions of downgrades to keep it on the defensive.

Food manufacturing and retailing shares put in a good performance. Asda, which favoured their defensive qualities, Unilever reversed an early 9 loss to end 6 higher at 626p, as sterling's recent rally against the D-Mark appeared to run out of steam. News of a £43m acquisition of a Mexican food manufacturer had little impact in the market, although one analyst pointed out: "Last year Unilever made acquisitions in personal products. Perhaps 1990 will be the year of food manufacturing." Unilever's final results are due this morning, and full year profits of £1.71bn are expected, against £1.45bn last time.

Cadbury Schweppes was held back on speculation that General Cinema may be less likely to make a bid following news that it had asked for sale prospectuses for Marshall Fields and Saks Fifth Avenue, which are being sold by BAA. General Cinema holds a 10.9 per cent stake in Cadbury's, which closed unchanged at 316p. Cadbury's final results are out tomorrow and profits of £250m are expected, against £215m last time, though some analysts have suggested that a recent strong trading performance could push them up to £255m.

Asda added 5 1/2 to 106p having

received support at the 105p chart point. But analysts said Asda was trapped in a range of 105 to around 115p, with investors willing sellers at the higher levels.

Renewed publicity for interest expressed by General Cinema in Marshall Field's and Saks Fifth Avenue, the two US department store chains which it is preparing to sell by auction, helped BAA Industries shares.

BAA has dismissed any suggestion that it has reached detailed negotiations with any parties, however. Prospects for the sale of the two US stores only went out this month and the short-lists of potential buyers is unlikely to be drawn up before early March. BAA added 5 1/2 to 78p.

ICI recovered well after last week's cautious response to the company's latest quarterly results. The shares climbed 15 to 105p on solid turnover of 1.6m shares.

Williams Holdings opened lower with the market but turned to close a penny up 225p as the company reported full year figures above market expectations.

Profits for the year to December 1989 rose by 32 per cent to £163.5m, against £116m last time.

Mr Angus Blair at Kitcat & Aikens forecast profits of £180m in 1990 and £175m in 1991 and said that "restructuring benefits in the industrial division will be seen this year which should counter dullness in the consumer division."

Weekend press tips helped BRT add 3 to 256p on turnover of 2m shares. A Nomura profile upgrading was said to have helped BRT gain 7 to 404p on

TRADING VOLUME IN MAJOR STOCKS									
Share	Volume	Value	Share	Volume	Value	Share	Volume	Value	Share
Asda	3.6	3.6	Asda	3.6	3.6	Asda	3.6	3.6	Asda
Barclays	1.3	1.3	Barclays	1.3	1.3	Barclays	1.3	1.3	Barclays
Boots	6.1	6.1	Boots	6.1	6.1	Boots	6.1	6.1	Boots
British Gas	3.6	3.6	British Gas	3.6	3.6	British Gas	3.6	3.6	British Gas
British Telecom	1.3	1.3	British Telecom	1.3	1.3	British Telecom	1.3	1.3	British Telecom
BT	1.3	1.3	BT	1.3	1.3	BT	1.3	1.3	BT
BT	1.3	1.3	BT	1.3	1.3	BT	1.3	1.3	BT
BT	1.3	1.3	BT	1.3	1.3	BT	1.3	1.3	BT
BT	1.3	1.3	BT	1.3	1.3	BT	1.3	1.3	BT

trade of 1.7m shares. Traders still believe the company intends to create a US vehicle similar to its successful Australian subsidiary BTR Nylar.

Bargain hunters lifted British Aerospace, the shares adding 5 to 429p. There was also good support for Hawker Siddeley and the shares firmed 3 to 612p but it was a squeeze that helped IML edge 3 forward to 210p.

S. G. Warburg was reported to have been pushing British Steel and the shares hardened 2 to 135p.

Body Shop fell steeply as national newspapers publicised stories circulating in the market last week which suggested that the European Commission intended to tighten controls on the sales of cosmetics that have not been tested on animals. News that amendments to a 1976 European Community directive being drafted in Brussels would not require any increase in animal testing came after the market closed.

Further consideration of last week's announcement of cutbacks and shop closures at Glasgow-based retailer A. Goldberg left the shares another 17 lower at 61p. Sentiment was not helped by a report in a trade magazine saying that talks on the sale of the remaining stake in the company held by Charterhall had stalled.

STC closed little changed at 252p on 1.6m ahead of the preliminary results expected today. There has been persistent talk that Northern Telecom is about to sell its 27.5 per cent stake in STC as well as

LONDON SHARE SERVICE

BRITISH FUNDS									
Share	Price	Change	Share	Price	Change	Share	Price	Change	Share
Asda	106.0	+5.5	Asda	106.0	+5.5	Asda	106.0	+5.5	Asda
Barclays	356.0	+9.0	Barclays	356.0	+9.0	Barclays	356.0	+9.0	Barclays
Boots	263.0	-3.0	Boots	263.0	-3.0	Boots	263.0	-3.0	Boots
British Gas	218.0	+3.5	British Gas	218.0	+3.5	British Gas	218.0	+3.5	British Gas
British Telecom	1123.0	+3.0	British Telecom	1123.0	+3.0	British Telecom	1123.0	+3.0	British Telecom
BT	139.0	+3.0	BT	139.0	+3.0	BT	139.0	+3.0	BT
BT	139.0	+3.0	BT	139.0	+3.0	BT	139.0	+3.0	BT
BT	139.0	+3.0	BT	139.0	+3.0	BT	139.0	+3.0	BT
BT	139.0	+3.0	BT	139.0	+3.0	BT	139.0	+3.0	BT

Chairman designate at Wellman

At WELLMAN Mr G.N. Hey has been appointed deputy chairman. He will succeed the current chairman, Dr A. Frankel, who is to retire at the end of the annual meeting in July.

Ms Diane Solikmann has been named managing director of ROYLE COMMUNICATIONS, part of the W.R. Group. She joins from the Communications Group where she was a director.

Mr Barry Lyn has been appointed joint managing director of THE SECRETARY.

TRENTHAM, the construction arm of Egerton Trust, has appointed the following directors: Mr Ray Crabbe is promoted from divisional surveyor and in his new role will additionally be responsible for the tendering and buying departments; Mr Chris Field is promoted from divisional manager; Miss Carol Goudry is managing director of Egerton Trust subsidiary Maybourne Partnerships and Mr Graham Shennan is promoted from divisional manager. Mr Robinson Verghese, managing director of Egerton Property Ventures, becomes a director with special

responsibility for introducing financial packages for development clients. Mr Tony Reeves and Mr Don Mitchell have retired from the board.

Mr Mel Balloch has been appointed a member of general management at STANDARD CHARTERED as head of trade finance. Mr Tony Manger has also become a member of general management as head of international banking. In addition to his cross-border lending responsibilities, he will take over Mr Balloch's former responsibilities for LDC debt.



THIELMANN (UK) has appointed Mr Nigel Edwards (pictured) as its managing director. He will head Tekla, the Spanish-owned company's UK operation at Milton, Oxfordshire.

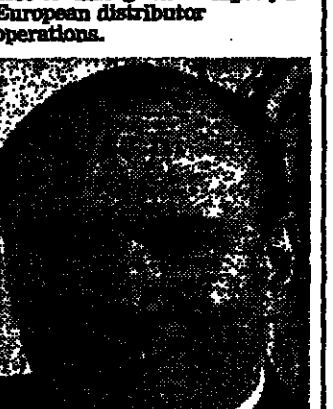
A new executive committee has been formed for INSITUFORM-ONS, Brompton Holdings' principal operating subsidiary. The committee will be chaired by Mr Paul Bristol, chief executive of Brompton Holdings. Mr Bill Hamilton is made deputy chairman. Mr Mike Zeeva becomes finance director and Mr John Evans has been made director, international and marketing.

At VINTEN GROUP Mr David Metcalf, of Greaves & Greene, will join the board on March 1 as a non-executive director. He has been associated with Vinten as a legal adviser for the past 15 years.

Mr Ray Barnett, formerly sales manager of THE VOUCHER GROUP, has been promoted to general manager of the Rediffusion-based company's operations. His brief is to develop the bank's activities in the business-to-business sector with an expanding range of voucher services.

In a move that brings together its UK activities, INSITUFORM GROUP has appointed Dr Dec Downey as general manager-UK operations. His duties include responsibility for Insituform Permaline, Insituform Technical Services and IGI's investment in Insituform Linings.

Dr John Grubel has been appointed managing director of Insituform Technical Services. He joined IGI in June 1989 to manage the company's European distributor operations.



PERRY GROUP, the multi-franchise motor dealer, has appointed Mr Keith Hartwick (pictured) as managing director of its northern division. He was previously regional director at Cadfyns.

Ms Hilary Steadman will become secretary of the NATIONAL INSTITUTE OF ECONOMIC AND SOCIAL RESEARCH on June 1 in succession to Mr Kit Jones.

Mr Don Tapley has been appointed non-executive chairman of business forms and computer supplies company, STANDARD CONTINUOUS.

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LONDON SHARE SERVICE

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MOTORS, AIRCRAFT TRADES

1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	9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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Yen remains under pressure

CENTRAL BANKS continued to intervene as the Japanese yen suffered from another wave of selling on the foreign exchanges yesterday. The weakness of the Tokyo equity market again plagued the yen, but active support from the Bank of Japan and later from the US Federal Reserve pulled the currency off the day's lows. The dollar opened at ¥147.80 in Tokyo and even at that stage there were unconfirmed reports that the Reserve Bank of Australia had acted on behalf of the Bank of Japan to buy the yen in Sydney. Intervention by the Japanese central bank was seen in early Tokyo trading at around ¥147.45, and this continued throughout the day, but failed to prevent the dollar rising above ¥149.00 for the first time since last June.

A fall of 45 per cent in the value of Japanese equities undermined confidence in the yen, although the central bank eventually managed to drag the dollar down to ¥148.65 at the close. Dealers estimated the scale of intervention by the Bank of Japan was at least \$2bn, the largest support for the yen since the middle of May last year.

Pressure remained on the yen later in Europe and in New York, bringing the US Federal

Reserve into the market to sell dollars at around ¥148.55. At the close in London the dollar had advanced to ¥148.80 from ¥148.55 on Friday. The US currency also climbed to DM1.6900 from DM1.6780, to SFr1.4965 from SFr1.4770, and to FF5.7200 from FF5.6525. According to the Bank of England the dollar's index rose to 87.6 from 87.1. Apart from the weakness of the yen, and continued fears about the impact on the D-Mark of possible German monetary union, there were no other important factors to move the dollar.

A period of festive celebrations are disrupting West German markets this week, and could be encouraging profit taking in the D-Mark, according to traders. The D-Mark lost ground against most currencies, apart from the yen and sterling, and will be vulnerable to the political situation in Europe at least until the East

German general election on March 18. The D-Mark improved to ¥88.05 from ¥87.55 against the weak yen, but weakened against the French franc and the Italian lira. In Paris the D-Mark touched a five-month low against the franc, and at the London close the West German unit had fallen to DM3.3845 from DM3.3965. The D-Mark also declined to L739.05 from L739.55, as the lira stayed at the top of the European Monetary System.

Sterling eased back against European currencies, after its recent advance, but there were no specific factors. The pound also fell against a strong dollar, losing 1.60 cents to £1.6830. It eased to DM2.8600 from DM2.8675, to SFr2.5175 from SFr2.5250, and to FF5.6550 from FF5.7125, but rose to ¥232.00 from ¥231.25. On Bank of England figures sterling's index fell 0.1 to 90.1.

EURO-CURRENCY INTEREST RATES

Feb 26	Short	3 months	6 months	9 months	12 months
US Dollar	148.24	15.14	15.14	15.14	15.14
US Dollar	148.24	15.14	15.14	15.14	15.14
US Dollar	148.24	15.14	15.14	15.14	15.14
US Dollar	148.24	15.14	15.14	15.14	15.14
US Dollar	148.24	15.14	15.14	15.14	15.14

Long term Eurodollar, two years 9.48 per cent; three years 9.48 per cent; four years 9.48 per cent; five years 9.48 per cent. Short term rates are for US Dollars and Japanese Yen; others, two day notice.

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

Feb 26	Latest	Previous
5 spot	1.6820-1.6920	1.6820-1.6920
1 month	1.6820-1.6920	1.6820-1.6920
3 months	1.6820-1.6920	1.6820-1.6920
12 months	1.6820-1.6920	1.6820-1.6920

Forward premiums and discounts apply to the US dollar.

CURRENCY RATES

Feb 26	Rate	Special	European
Sterling	1.6820	1.6820	1.6820
US Dollar	148.24	148.24	148.24
Canadian Dollar	1.3271	1.3271	1.3271
Australian Dollar	1.5400	1.5400	1.5400
Japanese Yen	147.80	147.80	147.80
Deutsche Mark	1.6900	1.6900	1.6900
French Franc	6.5536	6.5536	6.5536
Italian Lira	1336.00	1336.00	1336.00
Spanish Peseta	166.64	166.64	166.64
Portuguese Escudo	200.48	200.48	200.48
Swiss Franc	1.4833	1.4833	1.4833
Belgian Franc	36.3636	36.3636	36.3636
Dutch Guilder	1.8360	1.8360	1.8360
Irish Punt	0.787564	0.787564	0.787564
Greek Drachma	340.750	340.750	340.750
Israeli Sheqel	1.8033	1.8033	1.8033

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

CURRENCY MOVEMENTS

Feb 26	Rate	Change
US Dollar	148.24	+0.25
Canadian Dollar	1.3271	+0.01
Australian Dollar	1.5400	+0.01
Japanese Yen	147.80	+0.01
Deutsche Mark	1.6900	+0.01
French Franc	6.5536	+0.01
Italian Lira	1336.00	+0.01
Spanish Peseta	166.64	+0.01
Portuguese Escudo	200.48	+0.01
Swiss Franc	1.4833	+0.01
Belgian Franc	36.3636	+0.01
Dutch Guilder	1.8360	+0.01
Irish Punt	0.787564	+0.01
Greek Drachma	340.750	+0.01
Israeli Sheqel	1.8033	+0.01

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

OTHER CURRENCIES

Feb 26	Rate	Change
Argentine	166.64	+0.01
Brazil	1.3271	+0.01
Chile	1.3271	+0.01
Colombia	1.3271	+0.01
Costa Rica	1.3271	+0.01
Cuba	1.3271	+0.01
Dominican Republic	1.3271	+0.01
Ecuador	1.3271	+0.01
El Salvador	1.3271	+0.01
Guatemala	1.3271	+0.01
Honduras	1.3271	+0.01
India	1.3271	+0.01
Indonesia	1.3271	+0.01
Japan	1.3271	+0.01
Korea	1.3271	+0.01
Malaysia	1.3271	+0.01
Mexico	1.3271	+0.01
Nicaragua	1.3271	+0.01
Peru	1.3271	+0.01
Pakistan	1.3271	+0.01
Philippines	1.3271	+0.01
Poland	1.3271	+0.01
Romania	1.3271	+0.01
Saudi Arabia	1.3271	+0.01
Singapore	1.3271	+0.01
Sri Lanka	1.3271	+0.01
Taiwan	1.3271	+0.01
Thailand	1.3271	+0.01
Turkey	1.3271	+0.01
USA	1.3271	+0.01
West Germany	1.3271	+0.01
Yugoslavia	1.3271	+0.01

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

MONEY MARKETS

London rates steady

THERE WAS little change in London interest rates yesterday. Sterling suffered some profit taking, but lack of fresh factors kept the money market quiet. The market does not foresee any problems for the pound in the near future and regards a rise in UK bank base rates as unlikely but, equally, does not expect the domestic situation to justify a cut in rates until the second half of the year. Three-month sterling

Before lunch a further £166m bills were purchased outright, via £63m bank bills in hand 1 at 14 per cent and £63m bank bills in hand 2 at 14 per cent. In the afternoon £420m bills were bought outright, through £265m bank bills in hand 1 at 14 per cent and £155m bank bills in hand 2 at 14 per cent. Late assistance of around £285m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £1.94bn, with the unwinding of bill repurchase agreements absorbing £285m and bank balances below target £35m. These outweighed a fall in the note circulation adding £250m to liquidity.

In Frankfurt call money rose to 7.80 from 7.075 per cent. Bank holidays in some West German states this week caused the Bundesbank to offer a securities repurchase agreement tender yesterday. The two-tranche tender for 34-day and 62-day money, at variable bid rates, replaces two earlier facilities totalling DM26.9bn expiring on Thursday.

In Paris the Bank of France left its money market intervention rate at 10 per cent and the five to 10-day repurchase pact rate at 10 per cent when injecting funds into the banking system, via a securities repurchase tender.

FT LONDON INTERBANK FIXING

11.00 a.m. Feb 26	3 months US Dollars	6 months US Dollars
US \$	148.24	148.24
US \$	148.24	148.24

The fixing rates are the weighted average rates for the 10 bid and offer rates for \$10m quoted to the market by the reference banks at 11.00 a.m. each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas and Morgan Guaranty Trust.

MONEY RATES

Feb 26	Overnight	3 months	6 months	9 months	12 months
US Dollar	148.24	15.14	15.14	15.14	15.14
US Dollar	148.24	15.14	15.14	15.14	15.14

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

LONDON MONEY RATES

Feb 26	Overnight	3 months	6 months	9 months	12 months
US Dollar	148.24	15.14	15.14	15.14	15.14
US Dollar	148.24	15.14	15.14	15.14	15.14

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

FINANCIAL FUTURES AND OPTIONS

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

LONDON CLIFFE

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

U.S. TREASURY BILLS (100%)

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

FINANCIAL FUTURES AND OPTIONS

Feb 26	Settle	Open	High	Low	Prev
US Dollar	148.24	148.24	148.24	148.24	148.24
US Dollar	148.24	148.24	148.24	148.24	148.24

Source: Reuters. Sterling rate in terms of DM and ECUs per £. All other rates are for Feb 26.

LONDON CLIFFE

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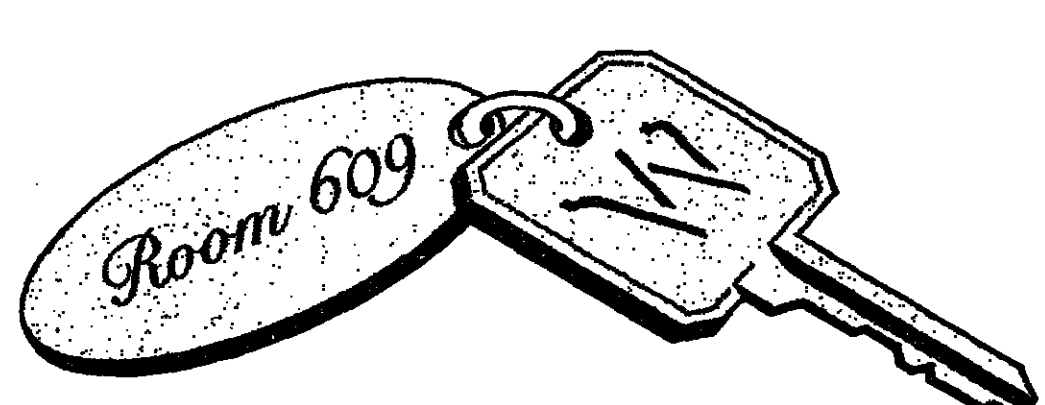
Stock	High	Low	Close	Chng	Stock	High	Low	Close	Chng	Stock	High	Low	Close	Chng	Stock	High	Low	Close	Chng
TORONTO																			
4pm prices February 26																			
Quotations in cents unless noted \$																			
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	10078 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	11628 Sherwin B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1/2	324 1/2	0	37500 Laidlaw Inc	284 1/2	284 1/2	284 1/2	0	38035 Shawco B	310	304	304 1/2	1/2
9800 AMERICA Inc	360	357	358	0	10000 Commodore	324 1/2	324 1												

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Stocks				Stocks			
	Traded	Closing Prices	Change on day		Traded	Closing Prices	Change on day
Sunimetro Steel	710	41	-1	NKK	6.00	717	-2
Nippon Steel	15.3m	665	-14	Kobe Steel	6.0m	717	-12
Hitchel	9.1m	1,420	-30	Kawasaki Steel	8.8m	705	-53
Toshiba	8.5m	1,000	-30	Sharp	6.5m	1,780	-10
	7.6m	905	-10		1.2m		

**A word of advice (and comfort)
for business travellers staying at
North America's leading hotels...**

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.4pm prices February 26

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Continued on Page 47

NYSE COMPOSITE PRICES

[illegible][illegible]**NASDAQ NATIONAL MARKET**

30m prices February 26

[illegible]

AMEX COMPOSITE PRICES

**4pm prices
February 26**

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